



## EUROPEAN NEWS

**OECD criticises Bonn failure to free growth forces**

By David Marsh in Bonn

WEST GERMANY yesterday came in for heavy criticism from the Organisation for Economic Co-operation and Development, whose annual report on the economy draws attention above all to Bonn's lack of progress in cutting subsidies and pushing forward deregulation to free growth forces.

However, it does offer some words of praise to the Bonn Government for stabilising prices and reducing the size of the public sector in recent years.

The OECD suggests that the economy is caught in a "vicious circle" in which investment and job creation have become progressively more sluggish over time. The Secretariat in its original draft of the report earlier this summer spoke of the economy being caught in a "low growth trap".

The words were too strong for the Bonn Economics Minis-

try and were toned down during the final drafting session. But the Secretariat, none the less, spells out its view that West Germany is caught in a pattern where "low growth begets low growth".

Capital widening investment has been discouraged because average spare industrial capacity has tended to increase between successive upturn cycles. The weakness of fixed asset investment - which fell as a proportion of Gross National Product to 20.1 per cent in 1982 from 20.6 per cent in 1982 when the centre-right coalition took power - has fed through to lowering both actual and potential output growth.

Unemployment has risen sharply between the economic cycles, more than doubling between 1979 and 1982 in spite of a strong increase in the number of "discouraged workers" who have effectively left

the jobs market. The degree of real wage adjustment to changing labour market conditions is low by international comparison, the OECD says. It points out that wage determination is another way of urging workers in the unemployment black-spots in the north of the country to accept lower pay rates than in the relatively booming

The OECD suggests that the economy is caught in a "vicious circle" in which investment and job creation have become progressively more sluggish over time.

although regional unemployment rates vary widely, there are only small differences in regional wage increases - a consequence of the country's time-honoured system of industry-wide wage bargaining.

In some regions with above-average unemployment rates such as Bremen and Lower Saxony, wage increases in recent years have been above average, the OECD points out. Its coded call for "more flexible

areas of Bavaria and Baden-Württemberg. The OECD links the continuation of a high current account surplus to lagging domestic demand in relation to many of West Germany's trade partners. Although the current account deficit is declining slowly in D-Mark terms from the peak values of DM85bn (227bn) in 1982 and DM81bn (225.8bn) in 1982, the Secretariat notes that the surplus in

dollar terms will probably rise this year to \$47bn from \$44bn last year.

One of the most important counterparts to the massive current account surplus is the excess of private sector savings over investment, which the Secretariat describes as uncomprisingly as "huge".

In putting forward recipes for an escape from the "vicious circle", the OECD bluntly reminds the Government of its former promises. "A bolder implementation of a supply side oriented approach, to which the Government had committed itself when it came into office in 1982-83, could reinvigorate potential output growth, thereby creating room for further tax cuts, notably on business, and for selective increases in public investment. It would also enhance Germany's reputation as a location

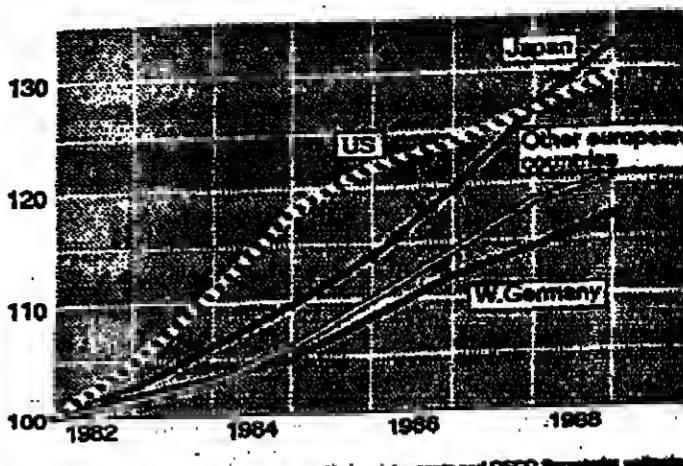
for foreign and domestic investments", the Secretariat writes.

It points out that general government subsidies in 1982 were higher as a percentage of GNP than in 1982 - rising from 1.8 per cent to 2.1 per cent on a national accounts basis, and from 6.5 per cent to 6.8 per cent on the wider definition used by the Kiel economics institute. It criticises, above all, subsidies for housing, agriculture and the railways, which take up half of all subsidies.

The OECD gives a cautious welcome as a "first step" the Government's efforts to open up telecommunications, but singles out in particular the highly regulated transport sector as a prime area for free market measures. Additionally, it calls for efforts to cut "a web of pervasive market regulations" holding back growth in

**How German demand is lagging**

Final domestic demand in selected OECD countries 1982-1983



services. It recognises that the Government's promised attack on subsidies and regulation has been impeded by "the decentralisation of decision-making processes... and the political strength of economic pressure groups". But it concludes that, both from the national and international points of view, the need is increasing for the Government to take "more determined action" to improve the supply side of the economy.

**Yugoslav political tensions run high**

By Aleksandar Lebić in Belgrade

POLITICAL TENSION in Yugoslavia is running at an unprecedentedly high level, with protests mounting over an IMF-inspired austerity programme and sharpening division between the country's nationalities.

Many Yugoslavs believe they are living through the most difficult political situation since 1948, when the Communist leadership broke with Moscow.

Controversy is growing about sweeping constitutional reform proposals which would boost the federal Government's power over the republics and deregulate the economy. The reform package is due to be presented to Parliament by the end of November.

The republic of Slovenia, where three liberal youth activists are being tried by the army, is redoubling its efforts to resist any constitutional change which, in its view, would increase the power of Serbia. It has rejected 14 draft amendments to the constitution, pleading a threat to its vital interests.

Dissent is also mounting over plans to increase the authority of Serbia proper over the two autonomous provinces which lie within its boundaries: Kosovo, where there is chronic tension between the ethnic Albanian majority and the central Serbs, and Vojvodina.

The Serbs of Kosovo believe that greater Serbian power is essential for their survival. A crowd of them staged a protest in Vojvodina last week against the autonomy-minded leadership of that province.

Dr Stipe Stuvar, the new Communist party president, is a staunch opponent of national tendencies but observers question whether he is in a strong enough position to deal with the latest upsurge in ethnic tension.

A wave of labour unrest has highlighted both the economic pain which the austerity programme is causing and the ailing state of the country's enterprises.

Last week, for example, shoe industry workers from the Croatian town of Borovo came to Belgrade to protest over low wages. The Borovo enterprise has stocks of unsold and possibly unsaleable goods worth \$40m.

Retail prices jumped by 21 per cent last month alone, which translates into an annual rate of nearly 900 per cent. They are expected to go up by another 15 per cent in July.

Hundreds of drivers sounding their car horns disrupted a closed military trial of three civilians and a soldier on Tuesday, Reuter reports from Ljubljana in Slovenia.

**Hungarians lash out with cabaret**

WHILE EAST Germans are using the political cabaret to express their support for Mr Mikhail Gorbachev, the Soviet leader whose reforms are rejected by the East German leadership, Hungarians are lashing out at Romania in cabaret skits, writes Leslie Collié in Berlin.

A favourable reference to Mr Gorbachev was enthusiastically applauded by East Germans last Sunday evening at a cabaret performance in the theatre of the vast Palace of the Republic on East Berlin's Marx-Engels Square.

The applause was for a song about the "bold-headed man with the birthmark" with whom the actress singing it was madly in love.

The object of her affection however was largely boycotted by the East German media which refers to perestroika only by its more innocuous German name Umbau (reconstruction).

**EC plans nuclear leak study**

By William Dawkins in Brussels

PLANS to build robots to seek out and mend radioactive leaks and to find safer ways of decommissioning nuclear power stations are included in the Ecu 45.5m (320m) package of cross-frontier research projects tabled by the European Commission yesterday.

Most of the six research schemes adopted by the Brussels authorities' weekly meeting will be funded from the European Community's overall Ecu 5.4bn research budget for the five years to the end of 1989, and will need the go-ahead from a majority of member states before the cash

can be spent. The Ecu 31.5m nuclear decommissioning study project could include tests on safe methods of decommissioning at the UK's Sellafield Plant and others in West Germany, France and the UK.

The robot project, named Teleman, will cost Ecu 15m. But more than half of yesterday's research allocations would go on a greatly expanded Ecu 25m second phase of a highly popular programme to assist students in technology-related subjects to study in universities or undertake industrial training in other

member states. Brussels estimates that 2,500 students have taken part in 40 exchange schemes in the current Ecu 45m phase of the project, due to run out of cash at the end of next year.

Other programmes put forward yesterday included an Ecu 15m study into using genetic analysis to predict disease, Ecu 180m to promote technology consultancy for companies in less developed regions and an Ecu 22m plan to scrutinise and improve the effectiveness of the EC's general research and development activities.

**Sweden's trade surplus surges**

By Sara Webb in Stockholm

SWEDEN'S TRADE surplus jumped to SKr4.4bn (948m) in June from SKr1.5bn a year earlier, helped by a surge in exports, according to preliminary figures from the Central Statistics Office.

The value of exports rose by 15 per cent to SKr27.2bn, while imports increased by only 4 per cent to SKr22.8bn.

However, the office said it was too early to tell why exports showed a sudden increase, adding that it was more likely to be a one-off occurrence.

Excluding oil and ships, the value of exports rose by 16 per cent while imports rose by 3 per cent. Oil and ships account for 2 per cent of exports and 6 per cent of imports.

During the first six months of 1983, the trade surplus has inched up to SKr13.3bn from SKr15.2bn in the comparable period last year.

The figures reflect the fact that Sweden's exports were hit earlier this year by a three-week industrial strike, while import volumes have increased due to the consumer boom.

In the first six months the value of exports rose by 3 per cent to SKr15.8bn; that of imports by 3 per cent to SKr13.5bn.

Excluding oil and ships, exports increased by 10 per cent and imports by 13 per cent during January-June.

**East Germany in radioactivity scare**

By Leslie Collié in East Berlin

THE ALARMED population in a uranium mining district of East Germany has demanded official action following an independent report of widespread cancer from radioactivity in the air, earth and water.

The uranium is mined by Wismut AG which was established by the Soviet occupation forces after the Second World War and still delivers its output to the Soviet Union. Miners who suffered from periodic impotency and loss of hair were never told what they were mining, the report said.

The work uranium was avoided in all the company's literature and the Government, however, continued to treat the relevant hospital statistics as top secret while the subject of uranium mining and its consequences remained taboo.

Issued by a church group, a report entitled *Pitchblende* spoke of "growing concern" in the population of the region.

The incidence of lung cancer, leukaemia, miscarriages and

mental and physical defects among children was said to be well above the normal rate in East Germany.

The uranium is mined by Wismut AG which was established by the Soviet occupation forces after the Second World War and still delivers its output to the Soviet Union. Miners who suffered from periodic impotency and loss of hair were never told what they were mining, the report said.

The work uranium was avoided in all the company's literature and the Government, however, continued to treat the relevant hospital statistics as top secret while the subject of uranium mining and its consequences remained taboo.

Many local residents were said to complain of tiredness.

Oberröthenbach, near a uranium ore processing plant, was locally referred to as the "tired village".

**Seven jailed in Romanian toxic waste dumping case**

By Judy Dempsey in Vienna

SEVEN PEOPLE were jailed for long terms in Romania yesterday following the illegal dumping of highly toxic waste.

The scandal was the apparent reason for sweeping government action following an independent report of widespread cancer from radioactivity in the air, earth and water.

Earlier this year, some 4,000 tonnes of polychlorobiphenyl resins and pesticides, reportedly from a company in Liechtenstein, were dumped at Sulina in north-east Romania.

Agerpress, the state-run news agency, said managers at Sulina, and at Chimica, a foreign trade enterprise, agreed to dump the chemicals in return for hard currency payments.

Mr Hugo Weinstein, of the

described as a representative of Chimica, and Mr Mihai Micu, a former manager of the Sulina port, were sentenced to 18 and 15 years respectively, while long sentences were also meted out to five other officials.

Agerpress has given an indication of the seriousness of the affair by repeatedly stating that the "wastes... were highly noxious for the population's health and environment."

Some East European residents in Bucharest have said people were prevented from swimming in the sea around Sulina, although diplomats in Bucharest could not confirm

that this has been a means of meeting competition in North African markets from the US.

While the Commission insists that its latest plan is "wholly" some officials privately admit that the timing is unfortunate.

In a resounding defence of the excellence of his countrymen's product, Mr Manchini surprisingly supported their right under national law to insist that pasta sold in Italy could only be manufactured with high quality durum (hard) wheat.

The major significance of last week's judgment is that it overturned that opinion - a tipping point simply because it did not meet the local definition of a liqueur.

It came into play in early 1987 when the Bonn Government declared that the West German importer's mix of soft and hard wheat was somehow prejudicial to consumers' health or likely to mislead the local

market.

The ruling, however, is also likely to have a bearing on the separate political negotiations

between the member states aimed at creating a genuinely barrier-free common market in food.

These took an important step forward in 1985 when the European Commission set out the details of a new strategy based closely on the principles of mutual recognition established in the *Cassis de Dijon* case, and which involved abandoning the idea that a technical barrier to trade in foodstuffs arising from a national law could only be removed by adopting a Community standard of the same nature (the origin of the celebrated European sausage joke).

Put another way, the aim of the Brussels executive has been to promote what is known in the jargon as a horizontal approach - that is to say the development of general rules covering all food sectors, rather than detailed regulations for specific foods - frequently described as the vertical approach.

The only criteria which must be met are "the protection of health and life of humans" as referred to in Article 36 of the Treaty of Rome, and other

**Commission agrees plans to sell surplus food**

By Tim Dickson in Brussels

MR Mikhail Gorbachev, the Soviet leader, has harshly attacked the leaders of an Armenian unification movement, calling them corrupt enemies of his reforms "who stoned their wallets" before he came to power, AP reports.

The plan, which is yet to be approved by member-states, is a cross between the Community's food aid programme, which makes free food supplies available to deserving third country recipients, and the EC's ordinary commercial export regime.

Judged by its size - Ecu 76m (\$33.5) has been set aside in the 1988 budget - the new scheme is unlikely to attract much attention.

However, the principal of providing additional subsidies to farm exports is bound to arouse the interest of the US while negotiations over the reduction of global farm supports are continuing in the General Agreement on Tariffs and Trade (GATT).

Under the proposed commission plan, developing countries whose food requirements have not been met from commercial sources or via the food aid programme could apply to the Community for additional support.

If they meet the right criteria the Commission would arrange a commercial credit and through a combination of subsidised interest rates and repayment "holiday" would effectively subsidise at least 35 per cent at the world price of the relevant surplus agricultural commodity.

The standard export restitution would also be provided to bridge the gap between the higher European price and the world price.

The Commission has been working on such schemes since 1985 and one official pointed out last night that it would set down clear rules for the use of export food subsidies in this way.

Not insignificantly, it is also to put an end to a furious row between the French Government and the Commission over Paris's use of subsidised loans to support beef sales to Egypt.

The French openly admit that this has been a means of meeting competition in North African markets from the US.

While the Commission insists that its latest plan is "wholly" some officials privately admit that the timing is unfortunate.

One complication is the deep-rooted view in some quarters that food law should in some way be subordinate to the needs of the Common Agricultural Policy. The argument was advanced (and ultimately rejected) in the recent pasta case for example, that without a guaranteed outlet for their product in Italy, durum wheat producers would create additional surpluses to add to the already unacceptable high EC cereals stockpile.

Another growing concern in Bonn and Paris is that while desirable in other ways a free internal market in food also poses a genuine threat to the quality of certain local products.

This was highlighted most vividly

## Turkish and US groups sign \$1bn rocket deal

By Jim Bodenham in Ankara

TURKEY'S leading contractor, Enka and the state institutions works MKE have signed a joint venture contract in Ankara to value at \$1bn (550m) with LTV Aerospace of the US to build solid rocket launchers (MLRs) over the next 10 years. The project is part of Ankara's ambitious plans to develop a domestic defence industry.

LTV Aerospace will take a 51 per cent stake in the scheme, with 35 per cent going to Enka and the remainder to MKE. Part of the plant's output will be purchased on behalf of the government by the Defence Industry Development Administration (DIDA), a special defence manufacturing creation fund - the remainder will be for export.

Over the duration of the scheme, a total 188 MLRs will be produced at the plant near Bursa, which will be converted from its present manufacture of tractors.

Another 12 MLRs will be imported, bring the total involved in the scheme to 200 units. The MLRs are designed to be installed on armoured cars, and have been supplied to

## Continuity in US trade policy 'is assured'

By Nancy Dunn in Washington

the US Army since 1983.

The project cost also includes the manufacture of 55,000 rockets. Turkey's Defence Minister Mr Ercan Vuralan said at the signing ceremony, which was presided over by Mr Turgut Ozal, the Prime Minister, and attended by the US ambassador to Ankara.

The rockets will be made by a venture to be established by MKE and other Turkish companies called Roketos. Each will have a range of 30-40 km but will not have any nuclear capability.

Mr Ozal said that the project would be funded by a new financial model including medium and long-term credits, which would place the least possible burden on the Turkish economy.

As with a \$1bn deal reached with FMC Corporation of the US earlier this year, the financing terms may include offset investment in Turkey.

DAIA's programme foresees the establishment of defence industry projects valued at a total of about \$15bn over the next decade or so.

## Backing for UK exports of Nissan cars to France

By David Buchanan in Brussels

BRITAIN could count on support from the European Commission in trying to overcome French resistance to the import of Nissan cars built in the UK, Brussels officials indicated yesterday.

The Nissan case highlights the issue of what benefits the European Community should allow third countries to reap from liberalisation of its own internal market in the run-up

to 1992, an issue which French diplomats yesterday stressed should be resolved soon.

The matter is likely to come to a head when the Commission publishes a white paper on policy towards the European car industry in early autumn.

But Commission officials say the Nissan cars built in North-East England "clearly qualify legally for free circulation" in the Community.

## EC pledge on steel production

The European Community yesterday pledged better monitoring of the steel market so that it could react quickly if a new crisis developed following

the return this month of the bloc's steel-making sector to free competition. Reuter reports from Brussels.

## Spain steams ahead with high speed trains

Peter Bruce reports on ambitious plans to upgrade Spanish railways

**I**N BONN, Bavarians elected to the Bundestag still joke that the best thing about the city is Friday's train to Munich. In Madrid, the Andalucians who currently run Spain have no easy way back to Seville by train. The trip takes six hours.

That has to be completed by 1992 when Seville hosts the World Expo - the 500th anniversary of Columbus's discovery of America - and the Government is determined to use it to announce the final competitors in a race to supply it with up to 30 high speed trains, worth some Pta 250m (55m), to service a new line between Madrid and Seville.

In addition, Renfe will name the final contestants in a parallel contract to supply it with 75 high-speed locomotives, also worth about Pta 250m, for use on other parts of the network.

The total \$550m award for trains in Europe before the end of the century. Although the project falls broadly under the so-called *Plan de Transporte Ferroviario* (PTF), drawn up

by the US Army since 1983.

The project cost also includes the manufacture of 55,000 rockets. Turkey's Defence Minister Mr Ercan Vuralan said at the signing ceremony, which was presided over by Mr Turgut Ozal, the Prime Minister, and attended by the US ambassador to Ankara.

The rockets will be made by a venture to be established by MKE and other Turkish companies called Roketos. Each will have a range of 30-40 km but will not have any nuclear capability.

Mr Ozal said that the project would be funded by a new financial model including medium and long-term credits, which would place the least possible burden on the Turkish economy.

As with a \$1bn deal reached with FMC Corporation of the US earlier this year, the financing terms may include offset investment in Turkey.

DAIA's programme foresees the establishment of defence industry projects valued at a total of about \$15bn over the next decade or so.

There is not much time," notes a Renfe official. "This is a race against the clock and we have to decide soon." Work on improving the line, building what new stretches in parts, is already under way. One of Madrid's main stations, Atocha, will be closed for rebuilding in September and will only reopen in 1991.

He believes the two contracts will be awarded in October at the latest. Even now, it is clear that the finalists for

the high speed trains (traction units plus coaches capable of 250km/h) will be a West German consortium headed by Siemens, a French bid led by Alsthom and a Japanese offering from Mitsubishi Electric.

The Japanese are particularly well placed for the locomotive contract, having already supplied 351 of its 269-601 engines to Renfe, some of which are now being upgraded to travel at 200 km/h by the Spanish group, Construcciones y Auxiliares de Ferrocarriles (CAF). The original purchase involved a major transfer of technology - or which the Spanish are again insisting for both contracts - with Mitsubishi building only eight locomotives in Japan. Mitsubishi has offered to buy CAF as a demonstration of its long-term commitment to Spain, if it wins both contracts.

The Japanese are currently aware that the Renfe deal may represent perhaps a final chance to gain a secure foothold in the European Community's rail industry before 1992. Equally, because of Spain's eagerness to be seen as a contributing EC member, Mitsubishi's chances of winning the high speed contract seem slim.

"It would look strange," says



The Japanese are particularly well placed for the locomotive contract, having already supplied 351 of its 269-601 engines to Renfe, some of which are now being upgraded to travel at 200 km/h by the Spanish group, Construcciones y Auxiliares de Ferrocarriles (CAF). The original purchase involved a major transfer of technology - or which the Spanish are again insisting for both contracts - with Mitsubishi building only eight locomotives in Japan. Mitsubishi has offered to buy CAF as a demonstration of its long-term commitment to Spain, if it wins both contracts.

Both competing consortia have been asked to resubmit their bids and intense negotiations were being held with all the parties last week.

The Japanese are currently aware that the Renfe deal may represent perhaps a final chance to gain a secure foothold in the European Community's rail industry before 1992. Equally, because of Spain's eagerness to be seen as a contributing EC member, Mitsubishi's chances of winning the high speed contract seem slim.

"It would look strange," says

## Argentina trade surplus increases 67 per cent

By Gary Mead in Buenos Aires

ARGENTINA has recorded a substantial improvement in its balance of trade for the first four months of 1988, according to the latest set of official figures.

Between January and the end of April this year the trade surplus was \$578m, a 67.5 per cent increase over the same period for 1987, when the figure was \$345m.

The additional surplus derives from a 7.7 per cent increase in the country's exports, combined with a drop in imports of 5 per cent.

In April alone, imports dropped by 9.2 per cent. Total exports for the period amounted to \$2.13bn, while total imports are valued at \$1.55bn.

The figures seem to indicate an improvement in the Argentine economy: the trade surplus for these first four months is only \$10m less than for the first nine months of 1987, which was \$588m.

But there are two factors to be taken into account, which hint at a less optimistic conclusion.

First is that the surplus is mainly due to the increase in the value of Argentina's grain and grain-related products, which account for fractionally more than 50 per cent of its exports.

The recent drought in the United States has encouraged the Buenos Aires Government to revise its projections for 1988.

At the start of the year it predicted a trade surplus of between \$200m and \$250m.

Now the rising international prices for cereals means that Argentina may now expect an additional \$1bn surplus by the end of the year.

This surplus may well be a transient event in an otherwise gloomy picture. The second factor is that the 1987 figures, against which this year's appear a marked improvement, indicated a 70 per cent drop in the trade surplus against that for 1986.

Figures for 1987 were the lowest for a decade, which suggests that Argentina is recovering lost ground, rather than gaining new.

## Bigger aid budget 'would help UK groups compete'

By Peter Montagnon, World Trade Editor

THE recent increase in Britain's foreign aid budget has been insufficient to help British companies compete more effectively for project business in developing-country markets, the UK Overseas Project Board said yesterday.

The Trade Bill itself, Mr Yentzer claims, "ratified the modus operandi we've been following".

Nothing in it suggested that a future Administration would operate any differently.

"There is ample discretion in every relevant provision" to prevent a "Administration from taking protectionist actions".

Mr Yentzer said he had met last week with Community officials in Brussels to express US support for the EC single market.

But widespread unease exists about its impact on the Community's trading partners, particularly in the financial services area.

The US wants to avoid the kind of situation which occurred over the Portuguese and Spanish accession, when the US and EC came to the brink of trade war over grains trade.

Britain's aid budget this year is £1.8bn and it is planned to increase it to £1.42bn by 1990-91.

The board's report suggests this increase in aid has failed to lay to rest the controversy

over aid spending that flared last year with a critical report by the House of Commons Foreign Affairs Committee.

Privately, industrialists say they expect a fresh wave of commercial lobbying soon, on the grounds that Britain's aid spending has shrunk to just 0.22 per cent of Gross National Product at a time when the public sector generally is in growing surplus.

Mr Don Holland, outgoing chairman of the OPA, said yesterday that Italy was one of the few countries now registering an increase in overseas construction contracts. This was related to a sharp increase in its aid budget.

The OPA report said the Government's aid and trade provision (ATP), under which aid money is earmarked to help finance projects, should be increased.

Demand for such support has reached a new high.

Tighter mixed credit rules mean fewer projects can be financed unless the budget is increased.

The board's report suggests this increase in aid has failed to lay to rest the controversy

## Airbus power unit order goes to US

ALLIED-SIGNAL Inc of the US said yesterday that its Allied-Signal Aerospace Co subsidiary had received a contract with an estimated value of more than \$300m (£176m) to provide the auxiliary power unit for the new Airbus A-330 and A-340 large transport aircraft, AFP-DJ reported.

The company said Allied-Signal's Garrett GMBH unit in West Germany had received the contract from Messerschmitt Boelkow Blohm. Garrett GMBH will work with three European manufacturers to produce the power unit.

The Airbus A-340 is scheduled for completion in 1992, with the Airbus A-330 expected to follow within a year.

## Ammunition order

Astra Holdings, a UK-owned ammunition maker, has won a \$22m order to supply shells for ship-borne anti-missiles for the US Defence Department, Peter Marsh writes. The order is the company's first for ammunition for US forces.

The figures seem to indicate an improvement in the Argentine economy: the trade surplus for these first four months is only \$10m less than for the first nine months of 1987, which was \$588m.

But there are two factors to be taken into account, which hint at a less optimistic conclusion.

In 1977, Commodore proudly presented the world with PET, the first desktop computer. This precocious bestseller has been so popular that even now, companies are happily doing business with their PETs.

Today, a whole range of Commodore

computers are dear to the heart of a wide variety of business professionals. From the freelance journalist working at home to the multinational corporation.

In Germany, for example, that most

particular of business markets, Commodore PCs

regularly challenge the big boys and in the eyes of

people like BMW and the German National

Railways, we come out on top. In the UK, we're

working with new business start-ups to those

who've been around for years and really know the

score on accounting, database, spreadsheets

and wordprocessing.

Thousands of businesses firmly believe

that the Commodore family of XE, A1s and 386s

outstrip all the competition in the mid-price

range in terms of quality, performance and

specification. And they're convinced that

Commodore PCs are built and backed up to

survive the toughest taskmasters. After

all, we conceived the business micro in

the first place.

Commodore PCs are built and backed up to

survive the toughest taskmasters. After

all, we conceived the business micro in

the first place.

Thousands of businesses firmly believe

that the Commodore family of XE, A1s and 386s

outstrip all the competition in the mid-price

range in terms of quality, performance and

specification. And they're convinced that

Commodore PCs are built and backed up to

survive the toughest taskmasters. After

all, we conceived the business micro in

the first place.

Thousands of businesses firmly believe

that the Commodore family of XE, A1s and 386s

outstrip all the competition in the mid-price

range in terms of quality, performance and

specification. And they're convinced that

Commodore PCs are built and backed up to

survive the toughest taskmasters. After

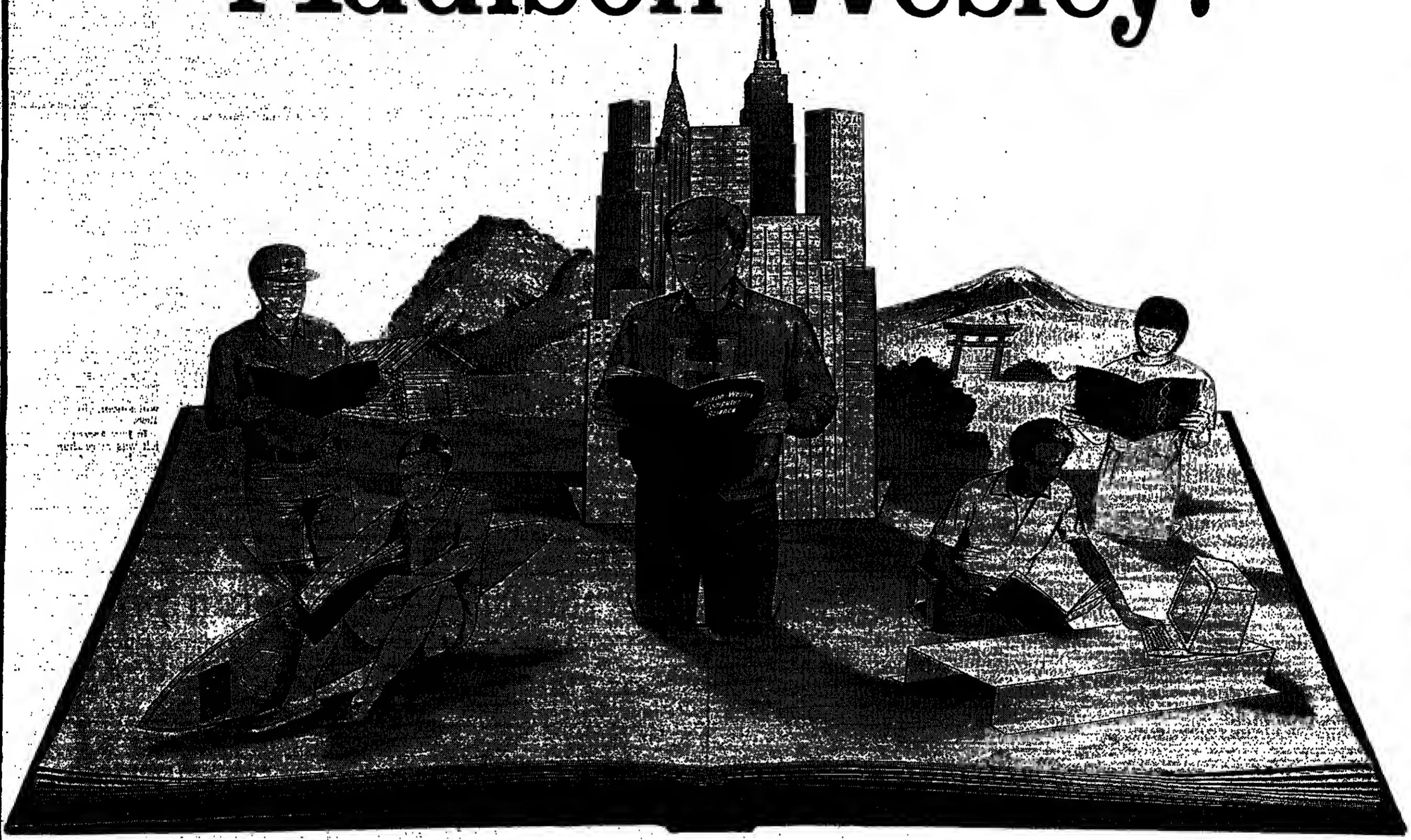
all, we conceived the business micro in

the first place.

Thousands of businesses firmly believe



# What did Pearson open up when it bought Addison-Wesley?



A world of opportunity. And millions more readers.

The new Addison-Wesley-Longman Group combines two international publishers that interlock neatly.

Longman is strong in education, professional and reference publishing, and has a leading position in English language teaching around the world.

Its three most famous imprints are Ladybird, Pitman and Churchill Livingstone, the UK's largest medical publisher.

Addison-Wesley is one of the most international of USA-based publishers. It is a world leader in computer science teaching and complements Longman by having a strong presence in American English language teaching. Within the United States, it is one of the largest publishers of school and college books, as well as

books for the retail trade, and has particular strengths in science and maths.

The group's total sales already exceed £250 million. And their combined markets cover the USA, Canada, Australasia, East Asia, Latin America, the Arab world, Africa and Europe.

With the integration of New American Library and Penguin in 1986, Pearson pioneered the strategy of forming international publishing groups.

It's all part of Pearson's strategy of developing our powerful businesses, capable of competing in global terms with quality products.

This latest acquisition should help us publish even better profits in the years to come.

PEARSON

## CEASEFIRE IN THE GULF

# Dogfight suggests UN faces uphill struggle

By Andrew Gowers, Middle East Editor

YESTERDAY'S dogfight between Iraqi and Iranian jets over the Gulf provided a graphic illustration of the difficulties facing Mr Javier Perez de Cuellar, the United Nations Secretary General, as he struggles to turn Iran's acceptance of UN ceasefire calls into a lasting peace.

Nonetheless, the Iranians seem intent on following through their decision to endorse UN Security Council resolution 598.

In a speech broadcast on Iranian television on Monday night, Hojatoleslam Ali Akbar Hashemi Rafsanjani, Iran's military chief, echoed the Security Council in spelling out the next steps, taking the initial paragraphs of the resolution in strict order:

1) A ceasefire (on a determined date) and withdrawal of forces to the internationally-recognised boundaries.

This should not pose much of a problem, since both Iranian and Iraqi troops are virtually back to square one in the conflict - although as Mr Rafsanjani pointed out, the Iraqis continue to occupy the Iranian town of Naftshahr and parts of mountainous northern Iran, while "in certain places we hold some of the Iraqi heights."

2) Dispatch of a UN team of observers to monitor compliance with the ceasefire and withdrawal. Mr Perez de Cuel-

lar has already been deluged with offers of participation.

3) Exchange of prisoners of war. This operation - involving about 40,000 Iraqis held in Iran and 12,000 Iranians held in Iraq, according to the International Committee of the Red Cross - should also occur fairly smoothly.

At some stage, however, the troublesome issue of sovereignty over the Shatt al-Arab waterway - the disputed southern border which was one of the causes of the Iran-Iraq war - is bound to come up.

The significance of the debate about the waterway, which constitutes Iraq's narrow access route to the Gulf, is more symbolic than strategic in view of Iraq's wholesale diversion of oil exports by pipeline across Turkey and Saudi Arabia.

But Baghdad may well claim what it asserts to be its traditional right of sovereignty over the entire waterway, placing the border on the Iranian side. Iran, meanwhile, is unlikely to want to make further concessions and may insist that the border be drawn along the deepest channel of the Shatt as it was under the 1970 Algiers accord which Iraq tore up before invading Iran in 1980.

Clearly, the path to the fully-fledged peace and non-aggression agreement which Iraq wants is littered with hurdles. In the meantime, Iran says the conflict is "suspended until we see how the terms of the resolution (598) are implemented."

## Low-key US overtures pay off

By Lionel Barber in Atlanta

IRAN'S acceptance of an unconditional ceasefire in its war with Iraq is the first step towards improved relations with the US and could herald an end to years of mutual hatred and distrust between Washington and Tehran.

If a truce holds, the US could begin to scale back its military commitment in the Gulf and to play a less exposed, more even-handed role in a region of vital interest to the superpowers.

Iran's acceptance of UN Security Council resolution 598 came after several months of behind-the-scenes attempts by the Reagan Administration to reach out to the Tehran regime, in an effort to reverse its tilt to Iraq and bring an end to the eight-year Gulf war.

The diplomatic overtures were deliberately low-key and complemented Iran's desire to end a no-win war.

Last March, Mr Richard Murphy, US Assistant Secretary of State, said Washington was not interested in maintaining a major presence in the Gulf.

Iranian sentiments were fur-

ther assuaged when Mr Bush refrained from calling for implementation of an arms embargo against Iran, said Mr Robert Hunter, a foreign policy adviser to Governor Michael Dukakis, the certain Democratic presidential nominee, and a senior fellow at the Center for Strategic and International Studies in Washington.

Mr Hunter says that, from Washington's point of view, "there are no negatives" in Iran's acceptance of a ceasefire. As a start, Washington could begin to reassess its policy of arming moderate Gulf Arab states to the teeth against Iran - which has angered Israel and led to protests about the recent billion dollar arms sale to Kuwait and big arms deals with Bahrain and Saudi Arabia.

Another more problematic subject is the fate of American hostages held by pro-Iranian guerrillas in Lebanon. Though the Administration has studiously avoided allowing the hostages to drive its Gulf policy, it seems likely the hostages are back into play.

The military spokesman, reporting on the continued air war, said one Iranian plane had been shot down in a dogfight about 20 miles south of the Faw peninsula. All Iraqi planes returned safely to base.

**Baghdad is still at war, says minister**

BAGHDAD's Foreign Minister Tareq Aziz said yesterday that Iraq would take a responsible stand towards peace, following Iran's announcement that it had accepted a Gulf war ceasefire, Reuter reports.

But he said Iraq still considered itself at war until practical steps were taken to ensure an enduring and comprehensive peace.

Iraq's official news agency INA quoted Mr Aziz on peace proposals shortly after a military spokesman reported the downing of two Iranian jets, one in a dogfight over the Gulf and the other on a raid over northern Iraq.

Mr Aziz said Baghdad regarded with caution Iran's announcement on Monday that it had accepted unconditional ceasefire Resolution 598, passed a year ago on Wednesday.

He said an Iranian High Command statement was "full of ideas" that stressed Iran's determination to make its military potential and achieve its original war aims.

"Iraq will deal with this new Iranian stand in a high spirit of responsibility towards the peace issue,"

Mr Aziz noted the Tehran announcement followed by one day a speech by Iraq's President Saddam Hussein calling on Iran to end the eight-year-old war.

The minister said the UN must be aware of the "duplicity" in Iran's positions and stress firmly the need for clarity in the Iranian position and on Iran's intent to implement the (ceasefire) resolution."

He said Iran's present stand might be a tactical move aimed at gaining time, or a deception to surprise, or a prelude for further aggression.

"Iraq reserves its full right to adopt measures suitable to deal with these probabilities," Mr Aziz added.

"At present and until we make sure of Iran's intentions in reaching an enduring and comprehensive peace, and until tangible and practical steps are adopted in this direction in accordance with a clearly agreed programme, it is logical that we consider we are still at war."

The military spokesman, reporting on the continued air war, said one Iranian plane had been shot down in a dogfight about 20 miles south of the Faw peninsula. All Iraqi planes returned safely to base.



Praying for peace: Perez de Cuellar (centre), flanked by Saddam Hussein (left) and Rafsanjani



## Iran leaders face power struggle

By Scheherazade Daneshku

THE IRANIAN leadership's acceptance of UN Security Council resolution 598 may bring to a head the struggle between radicals and pragmatists within the Iranian regime over their fundamentally different conceptions of Islam.

The first few years of the revolution were characterised by an Islam that was concerned with economic egalitarianism - helping the peasantry and eliminating the last vestiges of the Shah's Iran.

However, since 1982 another concept developed, that of Islam as the religion of blood. This period coincided with the terror at home, the human wave attacks in the war and the consolidation of Iranian influence in Lebanon, most notably under the influence of Iran's ambassador to Syria at the time, Hojatoleslam Ali Akbar Mohtashemi, the present Interior Minister.

Although the influence of these radical groups has been weakened since 1982, most dramatically with the arrest and execution of Mr Mehdie Hash-

emi, the head of the office set up to export the revolution, their conception of Islam has remained and has sat uneasily beside the pragmatic view now embodied by Hojatoleslam Ali Akbar Hashemi Rafsanjani, parliament's speaker. Mr Rafsanjani is the most public radical by virtue of his position in government.

Others include Mr Hussein Shokholaee, Deputy Foreign Minister for the Middle East, and Mr Hadi Ghaaffari, whose job is to oversee co-operation with the Hezbollah (Party of God) in Lebanon.

Most of the other radicals are not well known since their support for violent activity necessitates clandestine organisation. However, they are to be found within large sections of the Revolutionary Guards and in the office for export of the revolution, officially headed by Ayatollah Khomeini's successor, Ayatollah Hussein Ali Montazeri.

Since he was appointed acting military commander-in-chief, Mr Rafsanjani has for the first time made a clear pub-

lic statement of the pragmatists' policy, which aims at a resumption of normal relations with Western powers.

The idea of Iran conforming to the established rules of the international system, once fervently denounced as domineering by the superpowers and therefore invalid, is anathema to the radicals.

Concentrating on economic reform is not an adequate substitute since many of the radicals, including Ayatollah Khomeini, have regarded the question of economics as a matter of little importance within their overall view of Islam.

The ceasefire acceptance can be seen not just as a step in the face for the radicals but more fundamentally as a concerted move against their version of Islam. Undermining the ideology of the radicals means that there will be no room for them in the Islamic republic. If Mr Rafsanjani is to succeed in his pragmatic experiment, he will therefore have to eliminate the radicals from the political scene.

The radicals are under tremendous pressure. They do not have much room for manoeuvre since Ayatollah Khomeini is apparently backing Mr Rafsanjani and the centrist initiative. They are likely instead to wait until the spiritual leader dies before striking back.

Meanwhile, they will look for support to the ranks of demobilised volunteers returning from the front to question the gains of the revolution and an apparently fruitless eight-year war while facing a bleak economic situation in the cities. They will also find support among sections of the Revolutionary Guards whose power will diminish if peace is restored.

Mr Rafsanjani has said that Iran's acceptance of resolution 598 "will open a new chapter in our history". Taken with the normalisation of Iran's foreign relations, the move can be regarded as precisely that and not merely a matter of tactics. It signals the start of the final battle between the two conceptions of Islam. The post-Khomeini struggle has already begun.

## Mitsui rules out petrochemical investment

By Ian Rodger in Tokyo

MITSUI, the leading Japanese trading company, yesterday ruled out any further investment in its disastrous Bandar Khomeini petrochemical project in southern Iran, despite the prospect of peace in the Gulf war.

But the company left the door slightly open for proceeding with the joint venture, Iran-Japan Petrochemical (JPC), provided that all the money came from the Iranian side. "We will discuss the situation with our Iranian partner and the Japanese Government," a Mitsui official said.

Mitsui's position through most of the period was made

more difficult by the delicate state of Japan-Iran relations. Japan relies heavily on oil from the Gulf and has attempted to maintain relations with both Iran and Iraq through the conflict.

However, Mitsui's patience ran out in November 1986 when the project site was bombed by the Iraqi air force. This occurred only a few months before expiry of the company's export insurance through the Ministry of International Trade and Industry, so a decision had to be taken

on whether or not to abandon it. Last August, the company duly applied for compensation.

Since then Japanese companies involved in the project have taken huge write-offs in their accounts and in March, Mitsui said it had made provisions of Y125bn.

Technically, it is by no means certain the project could be revived. The Iranian officials have not let anyone from Japan inspect the site, so the extent of the bomb damage is unknown.

## OTHER OVERSEAS NEWS

### Drought forces sharp fall in Indian reserves

By K K Sharma in New Delhi

INDIA'S foreign exchange reserves dropped sharply by Rs 13.6m (\$1.4m) in the first quarter of fiscal 1987-88 and stood at Rs 53.8bn in the beginning of July, according to figures released by the Reserve Bank of India.

The sharp fall, which is the highest ever in any quarter, shows the strain on the reserves of the worst drought in a century last year which forced the Government to import wheat and rice for the first time in a decade in addition to making substantial imports of other essential consumer items like cooking oil.

The current account deficit is thus expected to rise further despite the narrowing of the trade gap in 1987-88 by 11.8 cent to Rs 6.2bn, mainly because of a 25 per cent rise in exports. This means that the outflow on the non-trade account has increased significantly.

The reserves are now worth less than three months of imports and this is well below the danger mark. As of now, there are no signs that the Government will seek a fresh

### Five held in Sarawak under security act

By Wong Sufong in Kuala Lumpur

POLICE yesterday said they had detained five people, including a prominent newspaper executive, under the internal security act in the thalassocratic state of Sarawak, in connection with a spate of arson in the state capital Kuching.

The police said the fires, which destroyed several government buildings, shops and a cinema, were designed to destabilise the state government and create unrest.

Among those detained was Haji Balla Munir, managing director of the Sarawak Tribune, the largest English daily in the state, who once served as political secretary to Tun Rahman Yakub, the former chief minister. The five were detained between June 23 and July 16.

Officials say there are no plans to change India's liberalised import policy, under which capital goods and technology imports have been allowed for industrial modernisation programmes for the last five years, since this will help to make Indian exports competitive.

The reserves are now worth less than three months of imports and this is well below the danger mark. As of now, there are no signs that the Government will seek a fresh

### China breaks the back of Tibetan protests

Robert Thomson reports from Lhasa in the first visit by foreign media since March

MONKS were alleged to have attacked police, burned vehicles and damaged shops during a pro-independence protest around the Jokhang Temple in March and have been freed because they "repented".

Tibet government officials said about 200 people were detained after the March protest, though no details of charges against them have been published. Fifteen, including four Buddhist monks, have been detained since the protest last October.

A small group of foreign journalists have accompanied Mr Bill Hayden, the Australian Foreign Minister, in the first approved visit by a senior foreign government official and foreign media since the March protest. Mr Hayden, who arrived on Monday, raised religious freedom and human rights issues in discussions with senior government and Communist Party officials.

Witnesses said the alleged criminals, most charged with minor offences such as theft and assault, were driven around the city in motorcycle sidecars and on the back of an open truck in a show of police force. To complete the intimidation, loudspeakers broadcast details of the crimes and heavily armed police guarded those charged.

Meanwhile, about another 20

monks have been released from custody in recent days following the release of 52

monks early last week. The

He said several monks were so badly beaten in one session that they were unable to undress themselves. Prison guards told him: "We must beat you to get the truth from you."

The Tibetan said he saw several monks undergoing "Chinene rope torture", in which

Few Tibetans appeared to be aware of the Dalai Lama's landmark speech on Tibet last month. In Strasbourg, he was given three intense sessions of political re-education and released after saying that he had only joined the protest at the urging of people around him at the Jokhang Temple.

the prisoner is suspended from a beam, and that sticks, belts and electric prods were used in the beatings. He was given

three intense sessions of political re-education and released

after saying that he had only

joined the protest at the urging of people around him at the Jokhang Temple.

It blantly, people are not in a calm and unruffled mood."

The postponement of price reforms may temporarily ease inflation, but these will be essential in future to bring discipline into the market. The key to reform in China is to overhaul the socialist price system, Peking economists said earlier this week.

"If a product is scarce, its price should be high, but in China it is the opposite," said one. "The goods that are most scarce, like coal, oil and raw materials, are the cheapest." Most Chinese prices were fixed in the 1950s.

China is currently working

on a plan to overhaul all prices

but had no definite plans for a demonstration.

Tension has eased since the Jokhang was busier yesterday than during visits by this correspondent to Lhasa in October last year and February, shortly before the March 5 protest. Foreign tourist groups are permitted to visit, although individuals are still banned and apart from Mr Hayden's press party journalists are routinely refused admission.

But monks interviewed yesterday agreed that protests of some kind were inevitable, though they emphasised that the present tight control of monasteries and fears of a tough response to another demonstration had affected the monks' enthusiasm.

Few Tibetans appeared to be aware of the Dalai Lama's landmark speech on Tibet last month in Strasbourg, when he demanded the Chinese right to handle Tibet's foreign policy and to maintain troops there, though with the long-term aim of demilitarising the region.

There has been no local media coverage of the proposals, nor of the unsympathetic response by Peking.

over a three-year to five-year period, Vice-Premier Tian Jiyun said last Saturday. But officials say this plan cannot be implemented unless prices are stabilised first, and this will have to begin with basics like the cost of steel.

## OPEN SYSTEMS

# Four years of talk, and where has it got us?

Acceptance by multi-national businesses from the US to Japan, by US and European governments, and by the EEC...

14 leading international suppliers producing conformant systems... over 100 leading software companies producing conformant software...

A five-volume Portability Guide that provides manufacturers and users with technical standards - around which new Open Systems products are being created...

And a computing world which accepts without reservation that Open Systems are the only way forward.

If your organisation depends upon computers to provide you with a competitive edge, you're faced with a dilemma.

It's clear that investment in tomorrow's computer systems is crucial. Yet with the current confusion over computing standards, how can you tell exactly which investment will bring the best return?

X/OPEN brings clarity to a confused situation.

X/OPEN is the global focus for Open Systems computing systems which operate on standards available to all suppliers and users.

Open Systems standards set you free to choose the precise systems that your organisation requires, without the constraints of manufacturer-imposed standards.

They mean that the promise of automated information management is finally realised - with more capable products, making a more significant contribution to your organisation's competitive edge.

They mean that information systems revert to their correct place in your corporate scheme: freeing your managers to concentrate on business decisions, rather than computing decisions.

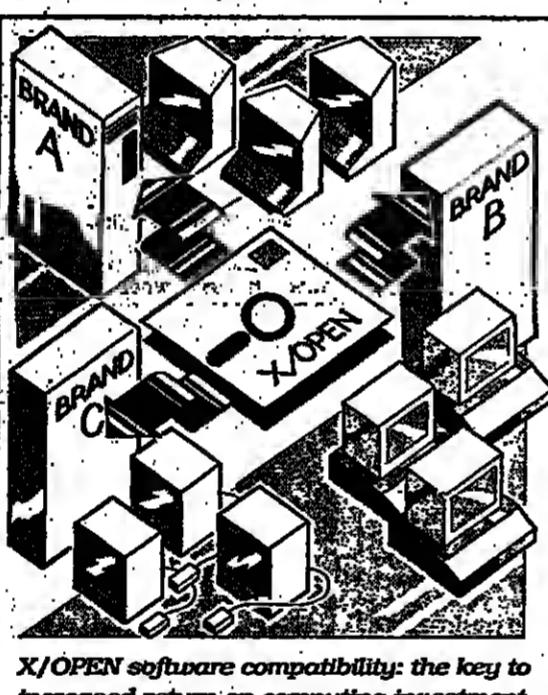
And above all, they mean an exponentially increased return on your computing investment. (Research shows that the cost of training staff to use new hardware runs at 100 times the capital cost. And the cost of integrating non-compatible systems runs at around 1,000 times!)

#### X/OPEN: working for you

X/OPEN is an independent international body, responsible for establishing Open Systems standards.

X/OPEN grew out of the shared philosophical and financial commitment of five major systems suppliers; a commitment to bringing genuine multi-vendor computing standards to a perplexed marketplace. In four years of existence, progress has been remarkable.

Nine further multi-national systems suppliers have joined, all producing X/OPEN-conformant products.



X/OPEN software compatibility: the key to increased return on computing investment

ing to serve the needs of their customers in a fully informed way.

For software vendors, X/OPEN's Software Partners Programme solicits vendors' views, and provides them with new market opportunities.

For users, X/OPEN's User Advisory Council means that Open Systems standards are being shaped to suit the needs of users, everywhere.

So if you're a user, the way ahead is clear... Specify X/OPEN systems today, as a secure investment for tomorrow.

#### Catch up on achievements to date; keep in touch with achievements to come.

Contact us for a complete overview on X/OPEN's objectives, and its continuing achievements.

We'll send you full information on X/OPEN, and add your name to the mailing list for *Open Comments*, a regular journal that keeps you in touch with the latest Open Systems developments.

Just use the coupon. Or simply telephone (+44) 734 508311. Today.

#### Industry-wide support

X/Open Corporate Members	Digital Research
AT&T	Elgen & Partner
Bull	Electrical Engineering
Digital Equipment Corporation	Software
Fujitsu	Enator
Hewlett-Packard	Fides Informatik
International Computers Ltd	Finkbeiner
NCR Corporation	Frame Technology
Nordorf Computer	Garmhausen & Partner
Nokia Data	GAUSS
Olivetti	GeFaD
Philips	GIAI
Siemens	GFS-METRA
Sun Microsystems	Graphic Software Systems
Unisys	GSE
X/Open User Advisory	infodas
Council	Information Dimensions
Aetna Life and Casualty	Interactive Systems
British Airways	InterFace Computer
Central Computer and	IXI
Telecommunications Agency	Language Processors
Commission of the European	Lucid
Communities	mbp Software & Systems
Daimler-Benz	MEGOS
Eastman-Kodak	Micro Focus
Federal Express	MODCOMP
Gerling-Konzern	Northern Telecom
Lockheed	PanInfo
Michelin	Peter McGaw & Associates
Shearson-Lehman Brothers	Progress Software
Solomon Brothers	PSI
Swedish Agency for	Pyramid Technology
Administrative Development	Quadratron Systems
US National Bureau of	Quantum
Standards	RACTech
US Treasury	rhv Software-Projekte
X/Open ISV Advisory Council	RPI
Asci Corporation	Safe Computing
Foundation Computer Systems	SAS Institute
Geneva Research Centre	Santa Cruz Operation
Information Dimensions	SCS
Europe	Software AG
Informix Software	SOHARD
Lotus Development	Solid Computer
Corporation	SouthWind Software
Microsoft	Stollmann
Multihouse Systemhuisen	Syntactics
Oracle Software	SYSTRX
Quadratron	T&T Automatisering
Relational Technology	Team Engineering
Softlab GmbH	Telenet
Sybase	Tetra Business Systems
Unify	Ungermann-Bass
Uniplex	Unity Corporation
X/Open Software Partners	Uniplex
Programme members	UniWare Computer
Access Technology	U-Ware Software-Technologie
ADR	V.I. Corporation
BF System	Vanguard Technologies
Cincom Systems	VI Systems
Cognos	Werner Sudbrack
Computer-Service	Whitesmiths

List correct at time of going to press

To: X/Open Company Ltd, Abbotts House, Abbey Street, Reading, United Kingdom, RG1 3BA.

Please send me more information immediately.

As potential Open Systems users, we want to be free to choose the most appropriate systems, independent of source.

As software vendors, we want to know how X/OPEN can help us reduce interface problems, and concentrate on increased product capability.

As systems suppliers, we want to find out how X/OPEN standards can help us to meet the precise needs of our customers - both existing and potential.

We don't fit into any of these categories. We simply want to find out more. We are \_\_\_\_\_

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Telephone \_\_\_\_\_



# x/Open®

## UK NEWS

Nuclear industry told technology must advance at less cost

## Case for fast reactor rejected

By David Fishlock, Science Editor

THE GOVERNMENT has rejected the nuclear industry's case for building a big European demonstration fast reactor during the 1990s.

An Energy Department review of Britain's £100m-a-year fast reactor research and development programme has found no economic justification for launching a major new project which would cost Britain about £200m over the next 15 years.

The Government wants Britain to keep the technology advancing at less cost, and with less emphasis on reactor engineering, until another review in the 1990s.

It has concluded that the fast reactor is a sound technical solution to a problem which has receded, at least for Europe.

The conclusions and their political implications – especially for Scotland – have been discussed at Cabinet level and are about to be published.

They have serious consequences for the future of the £400m-a-year UK Atomic

Energy Authority and its Dounreay establishment employing 2,300 in the far north of Scotland, for the National Nuclear Corporation in Cheshire, and for the European fast reactor "cimb".

Britain joined this club in 1984, under an inter-governmental agreement, to pool research and development with France, West Germany, Italy, Belgium and the Netherlands.

Under this agreement the NNC co-ordinates design for major features of the reactor such as core mechanics and fuel.

Britain's defection is unlikely to have any immediate impact on the club because its main members – France and West Germany – are having political difficulties with their own projects. More than half of Britain's fast reactor budget is spent at Dounreay, which now faces a major cut in government spending in the early 1990s.

The fast reactor review was prompted by criticism from the government's scientific advisory

ers in the Cabinet Office, led by Mr John Fairclough, chief scientific adviser, who are examining major areas of public sector expenditure on R and D.

times the size of its Dounreay prototype, costing about £2bn, to a design agreed by the European Fast Reactor Utilities Group (Efrug).

The timetable proposed was to agree a design and a site by 1991-93, for a start to construction about 1995.

The Energy Department review considered two other options. One, which it also rejected, was to abandon the British R and D programme and leave the electricity industry to finance the technology when it was ready.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The primary attraction of the fast reactor is its ability to conserve uranium, once believed to be a scarce commodity.

The authority has argued for a European pact to build a major demonstrator, several

offence and its behaviour since has been "exemplary."

The case goes back to 1985 when Napier Brown and Company, a UK sugar merchant, made the complaint against British Sugar, which controls about 58 per cent of the British market for granulated sugar.

The Commission said that British Sugar had used its

dominant position up to August 1986 in ways which were mostly aimed at removing Napier Brown from the market.

These included "constructively refusing" to supply Napier Brown with industrial sugar, part of which the company needed for its retail

repackaging operations; reducing its prices for retail sugar to the extent that an insufficient margin existed between its prices for retail and industrial sugar, thus making it impossible for Napier Brown to make a profit on retailing; and discriminating against Napier Brown by refusing to supply it exclusively beet origin sugar

## British Sugar fined for market abuse

By Tim Dickson in Brussels

THE EUROPEAN Commission yesterday imposed a fine of £cu3m (£1.98m) on British Sugar, the UK's monopoly sugar beet producer, for abusing its dominant market position. But the company, which is part of S and W Berisford, appears to have been let off lightly by the Brussels authorities because it owned up to the

offence and its behaviour since has been "exemplary."

The case goes back to 1985 when Napier Brown and Company, a UK sugar merchant, made the complaint against British Sugar, which controls about 58 per cent of the British market for granulated sugar.

The Commission said that British Sugar had used its

dominant position up to August 1986 in ways which were mostly aimed at removing Napier Brown from the market.

These included "constructively refusing" to supply Napier Brown with industrial sugar, part of which the company needed for its retail

repackaging operations; reducing its prices for retail sugar to the extent that an insufficient margin existed between its prices for retail and industrial sugar, thus making it impossible for Napier Brown to make a profit on retailing; and discriminating against Napier Brown by refusing to supply it exclusively beet origin sugar

## Soviet inspectors get the measure of cruise site

By Lynton McLaren

THE FIRST SOVIET delegation to inspect US cruise missiles based in the UK arrived early at RAF Greenham Common air base, 50 miles west of London yesterday – armed with tape measures.

The two 10-strong inspection teams also had weighing equipment and other paraphernalia needed to see if the cruise missiles at Greenham were accurately described by the US in the recent treaty abolishing the weapons, in length, breadth, width and the other vital statistics of nuclear hardware.

What the Soviets would not see would be nuclear warheads. The intermediate

nuclear forces (INF) treaty calls for the eventual destruction of missiles and launchers but leaves the warheads untouched.

The physical inspection, which did not start yesterday as the Russians rested after going through customs and immigration control, is part of a 60-day period for "baseline" visits to determine the accuracy of data exchanged by the US and the Soviet Union as part of the intermediate nuclear forces (INF) treaty. The treaty was at the centre of the recent summit meetings between President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader.

At 7am this morning the teams will decide what it is they want to inspect. They then have nine hours to reach the site. They are already at

Greenham but they are likely to also want to visit the second cruise missile base at Molesworth, Cambridgeshire.

The inspections are expected to last less than 24 hours, but this can be extended by eight hours. The teams then have four hours to write their report, under exam-like conditions. They then must return to their point of entry and leave in 24 hours.

The inspectors were greeted by Wing Commander Stan Keyte, the RAF station commander, and Colonel Bob Ridder, the senior USAF officer. Mr Lebedev promised his team would stick "strictly by

This announcement appears as a matter of record only.

May 1988

## COTTON EXPORT CORPORATION OF PAKISTAN (Pvt) LTD

US\$100,000,000

Morabaha (Islamic Trade) Financing under Special Modaraba

Modareb (Lead Manager and Agent) Faysal Islamic Bank of Bahrain E.C. Name in Arabic: Masraf Faysal Al-Islami Al-Bahrain E.C.

Co-Modareb Arab Banking Corporation B.S.C.

Participated by:

Alufab Arab International Bank E.C.

Arab Banking Corporation B.S.C.

Bahrain Islamic Bank B.S.C.

Dar Al Maal Al Islami (DMI) S.A.

Dubai Islamic Bank

Faisal Islamic Bank of Egypt

Faysal Islamic Bank of Bahrain E.C.

Gulf International Bank B.S.C.

Gulf Riyadh Bank E.C.

Union de Banques Arabes et Francaises

Islamic Investment Co. of the Gulf E.C.

Kuwait Finance House

Manufacturers Hanover Trust Co.

National Bank of Kuwait

National Bank of Pakistan

Qatar Islamic Bank (S.A.Q)

Sandi International Bank Ltd.

Saudi National Commercial Bank

Trans-Arabian Investment Bank E.C.

## Three firms suspended by City watchdog

By Richard Waters

THREE firms of financial intermediaries were suspended yesterday by Fimbra, the Financial Intermediaries Managers and Brokers Regulatory Association, bringing to seven the number of firms against which the body has taken public action since the Financial Services Act came into force.

All three – London & Sussex Securities of London, Chris McHugh of Strand and Christopher van Coemdonck, Matthew of Torquay – were suspended under rule 17 of Fimbra's rule book. This is only used when "serious breaches of the rules" have occurred, said a spokesman, although he declined to give details.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

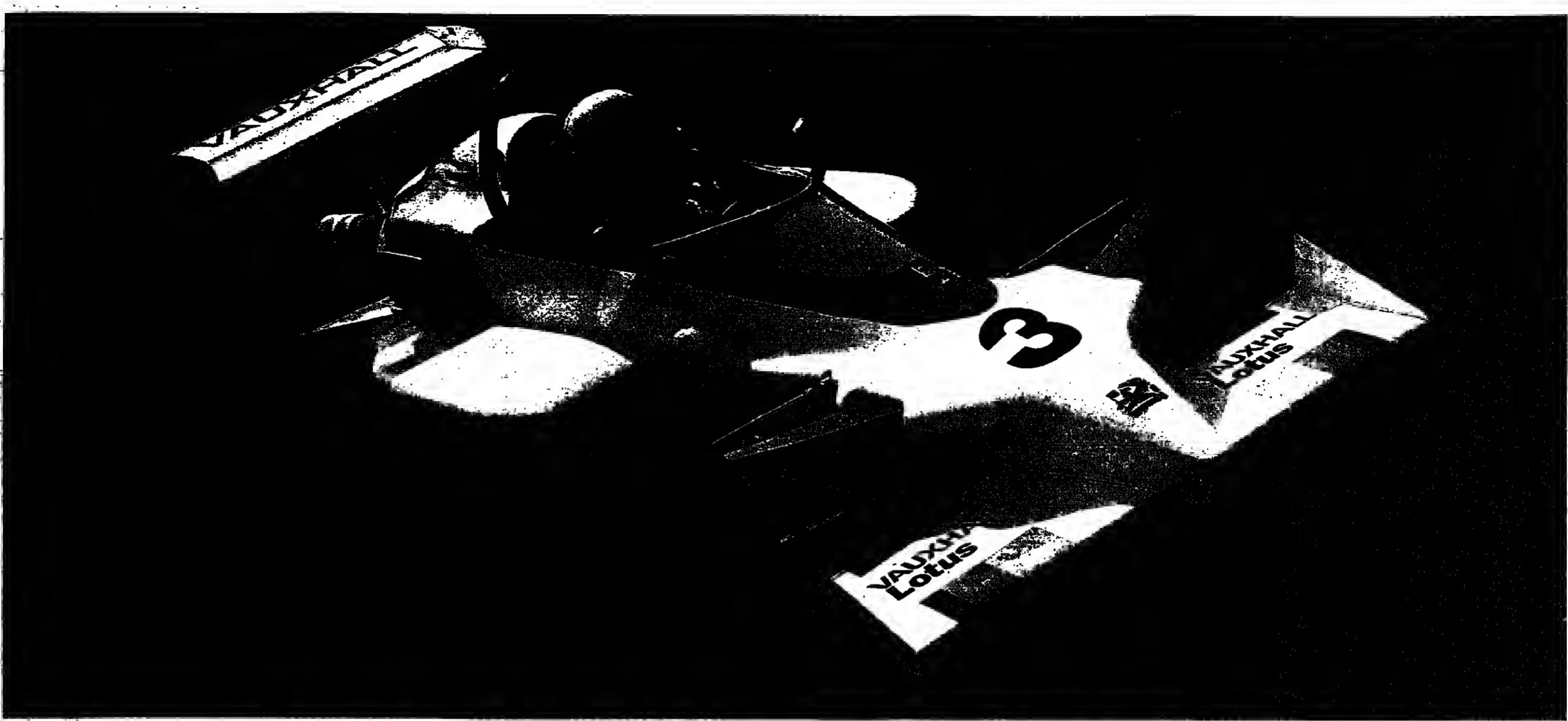
The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.

The option which the government favours, is to maintain a British technology base – particularly fuel development – but cut back on reactor engineering and design, and on any involvement in a prospective European demonstrator at this time.



# THE NEW 16 VALVE ASTRA GTE. (AROUND TOWN WE RECOMMEND THE 4 SEATER VERSION.)

The car you see above is a powerful animal.

It was developed by Vauxhall and validated by Lotus, to race in the newly-formed Vauxhall-Lotus Challenge.

It can accelerate from 0-60 in a little over 4 seconds. And on full throttle, it's capable of a breathtaking 161mph.

The immense power comes from a completely new 16 valve 2.0 litre engine.

The same engine, in fact, that powers the car you see below. The new 16 valve Astra GTE.

The GTE is, of course, more refined than its racing cousin. A roof, two doors, four seats, stereo.

But have we sacrificed performance for comfort?

Hardly. Sequential fuel injection will rocket you from 0-60 in just 7.6 seconds. Put your foot down and its 156hp could pull you along at 137mph.

True, up against its racing stablemate it would almost certainly come second.

But in the eyes of Car magazine, it's an outright winner.

They describe its acceleration as 'amazing'. And its engine, they say, is 'the most eager you'll encounter this side of a Porsche'.

High praise indeed.

For the road, we've also worked on the Astra's handling ability.

We've given it a new 5-speed close-ratio gearbox to make slick gear changes even slicker.

We've improved braking by adding solid rear disc brakes to the ventilated front discs we have already.

And we've modified the chassis for even better stability on all road surfaces.

However, you'll only appreciate these differences when you get behind the wheel.

To look at, the GTE is as elegant as ever.

You may well spot the discreet 16 valve badges on the rear tailgate and front airdam. And a closer look might reveal the twin rectangular exhaust pipes.

But the real beauty in this beast lies beneath the bonnet.

The new 16 valve Astra GTE £11,776. For further information, call 0800 400 493.

## THE 16 VALVE ASTRA GTE.



**VAUXHALL. ONCE DRIVEN, FOREVER SMITTEN.**

VAUXHALL IS BACKED BY THE WORLDWIDE RESOURCES OF GENERAL MOTORS. CAR SHOWN: ASTRA 16V GTE, PRICE £11,776 INCLUDES CAR TAX AND VAT, BUT EXCLUDES DELIVERY AND NUMBER PLATES. PRICE CORRECT AT TIME OF GOING TO PRESS. PERFORMANCE FIGURES AND QUOTES FOR THE ASTRA 16V GTE FROM "CAR" MAGAZINE MAY EDITION. ALL OTHER FIGURES MANUFACTURER'S DATA.



## FT LAW REPORTS

## Shipowners win appeal against disclosure of documents

THE EVO AGNIEC  
Court of Appeal (Lord Donaldson, Master of the Rolls, Lord Justice Butler-Sloss and Sir Rousley Cumming-Bruce);  
July 14 1988

THE "OWNER" of a registered ship for the purpose of ascertaining who would be liable on a claim for loss of cargo on that ship, is the registered and not the beneficial owner; and accordingly, where a ship is registered in different names, it is sued and arrested in respect of that claim and there is no indication that the registrations are sham, the court will not order disclosure of documents which might reveal identical beneficial ownership, but will set aside the writ and arrest for lack of jurisdiction.

The Court of Appeal so held when allowing an appeal by the defendant owners of an arrested ship, EVO Agniec, from Mr Justice Sheen's order that they should disclose all documents relating to her ownership.

The order was made in the course of an application by the defendants to set aside the writ issued by the plaintiffs and to set aside the warrant for arrest.

LORD DONALDSON said that the plaintiffs claimed to be owners of cargo laden on board the Skipper 1, which sank in 1987. They issued a writ against the owners of EVO Agniec and applied for a warrant for her arrest.

The plaintiff's solicitors gave affidavit evidence which led to issue of the warrant and the arrest of EVO Agniec.

It was stated that the Skipper 1 was owned by Skipper Shipping Co SA of Panama, and was managed by Potthios Shipping Co SA of Panama. The president/director of Skipper Shipping was a Mr Evangelos Potthios.

The EVO Agniec was owned by Agniec Shipping SA of Panama and, although *prima facie* the Skipper 1 and EVO Agniec were owned by separate one-ship-owning companies, it was clear on lifting the veil of incorporation that the shareholders of each company were the same, and their president/directors and vice-president/directors were also the same.

The affidavit submitted that the court should lift the corporate veil in order to determine that "the relevant person" who

would be liable on an action as "person" was also the beneficial owner of all the shares in the EVO Agniec.

The warrant was issued on February 18 1988, and EVO Agniec was arrested in Cardiff the following day.

On February 22 Mr Justice Sheen heard an application by the defendants to set aside the writ and the warrant for arrest. He ordered them to disclose all documents relating to ownership of Skipper 1 and EVO Agniec, and he adjourned further consideration of the application until after such disclosure. He gave leave to appeal.

In answering that question, there were three important considerations.

First, it was basic rule of construction that where a statute employed different terminology in different provisions, *prima facie* a different meaning was intended. "Owner" in paragraph (b) thus fell to be contrasted with "beneficial owner" in sub-paragraphs (a) and (d).

Second, all maritime nations maintained shipping registers which recorded the names of owners.

These were of fundamental importance as establishing the vessel's flag. The concept of a registered owner being a nominal owner was therefore a tradition.

Third, the Convention clearly looked to ownership and registered ownership as one and the same.

Accordingly, in relation to a registered ship, "owner" in section 21(4)(b) meant "registered owner".

Section 21(4)(b) of the Act provided that on a claim for loss of goods carried in a ship, where the person who would be liable in an action *in personam* ("the relevant person") was, when the cause of action arose, "the owner" or charterer of, or was in possession or control of, the ship, an action *in rem* might be brought against "it" (that ship, if... the relevant person is either the beneficial owner of that ship as respects all the shares in it" or the demise charterer, or against "it" (any other ship of which the relevant person is the beneficial owner as respects all the shares in it").

It was common ground that the "particular ship" in Convention terminology was the Skipper 1. The first issue therefore was as to who was "the

relevant person" for the purpose of section 21(4)(b).

Such a person had to meet two criteria. First, he must be the person who would be liable on a claim *in personam*. Second, he must, when the cause of action arose, have been the owner or charterer, or in possession or control of the ship.

The question was whether "owner" referred to the registered owner who necessarily was the legal owner, or to someone who had only an equitable property in the ship.

In answering that question, there were three important considerations.

First, it was basic rule of construction that where a statute employed different terminology in different provisions, *prima facie* a different meaning was intended. "Owner" in paragraph (b) thus fell to be contrasted with "beneficial owner" in sub-paragraphs (a) and (d).

Second, all maritime nations maintained shipping registers which recorded the names of owners.

These were of fundamental importance as establishing the vessel's flag. The concept of a registered owner being a nominal owner was therefore a tradition.

Third, the Convention clearly looked to ownership and registered ownership as one and the same.

Accordingly, in relation to a registered ship, "owner" in section 21(4)(b) meant "registered owner".

Section 21(4)(b) of the Act provided that on a claim for loss of goods carried in a ship, where the person who would be liable in an action *in personam* ("the relevant person") was, when the cause of action arose, "the owner" or charterer of, or was in possession or control of, the ship, an action *in rem* might be brought against "it" (that ship, if... the relevant person is either the beneficial owner of that ship as respects all the shares in it" or the demise charterer, or against "it" (any other ship of which the relevant person is the beneficial owner as respects all the shares in it").

It was common ground that the "particular ship" in Convention terminology was the Skipper 1. The first issue therefore was as to who was "the



**AECI LIMITED**  
(Reg. No. 04025500)

**INTERIM REPORT**  
FOR THE HALF-YEAR ENDED 30 JUNE 1988

Turnover up 22% to R1 805 million.  
Net trading income up 13% to R173 million.  
Earnings per ordinary share up 15% to 61 cents.  
Interim ordinary dividend unchanged at 25 cents.

Trading results		The directors announce the unaudited trading results of the Group for the six months ended 30 June 1988 as follows:	
Year	First half R millions	1987	1988
3,276	1,479	Turnover (1)	1,805
369	153	Net trading income	173
65	32	Financing costs	38
303	121		143
111	48	Taxation	56
192	73		87
27	11	Investment income (2)	10
219	84	Net income	97
6	3	Preference and outside shareholders' interest	3
213	81	Net income attributable to ordinary shareholders	94
138c	53c	Earnings per ordinary share	61c

(1) Includes exports of R97 million (1987 - R100 million).  
(2) Includes share of after tax net income of associated companies and dividends from foreign subsidiaries.

**Comments**  
Domestic sales volume increased by 11% relative to the first six months of 1987. Demand in agricultural markets improved somewhat from a low base while substantially higher levels of activity were evident amongst many users of plastics, industrial chemicals, fibres and paints. Production difficulties on the Coalplex complex, being the largest integrated mineral processing plant in the world, affected the availability of a range of products, particularly PVC and caustic soda for an extended period, necessitating the importation of substantial sulphur inoxides at prices which could not be fully recovered from customers. However, with the return to normal operating conditions at Coalplex and the increase in capacity which has been achieved, profits from this sector should improve significantly in the second half of the year, particularly as the firm's trend in international prices of chemicals and plastics is expected to be sustained. Financing costs were reduced, notwithstanding a somewhat higher average level of borrowings and a hardening of short-term interest rates over the period. Given continued moderate growth in the domestic economy and normal weather patterns in the summer rainfall region, the rate of improvement in profits should at least be sustained in the second half-year.

**By order of the Board**  
M J F Potgieter  
Secretary  
19 July 1988

**On behalf of the Board**  
G W H Reilly | Directors  
M A Sander | Transfer secretary

**Corporate Share Registers Limited**  
40 Commissioner Street  
Johannesburg  
and

**Nil Samuel Registers Limited**  
5 Greenop Place  
London SW1P 1PL  
England

**Registered office:**  
18th Floor, Office Tower  
Carton Centre  
Johannesburg

The contents of this statement, for which the Directors of AECI Ltd. are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by an authorized person. Past performance is not necessarily an indication of future performance.

# READ THIS QUICKLY OR YOU'LL LOSE INTEREST

Most banks offer some form of high interest cheque account. Girobank is no different, except that our interest rates are the highest of the high street banks. So, coupled with the flexibility of cheque book access, your money is working to your best advantage. Phone 0272 217555 for the facts, or, if you can wait that long, send off the coupon.

Comparison of top rates at 18 July 1988 (net of liability to basic rate tax). Girobank High Interest Cheque Account, 7.5%; Lloyd's High Interest Cheque Account, 6.7%; Barclays' Prime Account, 6.0%; Nat West Special Reserve, 6.75%; Midland High Interest Cheque Account, 6.8%; \*Interest paid annually. \*\*Interest paid quarterly. Interest rates may vary. Girobank plc registered in England (no. 1950000). Registered office: 10 Milk Street, London EC2V 8JH.

PLEASE SEND ME DETAILS OF A GIROBANK HIGH INTEREST CHEQUE ACCOUNT.

FULL NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

DATE \_\_\_\_\_

**G** Girobank

TO: Sue West, Personal Banking, Girobank plc,  
FREEPOST, Bootle, Merseyside G1R 0AA.

PT. 07/88

## MANAGEMENT

## Insurance

# Making a virtue out of caution

Haig Simonian on the West German company's low-key, but aggressive, expansion

**T**he tranquil view of water and greenery seen through the office window of Wolfgang Schieren, chief executive of Allianz, Europe's biggest insurance company, could hardly be further from the hurly-burly world of European insurance as it gears up for the challenges of 1989.

Yet Allianz, with worldwide premium income of DM25.9bn (52.4bn) last year, is recognised in the international insurance market as being one of the world's most enterprising insurers. In the run-up to the European Community's planned liberalisation of financial services after 1992, it has become a major force in a number of European markets, while its management is widely admired for both technical expertise and strategic vision.

Its strategy is not universally accepted, though. A minority among its competitors

argue that Allianz's strength is derived from its size alone. They say its foreign ventures have not always been entirely successful, while domestically, it has used its size – and possibly its widespread stakes in other insurers and industrial companies – to stifle competition and block change. The recent unsuccessful attempt at a friendly takeover of La Suisse, the Lausanne-based Swiss insurer, is just grist to the mill.

According to the critics, Allianz is more a dinosaur than a gazelle. Aggression has most obviously been demonstrated, they say, in defending its home patch than competing abroad.

Allianz is by far Germany's biggest general insurer, with premiums last year of DM8.8bn. It also owns Rimanone Adriatica di Sicurtà (RAS), Italy's second largest insurer, with premiums of DM5.1bn, and Cornhill, the UK, with premiums of about DM1.6bn.

It may look undynamic, especially to people not used to the highly regulated German insurance market. But in Germany, Allianz is the market leader in almost every segment," says Uwe Zeidler, insurance analyst at Trinkaus & Burkhardt in Düsseldorf.

The management is sophisticated and open to new developments," he says. It may appear to take decisions slowly, but, in common with many German groups, it tends to execute those decisions skillfully and in a low key fashion.

Earnings for 1987, which the company will report later this week, are again likely to be impressive. Figures for the ultimate holding company, Allianz AG, which is also responsible for the re-insurance business, give only a meagre indication of its size. But underwriting profits are likely to be well up on the DM1.2bn made last year.

Investment income may be lower as a result of write-downs after the stockmarket crash. However, the company also sold some of its shareholdings in the first four months of 1987, before the crash, partly offsetting its subsequent losses. The transfer to reserves rose to DM91.2m against DM77.2m in 1986.

So much for the present. But what of Allianz's future – notably 1992? A recent study by Phillips & Drew, the UK broker, identified the group as one of the best placed insurers

to benefit from the challenges ahead. In a league table of preparedness for the single European market and the chances of success after 1992, it was ranked almost embarrassingly high of all its other leading European rivals.

But it will not be plain sailing.

Despite its size and strengths, Allianz is facing unprecedented challenges. The move to a liberalised market in financial services will lead to increased competition from foreign insurers in the key industrial market at home. In the mass market, there is the more immediate threat of competition from Deutsche Bank, which now seems set to push ahead into insurance.

Back in late 1983, when Deutsche Bank launched a new savings plan linked to a life policy, Schieren was prominently quoted as saying that a good cobbler should stick to his last.

"It was just advice," he says smilingly now. But he is coy as to what he thinks the bank has up its sleeve, or how Allianz will react if it goes ahead with its initiative, as seems likely.

"I believe I know what it means to develop a company in our business from scratch," he says. "We have our own experience – which has not always been successful. How should someone go about it coming from a different area of finance?" Nor is life insurance the sort of business where profits can be made from scratch. It takes "many years, many years, I would think about all that," he says.

But those expecting some bust-up between Allianz and the Deutsche Bank may be disappointed. Schieren suggests that there may be a "King Solomon-like solution. Maybe it doesn't have to be like this" (he gives a thumbs-up), "or like this" (thumb-down). Referring to the bank's options, he generalizes: "Maybe there is another way" (thumb tantalisingly horizontal). "We could all be wiser by the end of the year."

Have Allianz and the Deutsche Bank struck a deal – limiting the bank's activities or initiating some joint venture? Such a solution would preserve both from a bruising fight and undesirable publicity. Schieren is silent, but the implication is

Allianz's only concession to

the concept of Allianz is to broaden its range of investment funds. Its fixed-income securities fund, set up in 1982, is now worth DM22bn. However, new funds for international fixed-income securities, shares, and a mixture of both are now on the drawing board.

Yet Allianz has no plans to cross-sell any of the other funds already offered by its European subsidiaries. RAS in particular has funds worth some DM11.12bn – down from around DM13bn before the crash. Currency risk is the problem, says Schieren: Germans are best off in Deutsche-mark and Italians in lire.

Allianz is well established in Germany, Italy and Austria. But, with 1982 just around the corner, it still has some ground to make up elsewhere in Europe. Size is important. Schieren notes, as all Europe's insurers will be facing additional pressures on their premiums and commissions after 1992.

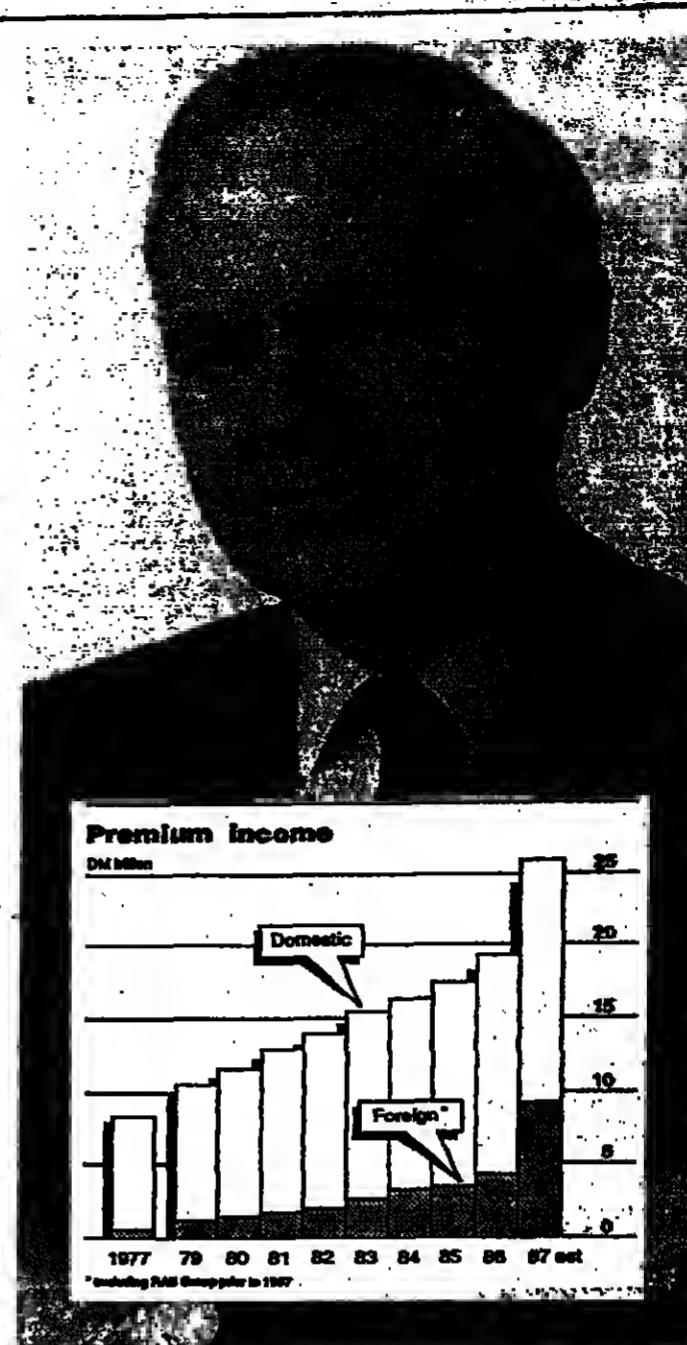
"Europe is our continent, we cannot ignore it. Our philosophy in Europe is to be optimally represented in every country," he says. "I'm not a turnover fetishist," but economies of scale will become decisive. Thus, according to the Allianz theory, size will be decisive. Much less is said about the need for innovation or new products.

In the UK, Cornhill, which it bought in 1986, now ranks about 11th-12th in premium terms. Allianz would like to see it rise to 7th-8th and build up life insurance business in particular. However, no major acquisitions are planned. But "If a mid-sized UK insurer were offered, why not look at bringing it into Cornhill," says Schieren.

Like many other German financial groups, Allianz would like to expand in both France and Spain, but opportunities are limited. It now generates about FFr1.5bn in annual premiums in France, ranking it about 20th.

But "ranking is not the issue", according to Schieren, and it is more the question of market perception. He feels that Allianz, despite its reputation, is still not regarded as big enough in the French market.

The recent battle for control of Compagnie du Midi has fur-



ther convinced Schieren that a hostile bid is not the way to grow in France.

The problem remains one of choice. Allianz is regularly offered unsuitable companies for sale by financial intermediaries or companies themselves, while those it would like to buy remain unavailable. Only 4-5 groups actually fit the bill, admits Schieren. The top 4-5 US insurers are simply too big for Allianz, while anything below number 20-25 is too small.

"Size in itself is not a concern, although we would rather buy a small one," he says. The type of company is more important. Nationwide representation is a priority, as is the right product mix. Property

and casualty is more attractive than life and health, and within that, a company weighted towards commercial lines is preferable to one in personal lines, he adds.

Management structure and financial conservatism are as important. Allianz's chief key should have adequate reserves, with no unquantifiable long-term liabilities in asbestos or tobacco. Lastly, it has to have very good management and be over-priced.

If it is an acquisition – and possibly unsellable – then "No," he says. "It is not decreasing to be constantly offered companies one does not want while not being able to buy the ones one does want. Whether it's electrifying, it keeps us on our guard, waiting for the right chance. Who would have thought Sir Owen Gurney of BTB would have decided to offer Cornhill for sale so suddenly?" he asks.

At least Allianz is not short of cash. Its war chest, standing at around DM22bn last year, is "a bit bigger now", says Schieren. Allianz also bought about DM1.5bn in foreign exchange last year when the dollar was near its bottom in order to be prepared.

"That does not mean a deal is around the corner. We're not under pressure to buy," says Schieren. Rather, it took the view that, with the dollar so low, it was a good idea to buy dollars so that it could go ahead with an acquisition – whenever – irrespective of the exchange rate at the time.

Allianz once clashed with BAT in its battle to gain control of Eagle Star in the UK – a contest it eventually lost. But Schieren does not envisage a contested bid along the lines now being fought between BAT and Farmers. "The majority of US companies we're interested in involve only one shareholder. So a hostile takeover doesn't come into it," he says.

But then, Allianz probably never envisaged a fight when it first approached Eagle Star in 1981. Matters soon deteriorated, however, with a dawn raid followed by fruitless talks and finally a full bid.

That experience in the Anglo-Saxon markets has not left Allianz – or Schieren – visibly scarred, but clearly, in an industry where it wants existing management to stay on, it prefers a more delicate US approach than BAT's noisier path to the altar. In Allianz's dictionary, delicate does not mean undynamic.

## Despite its size and strength Allianz is facing unprecedented challenges

argue that Allianz's strength is derived from its size alone. They say its foreign ventures have not always been entirely successful, while domestically, it has used its size – and possibly its widespread stakes in other insurers and industrial companies – to stifle competition and block change. The recent unsuccessful attempt at a friendly takeover of La Suisse, the Lausanne-based Swiss insurer, is just grist to the mill.

According to the critics, Allianz is more a dinosaur than a gazelle. Aggression has most obviously been demonstrated, they say, in defending its home patch than competing abroad.

Allianz is by far Germany's biggest general insurer, with premiums last year of DM8.8bn. It also owns Rimanone Adriatica di Sicurtà (RAS), Italy's second largest insurer, with premiums of DM5.1bn, and Cornhill, the UK, with premiums of about DM1.6bn.

## MOVE AHEAD IN MARKET SURVEILLANCE

GRADUATE, MID-LATE 20s • c. £20,000 + CAR

Already Europe's leading futures and options exchange with a daily contract value of £16 billion, LIFFE has ambitious plans for the future – embracing new products, new systems and international exchange links. In this important role you will enjoy considerable scope to make your mark in an environment where initiative and ability are swiftly rewarded.

Working within the Market Supervision Department, you will be responsible for the conduct of

investigations into members' trading, and the processing of disciplinary and arbitration procedures. This front-line position will entail extensive liaison with members at every level from trader to MD, other Exchange departments, and other regulatory bodies.

2-3 years' city experience in



The London International Financial Futures Exchange

financial services – ideally in an administrative role – is required. Previous knowledge of futures, options or securities would be an advantage.

If you wish to join a young, highly motivated team consolidating the success of one of London's fastest-growing markets, please write enclosing your cv to Helen Jenkins, Personnel Manager, LIFFE, The Royal Exchange, London EC3V 3PJ.

REGIONAL PERSONNEL MANAGERS  
MAJOR FINANCIAL SERVICES GROUP

Salary c.£30,000 + Car + Banking Benefits

We have been retained by one of the foremost U.K. Financial Services Groups to find a number of Personnel Managers for their regional offices.

Reporting to the Regional Director, you will be required to advise him/her on contemporary personnel practices and on the company's policies. An up to date knowledge of Industrial Relations law is essential as is a business responsibility to assist in meeting corporate targets within staff budgets.

The accent is on recruiting all-round personnel professionals preferably with experience in the financial services areas.

Probably aged in your early 30's with degree

level education, you are likely to have already had some managerial experience. Prospects of advancement to more senior specialist roles within 3-5 years are excellent.

Opportunities exist in a number of geographical locations including London. Generous relocation assistance will be given where required and the usual banking benefits of mortgage subsidy, etc. will be available.

To apply for these posts, please write enclosing a full C.V. to:

T.M.B. Kerrigan, Tom Kerrigan Associates, Limited, 2nd Floor, 20 Wormwood Street, London, EC2M 1RQ. Tel: 01-588 4303.

**TOM KERRIGAN**  
ASSOCIATES LTD  
RECRUITMENT CONSULTANTS

**EEC National**  
Male 31. Extensive international business experience in addition to a top North American MBA. Seeks exciting challenge worldwide. Will consider relocation.

Please write to Ben Adams, Personnel Manager, Cornhill, 100 Bishopsgate, London EC2M 4BN or call Mr. Adams on (01) 588 0082.

**MBA/BSc**  
Creative, strategic thinking. Business Manager (33), experienced team leader in both engineering/aviation industries seeks challenging position in senior management, consulting or aerospace finance.

Tel: 0234 751441 or write to: Jon Henson, 3 Henson Close, Hockley End, Cannock, West Midlands, WS4 0AL.

## Marketing Officer -Latin America

CI Corp is one of the world's leading financial institutions and its International Corporate Finance Division is a market leader in the field of export management in LDCs including debt for equity and debt for debt swaps. As a result of sustained growth an additional Marketing Officer is required by this Division's London office.

Reporting to the Origination Unit Head the appointee will be given responsibility to support and develop the marketing effort of the Division in the European market, with an emphasis in the products related to the Latin American South Cone (Argentina, Chile and Uruguay).

The ideal candidate is likely to be a business or economics graduate in his/her late twenties with at least three years of corporate finance experience in the Latin America business environment with a prime corporation. "Hands-on" experience of corporate finance problems is essential as is the ability to communicate in Spanish.

Previous working experience in the Latin America South Cone region will be required as there will be a primary focus on Argentina.

We offer a competitive salary and a top range of banking benefits. Please write with full CV to: Miss Barbara Simpson, Personnel Officer, 335 Strand, London WC2R 1LS.

We are an equal opportunity employer

**CITIBANK** A Citicorp Company

## APPOINTMENTS ADVERTISING

Appears every Wednesday and Thursday

for further information call 01-248 3000

Tessa Taylor ext 3351  
Deirdre Venable ext 4177  
Paul Maraviglia ext 4676  
Elizabeth Rowan ext 3456  
Patrick Williams ext 3694  
Candida Raymond ext 4657

## International Tax Consultants



Price Waterhouse seeks UK tax specialists for the International Tax Services Group in New York.

You should be professionally qualified with 2-4 years UK tax experience. Reporting to the head of International Tax in New York, you will work with US and UK multinational clients in a stimulating business environment.

**Price Waterhouse**



## JOBS

# Novel ways of testing candidates' bottle

By Michael Dixon

ONE of the main reasons for this column's existence is to forewarn job-seekers of traps being laid for them by cunning recruiters. So we begin today with two new selection devices: the Doberman Test, and Robert's Revealer.

Both were discovered by accident, and it is unlikely that either will be met very often in precisely the form described here. But in each case, the recruiter who stumbled on the device feels that the principle behind it can be put to good use in various other guises.

The main promise of the two discoveries is that they can alleviate a root problem of conventional procedures of selection. It is that the post tends to be given to whichever of the candidates is the best performer in interviews, who may well not be the one who would be best at the job.

Some recruiters, knowing that most executive work requires an ability to respond aptly to nasty surprises, break up the expected pattern of polite cross-talk by subjecting candidates to stress. Such tactics generate more heat than light. For one thing, since the pressure is being artificially applied by an interviewer in an interview, they cannot be relied on to react to it as they would to a real-life reverse.

Hence the potential of the Doberman Test, which was discovered by headhunter John Courtis when selecting for a job in the West Country. The interviews were taking place in the lounge of a hotel near the employer's offices, and about half-way through the first encounter the door of the lounge crashed open and in stalked a Doberman dog.

"It obviously knew it was not supposed to come in there, because when it saw us it gave a nervous smile," says Mr Courtis, who was raised in the company of two Alsatians. "I don't know if you've ever seen Doberman smile nervously, but the main effect is a show of about 22 linear inches of teeth. And as we were seated in low armchairs with the candidate nearer the doorway, he and the dog were eyeball-to-eyeball.

"What's more, although it fairly soon backed out again, it came back with almost heart-stopping regularity and did the same to every one of the other candidates I interviewed. Their responses to the genuine shock were most instructive."

In broad terms, Mr Courtis adds proudly, the responses were in line with the views he had already begun to form of the candidates' abilities. "The good guys recovered fast and went on being good. The bad guys got dramatically worse."

The other new device was discovered by David Roberts, of the bakers Frank Roberts and Sons, when interviewing in social surroundings at some distance from the company's base in Northwich, Cheshire. He describes the operation of Roberts's Revealer as follows.

"First take your candidate to a remote Welsh cottage, preferably cut off at high tide. When completely isolated, invite him to open the claret. Make sure you attach great importance to this simple task, then hand him a corkscrew invented by a teetotal Welsh Non-Conformist. This will reveal two crucial aspects of his suitability for the position:

"Physical fitness. If after two minutes he is fuming like a chimney and totally out of breath, his physical condition for senior responsibility must be seriously in doubt.

"Ability to bear humiliation. If teamwork is vital to the job, a calm honest acknowledgment that he is not infallible is easily observed.

"Our candidate did pass this test, and he is starting on August 1."

## Chariots

ON BEING introduced to an FT reader the other night, I was startled to be accused of "perpetrating false analogies".

WHAT PRIVATE USE OF A COMPANY CAR IS WORTH			
Approximate retail price of car:	Estimated annual value of car to employee when: No private-use petrol paid for	Petrol for 8,000 All petrol and private miles p.a.	Costs paid for
Up to £8,000	2,250	2,650	3,000
£8,001 - 10,000	2,700	3,200	3,550
£10,001 - 12,500	3,800	4,300	4,800
£12,501 - 15,000	4,700	5,300	5,900
£15,001 - 18,000	5,500	6,100	6,700
£18,001 - 22,000	5,100	6,800	7,450
£22,001 - 35,000	7,600	8,500	9,300

HOW FREQUENTLY EXECUTIVES' CARS ARE REPLACED			
Time vehicle is retained:	Chief executives	Other directors	Other top mngs.
Two years	7	7	5
Three years	63	59	66
Four years	20	24	18
Five or more	3	—	2
Time varies	7	10	9

The statement that irked him (which appeared not in this column, but in an article of mine in the special report on recruitment and personnel services printed on June 29) was that the company car has gone beyond being a mere mark of status to become "an executive virility symbol".

"That's patently untrue," he said, "because executives are forever sounding off to all in earshot about their company car's shortcomings."

Be that as it may, the wretched things are certainly an object of passionate interest

extremely tenuous.

The top half of the table starts with various retail-price ranges. Then comes the worth to the possessor of cars in each range when the user must pay for the fuel for non-business motoring. Next we have the value when the company funds petrol for 8,000 miles of private travel yearly. The right-hand column refers to executives whose employer covers all the car's costs.

PA's figures are not adjusted for income tax "although the tax advantage from having the company provide the car can still be significant, despite the tax increases in the 1988 Budget, and the likely increases in 1989."

The table's lower half gives the percentages respectively of car-equipped chief executives, subordinate directors, and other top managers who are furnished with new models at different intervals.

## Euro-research

RECRUITER Chris Beale seeks a head of European-equities research for a London-based bank he may not name. He promises to honour applicants' requests not to be identified to his client at this stage.

Salary indicator around £50,000 plus bonus on results. Other benefits negotiable.

# Corporate Finance Manager

As part of its continued development and expansion, our client, a prestigious merchant bank, has an interesting opportunity for corporate financiers with at least 2 years' experience.

Autonomy and a high level of responsibility, coupled with excellent promotional prospects are some of the attractive aspects of this role, which will appeal to individuals seeking a long term career move.

## Executives

Our client, a highly regarded U.K. merchant bank, is continuing to expand its corporate finance division. This has led to a requirement for a number of young, professionally qualified individuals. This is an excellent opportunity for high calibre ACA's or numerate solicitors to undertake a demanding, fast moving and rewarding role, with excellent long term career prospects.

Contact Penny Bramah or Lindsay Sugden ACA on 01-404 5751, or write to them at Michael Page City, 39-41 Parker Street, London WC2 5LH.



**Michael Page City**

International Recruitment Consultants  
London Paris Amsterdam Brussels Sydney

## FOREX MARKETING

c. £30,000

Our client is a prime New York money centre bank with a strong, long-established reputation in the London market.

Continuing expansion necessitates the recruitment of a numerate graduate 24 years old with two years' experience of international currency markets. The successful applicant will assist the marketing manager in developing foreign exchange strategy, exposure management proposals and currency options strategies, and in marketing these to corporations, institutions and high net-worth individuals.

## PRIVATE BANKING

c. £35,000 + Benefits

We are seeking individuals to market private banking products and services to high net-worth individuals in the UK, Europe and the Far East.

Our client is a major European bank with an impressive international network and a recognised name in private as well as corporate banking.

Interested applicants aged 30-40, will have extensive knowledge of these regions, gained preferably in a private banking environment, or in corporate or investment banking. These positions are London based.

To discuss this opportunity further, or for a confidential interview, please call Julian Fox, Christopher Lamont or Scott Cifford on (01) 583 0073 (Day) or (01) 274 3228 (Evenings & Weekends).

16-18 NEW BRIDGE STREET, LONDON EC4V 5AU.

## BADENOCH & CLARK

RECRUITMENT SPECIALISTS

## McKinsey & Company

# UK Administration

## Late 20's

McKinsey & Co is the leading global Management Consultancy, with offices in most of the world's major cities. The London office was established in the 1950's and is one of the largest in the practice.

It is now seeking to recruit someone in the later 20's/early 30's, who, reporting to the Administration Director, will be responsible for all aspects of corporate and personal taxation planning and management, employment policies, director and employee benefits, individual pensions, insurance, property and vehicles.

Previous relevant experience, at least in part, and/or qualification as ACSA, ATI, or

**MAL**  
Management Appointments  
Limited  
LONDON • PARIS • MILAN • NEW YORK

## c. £30,000 package

barrister would be helpful.

But by far the most important qualities sought are personal: independence and flexibility of mind, initiative, and the ability to communicate at the highest intellectual level and put sophisticated resources to best possible use.

Candidates who can meet these exacting requirements and relish the challenge of joining the world's leading Management Consultancy should contact Peter Wilson FCA, by sending a full cv, in strict confidence to him at Management Appointments

Limited, Finland House, 56 Haymarket, London SW1Y 4RN.  
Tel: 01-930 6314.

## CORPORATE FINANCE STOCKBROKER

### EXCELLENT INC. SUBSTANTIAL BONUS

Our client, the stockbroking subsidiary of a leading UK investment bank with an enviable reputation in the City, is seeking an executive to join its corporate finance department.

Applicants should either from individuals aged 25-30 currently working in the equivalent department of a bank or broker, or qualified chartered accountants and lawyers who have gained some relevant Stock Exchange related experience within the profession.

Importantly candidates should possess the personality and durability to work in an informal, de-orientated environment where potential rewards are substantial.

## EUROPEAN MERGERS AND ACQUISITIONS

### ASSISTANT DIRECTOR

### EXCELLENT REMUNERATION PACKAGE

A prime UK stockbroker with an impressive international network and capital base is seeking an experienced cross-border corporate financier.

Applicants should not only have a significant track record gained within a City institution but also have fluency in one or more European languages.

Joining a small and very busy team, you will be required to pursue, initiate and transact business in order to develop fully the great potential and exciting opportunity provided.

For further details of the above positions, please contact Alexander Smith, Joe Reilly or Jon Michel on (01) 583 0073 (Day) or (01) 673 0839 (Evenings & Weekends).

16-18 NEW BRIDGE STREET, LONDON EC4V 5AU.

## BADENOCH & CLARK

RECRUITMENT SPECIALISTS

# Young Investment Bankers

## English — French — German — Italian — Scandinavian

A leading investment bank is looking for talented and numerate European nationals to develop into key corporate financiers.

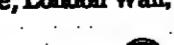
Prior experience of securitised debt and/or equity based products would be a strong advantage, however an ambitious MBA or an ACA with commercial flair could also be appropriate.

This growing team within the capital markets group is responsible for business development throughout Europe, encompassing a full range of corporate finance products. The opportunities for international career development are excellent.

For further details please contact us quoting reference number MCH195.

Rochester Recruitment Ltd, Moor House, London EC2Y 5ET Fax: 01-374 0980

Telephone: 01-256 5611



**ROCHESTER**  
International Search & Selection

Evenings/Weekends: 0836-728551

## FUTURES AND OPTIONS

Experienced dealer, good foreign languages seeks challenging and rewarding position. U.K. or Abroad.

Write Box A0948, Financial Times, 10 Cannon Street, London EC4P 4BY

**ECONOMIC RESEARCH ASSISTANT AND LIBRARIAN** Job involves worldwide research. This is a challenging and young, dynamic and thoughtful environment with an understanding of economic matters who is numerate, and literate, particularly in Latin American, US and European markets. The work is on behalf of an international businessman and writer who produces research reports and articles, and micro economic studies. Pay and working conditions will be good. Please write to Box A0948, Financial Times, 10 Cannon Street, London EC4P 4BY.

## Analyst/Assistant Fund Manager

### INTERNATIONAL EQUITY MARKETS

c. £20,000 + Benefits

Our client, a long established and respected investment institution, is currently seeking to strengthen its overseas equities team by the addition of an investment analyst/assistant fund manager.

Reporting to the head of the equities division, you will be involved in the fundamental analysis of international stocks and will be allowed increasing discretion over funds, dependent upon the degree of previous experience and rate of progress.

**Lloyd Chapman Associates**

The appointment represents an excellent opportunity to join a stable and close knit team, and to gain a thorough understanding of the US, European and Far East markets.

Aged 22-28 and educated to degree level, you will have gained relevant equity analysis experience in either a fund management or stockbroking organisation. A linguistic and communicative flair will be advantageous.

To apply in the strictest of confidence, please write to or telephone Robert Winter quoting reference RW 5105.

## International Search and Selection

160 New Bond Street, London W1Y 0HR

Telephone 01-409 1371

## TREASURY SALES

Midland Montagu, the investment banking and securities arm of Midland Bank Group is strengthening its sales capabilities in the Sterling and Currency Money Markets. As part of this process we wish to recruit a number of accomplished corporate sales people to join our professional sales force. Candidates should have at least three years' experience in money market sales or trading across the whole range of short term interest rate instruments, and will be able to display both a deep understanding of the underlying markets and the sales process.



Midland Montagu Treasury Sales

Midland Bank plc a member of IMRO

The successful candidates will be results driven and highly motivated individuals, who can develop and maintain sound relationships with the whole spectrum of customers in the UK and internationally.

Remuneration, which is negotiable and includes the full range of investment banking benefits, will not be an obstacle to the right candidates.

Please write with full details to Richard W. J. Crampton, Manager Personnel Operations, Midland Montagu, 10 Lower Thames Street, London EC3R 6AE.

Midland Montagu Treasury Sales

## SENIOR ACCOUNT MANAGER — OIL AND GAS —

To £45k + car + benefits

As a result of continued growth, a major North American International Bank is expanding its Oil & Gas operations from its London base.

This has led to an immediate requirement for an entrepreneurial banker with a sound knowledge of oil and gas lending within the UK market. As well as having a proven track record in relationship account management, the ideal candidate will have a formal credit training, preferably from a North American Bank. The ability to manage staff is essential as it is likely that the person appointed to this role will eventually take overall responsibility for the Oil and Gas group.

If you are interested in being considered for this position please submit a full cv to: Andrew Stewart, BBM Associates, 76 Watling Street, London EC4M 9BJ

76, Watling Street, London EC4M 9BJ



Tel: 01-248 3653/01-488 8070

ASSOCIATES

CONSULTANTS IN RECRUITMENT



RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PU  
Tel: 01-588 3588 or 01-588 3576  
Telex No. 887374 Fax No. 01-256 8501

Excellent career prospects include progression within the Group's European and Reinsurance operations.

## ACTUARY — STATISTICIAN PROPERTY, CASUALTY & MARINE

LONDON EC3

UK/EUROPEAN OPERATIONS OF A MAJOR U.S. INSURANCE AND FINANCIAL SERVICES GROUP

This new appointment in the expanding Actuarial Department will be attractive to Actuaries, aged 28-35, with at least 2 years post-qualification experience in the London Market or an Actuary in a large provincial general insurance company who wishes to move into a major international group. A Statistician with relevant experience will also be considered. The successful candidate will be responsible for the actuarial analysis of large U.K. marine, aviation and commercial property accounts, liaising closely with U.K. business unit management in reviewing results, identifying trends and variances. The ability to interpret results and convey complex technical matters in lay terms is important, as is a commercial and practical approach to problem solving. The position is within the Actuarial Department's European section which reports to the U.S. Actuarial Department in Philadelphia, and receives support from the Actuarial Systems Team based in Brussels. Initial salary negotiable £28,000-£40,000 + car, mortgage subsidy, non-contributory pension scheme, free life assurance, private medical cover. Applications, in strict confidence, by telephone on 01-588 3114 (day) or 01-673 6788 (evenings/weekend) or in writing under reference AS4613/FT, to the Managing Director: CJA.

CAMPBELL-JOHNSON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU.  
TELEPHONE: 01-588 3588 or 3576. TELEX: 887374. FAX: 01-256 8501.

## TREASURY

Due to continued expansion in our Treasury Department we are now seeking applications for the following new positions.

### CURRENCY DEPOSITS DEALER

The candidate will primarily be responsible for Eurodollar dealing but will also be involved with CDs. The ideal candidate will have 2/3 years relevant experience in a similar organization and be keen to use these skills in a busy environment, where the individual's contribution is readily identifiable.

### JUNIOR STERLING DEALER

To provide back up and assistance to the Sterling Dealer. This position is ideally suited to someone with approximately 12 months relevant experience, who would like to use these skills in an environment where the opportunities for further growth and development are excellent.

Salaries will be commensurate with age and experience. The package will include a mortgage subsidy, non-contributory pension scheme, PEP, season ticket loan and DVs. Applications in confidence, including full CV, should be sent to Marc Hoodless, Personnel Manager, at the address below.



HENRY LANSBACHER & CO LIMITED  
One Mitre Square, London EC3A 3AN

### APPOINTMENTS

### ADVERTISING

Appears every  
Wednesday  
and Thursday

for further information  
call 01-248 8000

Tessa Taylor  
ext 3351

Deirdre Venables  
ext 4177

Paul Marsiglia  
ext 4676

Elizabeth Rowan  
ext 3456

Patrick Williams  
ext 3694

Candida Raymond  
ext 4627

### PROJECT FINANCE MANAGER

£30-40,000

Our client is a major international bank, long established in London and with a global branch network. It is expanding its project finance function, and requires a non-recourse finance expert to extend this aspect of its business. Working in a small team of specialists in project lending, asset and acquisition finance, you will have ideally a degree in petro/chemical or civil engineering and a minimum of 3 years in banking. You will control this section as it expands.

Contact Jocelyn Bolton

### ASSISTANT MANAGER CORPORATE BANKING

to £35,000

This small but active European bank enjoys a dominant position in its traditional market. The intention now is to market the proven formula of individual service and bespoke products to small but entrepreneurial companies aiming for rapid growth. To achieve this, an exceptional all-round banker is required; in your early to mid-30s and preferably AIB qualified, with the ability to build a successful team from scratch, you must be willing to adopt a hands on approach to the marketing effort.

Contact Jocelyn Bolton

For further information please telephone 01-606 1706  
or send a Curriculum Vitae to Anderson, Squires Ltd.,  
127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

### PROPERTY

£30,000

Our client is the commercial arm of a prime international banking group. The opportunity is to take control of the development of the property portfolio. You will be responsible for the negotiation and structuring of transactions supported by a team of credit analysts. Ideally a graduate, aged 28-35, you should have at least 2 years property experience and a proven track record in business development. For the successful candidate this is an opportunity to take responsibility for this important sector of the Bank's business.

Contact Loretta Quigley

## MANAGEMENT DEVELOPMENT CONSULTANTS

FSMD

MBA/PhDs for  
a very intellectual training consultancy

c.£25,000 and possibly much more; car, bonus, share options. Wimslow

Financial Services Management Development provides individually tailored senior management programmes for financial institutions. Heavy demand, the vast potential of the client base, a business plan calling for a trebling of turnover and a forthcoming USM flotation dictate the need for four new appointments. There could be two distinct roles: a teaching/course development task which would suit those with intellectual rigour and a bright, interactive teaching style; or a business development/course director role which would demand social skills and presence to handle existing clients and sharp, critical course members. The current team's background and sheer intellectual weight suggests that ideal candidates should have an MBA (or even a business oriented PhD). Teaching and research experience in a Business School, tempered by earlier episodes in practical management could be the perfect background. Expertise in corporate finance, strategy, marketing or organisational behaviour would be a particular asset, especially when combined with talent for defining training needs, designing courses and developing original material. The wide salary range can accommodate both talented business graduates with potential and experienced practitioners from a business school or corporate background. A particular attraction is the opportunity for personal growth as the company expands — and a share in its success. Please send full career details, quoting reference WE 8148, to Ian Patterson at Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 01-439 4581.

### WARD EXECUTIVE

LIMITED

Executive Search & Selection

## Institutional Equity Sales

Base Salary Range

£30,000 to £100,000 plus incentive bonus

Our client is the securities subsidiary of a highly respected European International bank. The firm is stable, well managed, well funded and its settlements systems are in order.

The company has a clear opportunity to enhance its competitive position in these circumstances by recruiting a small number of first class institutional sales executives.

Candidates must be broadly experienced with at least 7-10 years in UK equity sales.

The ability to manage successfully both their own client business and junior trading staff is essential.

Salary is negotiable and will depend upon expectations of the contribution the executive will make to the firm. There will also be an incentive scheme related to personal performance and a full range of other benefits. Interested parties should either write with full details, quoting reference LM053 to Terry Fuller, Spicers Executive Selection, 13 Bruton Street, London W1X 7AH or telephone him, in complete confidence, on 01-480 7766.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Associate Members  
Fully authorised Stock  
Exchange Member firm  
would like to hear from  
Associates with existing  
business who wish to continue  
servicing their clients  
from the City at competitive  
commission rates.  
Comprehensive settlement  
and valuation service.

Please be in confidence to:  
01 638 7422

A FRESH START FOR  
BUSINESS PEOPLE  
It takes a very special person to push  
the top of their field or do better  
elsewhere, but that is just the sort of  
person Hill Savill Investment Services  
is looking for.

If you have a successful business or  
professional record and are now looking  
for a new start with the prospect of  
share ownership in your own business,  
(including office facilities), write with  
C.V. or phone:

David Hall, Hill Savill Investment  
Services Ltd, 11 Madeline Street, London  
W1K 2PA,  
Telephone 01-584 4583

FOREX  
APPOINTMENTS  
For Forex, Capital  
Markets and Treasury  
appointments consult a  
specialist agency  
Terence Stephenson  
Prince Rupert House  
9-10 College Hill,  
London EC2R 1AS  
Tel: 01-248 0263

## Business Analyst

Senior Post at corporate level

London to £26,000

You are a creative and analytical thinker with the vision to advise British Telecom on the financial implications of diverse business issues.

You have the maturity and sound judgement needed to evaluate proposed strategies, develop policies and procedures for cost accounting and finance accounts. The stature and ability to carry out specific investigations and respond to OFTEL, the body which monitors our activities. The interpersonal skills to communicate effectively, and the ability to generate and maintain good relations.

You are the person to join our Commercial Finance Unit at Group Headquarters, which significantly influences our overall commercial strategy.

A graduate, preferably in economics, accountancy or similar, you will almost certainly be a qualified accountant or an economist with experience of financial analysis. You will probably be familiar with computer modelling techniques.

If you match our profile, your CV will be welcomed by Andy Speed, Management Recruitment Unit, British Telecom, 3rd Floor, Haddon House, 2-4 Fitzroy Street, London W1P 5AD.

British Telecom is an equal opportunity employer. Applications are welcome from all suitably qualified individuals, irrespective of sex, racial origin or disability.

British  
TELECOM

Large Shipmanagement  
Company requires  
TECHNICAL MANAGER  
Must be experienced  
with large steam tankers.  
Greek language  
advantage but not essential.  
Based in London.

Please reply to Box 1088,  
Financial Times, 10 Cannon  
Street, London EC4P 4EY

London office of  
International Financial  
Consulting Firm  
seeks experienced  
individuals in all areas of  
banking and brokerage  
operations and settlements.

Please reply to Box 1089,  
Financial Times, 10 Cannon  
Street, London EC4P 4EY

CHIEF DEALER  
Aged 35. Fifteen years experience. Traded all major currencies, main exposure being spot and forward sterling. Seeks a new and challenging opportunity.  
Write with details to:  
Box AD941, Financial Times,  
10 Cannon Street, London EC4P  
4EY

Jonathan Wren

## EQUITIES RESEARCH

Recommendation: BUY

Price: Tenders invited to £70,000

Prospects for equity analysis in the year 1988 are good. Demand for sector specialists is high and increasing. Data requires minimum of three years experience in one of the following areas: motors, electronics, building and construction, health and household, commodities, financials, advertising agencies and property.

We would regard the positions as attractive long term investments. Contact Ann Winder.

## EQUITY FUND MANAGERS

UK - European - Pacific Basin

£25,000 to £50,000

The current level of recruitment activity in this area is such that experienced equity fund managers, who have hitherto hesitated to test the waters, could be tempted with the quality and range of career opportunities currently being handled by the investment team at Jonathan Wren.

We are currently advising a number of investing institutions in the recruitment of UK, European or Pacific basin specialists from Assistant/Senior Fund Manager level. Our clientele is equally diverse and includes both international and domestic investment institutions.

Contact Barbara Debek or Roger Stewart.

CREDIT MANAGERS  
to £35,000

Over the past few weeks we have taken a number of vacancies for very experienced credit people to head up small to medium size credit teams. We seek mature individuals, aged 32 to 45, with many years banking experience, which, laterly, should have concentrated on credit appraisal of corporates, financial institutions and sovereign risks.

Tasks ahead will be the review and, if required, the reorganisation of existing credit teams, setting up formal systems for these reviews and for reporting, and recommendations to credit committee as a member of that team. Some positions will include elements of client contact.

Contact Richard Meredith or Caroline Sheridan.

LONDON HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants  
No.1 New Street, (off Bishopsgate), London EC2M 4TP.  
Telephone: 01-623 1266. Fax: 01-626 5258.THE SULTANATE OF OMAN  
THE MINISTRY OF PETROLEUM AND  
MINERALS.

The Ministry of Petroleum and Minerals in the Sultanate of Oman wishes to fill the following vacancies:

## First: Petroleum Engineer/Expert:

(1) Successful candidate should have wide experience in this field and should have the following academic qualifications and experience. Age should not be less than 40 years and should not exceed 50 years:

- PhD Degree plus 10 years experience.
- Master Degree plus 14 years experience.
- B.Sc. Degree plus 21 years experience.
- (Degree mentioned above should be in petroleum engineering fluency in English is essential).

(2) Successful candidate must have background and experience in the following:

- Background in project economics.
- Computer literacy E.G. IBM - PC
- Drilling/completion experience concentrated onshore in 2,000' - 15,000' range preferably including thermal or open hole.
- Facilities experience to include fairly large volume of facilities planning the initial production and exposure to gas processing and including gas sales (H.W. 100,000 M3/yr).
- (3) Fluent and conversant in English.

Basic monthly salary of 1650 Omani rials + 143 Omani rials allowance for water, electricity, car and telephone. Married, furnished accommodation shall be provided and free medical treatment in Government hospitals shall also be available.

Candidate shall have 48 fully paid days annual leave, and be entitled to tourist class return tickets for the candidate and his family.

## Second: Petroleum Geologist/Expert:

(1) Successful candidate should have wide experience in this field and hold the following academic qualifications and experience. Age should not be less than 40 years and should not exceed 50 years.

- PhD Degree plus 10 years experience.
- Master Degree plus 14 years experience.
- B.Sc. Degree plus 21 years experience.
- (Degree mentioned above should be in Petroleum Geology. Fluency in English is essential).

(2) Successful candidate must have background experience in the following:

- Petrophysical analysis
- Project Banking
- Basinal Studies

Terms of service

Basic monthly salary of 1650 Omani rials + 143 Omani rials allowance for water, electricity, car and telephone. Married, furnished, accommodation shall be provided and free medical treatment in government hospitals shall be available too.

Candidate shall have fully paid days annual leave and shall be entitled to tourist class return tickets for the candidate and his family.

Reply in full confidence with copies of all the relevant certificates showing the qualifications and experience and other details (C.V.) to:

The Director of Personnel Affairs  
Ministry of Petroleum and Minerals  
P.O. Box 851  
Muscat/Sultanate of Oman.

Swap  
Documentation

Citcorp wishes to strengthen its London based  
Financial Management department with an  
experienced Swap Documentation specialist.

We are looking for a qualified lawyer with  
significant experience in the preparation of currency  
and interest rate Swap documentation, who will  
be able to contribute immediately with minimal  
supervision.

We offer an attractive banking package, including  
mortgage subsidy. Please write enclosing full career  
details to: Miss Barbara Simpson, Personnel Officer,  
Citcorp Investment Bank Limited, 335 Strand,  
London WC2R 1LS.

We are an equal opportunity employer.

**CITICORP CITIBANK**

A Citicorp Company

London Business School  
Director of Finance  
and Administration

LBS, Europe's leading business school, is seeking a successor to Mr Brian Dodridge, who is retiring next year, as Director of Finance and Administration.

This senior executive heads the School's administration and is a member of the School's policymaking group. With an annual turnover of some £10m, the School employs 220 staff, of whom 80 are teaching and research faculty.

Further details can be obtained from the Principal, Professor P.G. Moore. Applications, including a.c.v. and the names of three persons to whom reference can be made, should be sent by 19th August 1988 to: The Principal, London Business School, Sussex Place, Regent's Park, London NW1 4SA, UK. Telephone 01-262 5050.

## LONDON BUSINESS SCHOOL

## IFR

The International Financing Review, the most widely read weekly on the international capital markets, has vacancies for three experienced journalists and a chief sub-editor.

One journalist is required for the IFR's fast-growing screen-based news service. He/ she will report on all financing covered by the IFR but would focus especially on the equity and equity-related areas. Journalistic experience and an interest in international finance are needed (magazine and print), although specific capital markets reporting experience is not required. The successful applicant will work as part of a team of five in London and should be prepared to work abroad.

Two journalists are also required to work on the IFR magazine and its sister publication Equities International. The successful candidate would preferably be experienced in the field of financial reporting or have a basic knowledge of the equities and equities.

A Chief Sub-Editor, reporting to the News Editor and working closely with the Production Editor, is sought. He/She will also be required to work on other IFR Publications Ltd titles and books.

Salaries will be in line with experience and all employees are entitled to Thomson International benefits.

Written applications should be sent to Miss Judy Freeman, IFR Publishing Ltd, 92 Middlesex Street, London E1 7EZ.

J & E Davy, Ireland's leading Stockbroker, wish to recruit at least two equity dealers.

Successful candidates are likely to be highly qualified recent graduates with, possibly, a post graduate or accountancy qualification. A keen interest in Irish business and the Stock Exchange is essential.

Applicants must have good sales skills, be self starters and capable of fitting into the existing dealing and research team.

The necessary training and research support will be available to suitable candidates to establish a successful career with the firm.

Remuneration and career prospects are at an attractive and appropriate level.

Applications should be made in writing to:

The Secretary (Ref ED),  
Davy Stockbrokers, Davy House, 49 Dawson Street,  
Dublin 2, Ireland.

Equity  
Dealers

**DAVY**

Corporate  
Banking  
Executives

New Appointments, New  
Offices, A New Approach!

Cardiff, Cambridge, Reading  
To £28,000 Basic,  
Profit Share, Car,  
Full Banking Benefits

A main thrust towards the prime aim of a front-runner position in UK Corporate Banking has been a recent massive restructuring and redefinition of human resource strategy within this major International Bank. A keynote is a refreshing flexibility to match success with reward and allow early accountability and fast career development to high achievers. Establishing new strategic Corporate Banking Centres is also a vital part of the plan. Each centre will initially be staffed by an Executive, a Marketing Assistant and a PA/Secretary. Targeting business in the £5 million to £100 million t.o. sector, Executives will spearhead relationship management in the designated area to develop profitable business across the whole range of the Bank's corporate services. Although lending will have sharp focus, Executives will develop innovative marketing strategies and service packages tailored to individual client needs. Ideally you will be ambitious, young (say 26-34) graduate/ACIB banker perhaps looking to extract yourself from a career prospect seemingly geared to the inevitability of gradualness. Essentially you will already have meaningful marketing experience and enjoy successful corporate relationships. There are excellent terms with full range of benefits and relocation costs.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: A.D. Poggo, Hoggett Bowers plc, Poole Assurance House, Croydon Road, CARDIFF, CF1 3AG, 0222-397246, quoting Ref: C13048/FT.

## Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WINDSOR

A MEMBER OF BLUE ARROW PLC

Make IBM a part of  
your Business Plan

Success breeds success, so the saying goes, but at IBM United Kingdom Limited we know it takes rather more than today's success to guarantee our market position in the future.

Certainly, it is essential that we continue to develop the products and services to suit the changing needs of industry and business. Equally though, we are committed to the best planning support, and we're now looking for two professionals to join the Business Plans function at our Portsmouth headquarters.

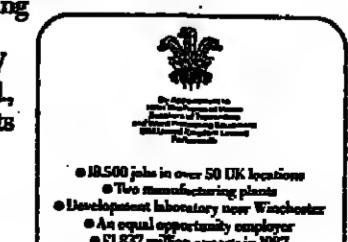
The successful applicants, who are likely to be in their 20s, will be joining a Group responsible for planning IBM UK's revenue and resources and in monitoring and forecasting the business environment.

You should hold a good degree, ideally in Economics or Business Studies, and will preferably have gained experience in planning or market research. A sound understanding of quantitative methods would be particularly advantageous.

We are offering competitive salary and benefits packages. In addition, you will have the opportunity to progress your career with an international business leader either in planning or in other functions within the company.

To apply, please write with a detailed CV to Tilly Brennan at IBM United Kingdom Ltd, PO Box 41, North Harbour, Portsmouth, Hants PO6 3AU, or phone her on (0705) 321212 ext. 4387 for an application form.

"I think, therefore IBM".

GROUP  
TREASURER

Manchester  
Late 20's/early 30's

£40,000 package

Exec car + benefits



Coloroll is now the largest home fashion group in the UK - having established a prominent position in a number of market sectors. The recent successful bid for John Crowther has brought additional businesses into the Group and is expected to take turnover beyond £600 million p.a.

Coloroll's philosophy is to operate autonomous profit responsible divisions linked to specific brand names, with a small team of key professionals at the Manchester headquarters. The explosive growth of the last 2/3 years now requires a Group Treasurer to join this team. Your role will centre on liquidity management of an increasingly diverse range of companies. You will review, and as necessary improve, current systems for monitoring cash requirements - present and projected. You will keep a tight control over the Group's foreign currency exposure, hedging overseas assets as appropriate and overseeing all significant import/export transactions. You will take the lead in negotiating Group-wide funding facilities, researching new treasury instruments and maintaining banking relationships at the highest level.

You will be a high calibre graduate/MBA professional, possibly with a background in banking and with sound experience in corporate treasury management. Your personal style will be alert, incisive, persuasive - with a 'presence' that carries weight in your external dealings. You will also have an eye for detail and an interest in utilising latest technology - including your own PC - in handling the complex data flows within a dynamic business.

Working within a sophisticated central unit, you will maintain a regular, advisory interface with senior executives throughout the organisation. Success in this highly visible role will lead to unrivalled opportunities for personal growth and career progression.

Please contact Dudley Harrop or Lawrence Barnett at our Manchester office quoting reference number M885.



Eagle Buildings, 64 Cross Street  
Manchester M2 4JQ. Tel: 061-834 0618  
Also at: Leeds and Liverpool

ASB RECRUITMENT LTD A Division of ASB Barnes Kinnings PLC

## International Project Finance Adviser

Schroders, the international Merchant Bank Group, is seeking to recruit an Executive to join its highly successful International Projects Department, based in London.

The expanding activities of this department involve a wide range of challenging assignments which include: advising on and arranging project financings, both debt and equity; advising clients on privatisation; development of joint public/private sector financings including infrastructural projects and international BOT schemes. This work covers a wide range of industry sectors, mainly in the UK and Asia, but also Europe, South America, Africa and the Middle East.

The successful candidate will have an outstanding academic record, probably a relevant professional qualification or MBA, and three to five years experience in one or more of the following: project finance, banking, accountancy or financial management, or a capital intensive industry. Essential qualities are strong analytical powers combined with the ability to present well to clients both orally and in writing.

The total rewards package comprises a competitive salary and an attractive range of benefits including mortgage subsidy and non-contributory pension scheme. Opportunities to progress within the department and the group are excellent.

Please apply in writing, with full C.V. to: Jo Height, J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London EC2V 6DS.



## McCAUGHAN-DYSON-CAPEL-CURE

### INSTITUTIONAL SALES

We are an established international securities house, and employ 550 people worldwide. We now wish to further increase our sales teams in the following areas:

#### EUROPEAN SALES

We wish to recruit experienced sales executives, capable of selling a first class product, who will thrive within our stockbroking environment. Over the past six months we have broadened our research base by increasing our U.K. and European Research Departments. We have an in-depth knowledge of research a significant number of the Footsie 100 Stocks and cover all European markets.

#### AUSTRALASIAN EQUITY SALES

A sales executive is needed who, in addition to covering the Australian sector, will also have responsibility for coverage of the New Zealand equity market. We are leading brokers in this sector and deal actively in Australian and New Zealand equities and fixed income securities.

Applicants for either appointments must be established sales executives with a proven track record, a broad range of contacts with UK and European clients and also must have the ability to generate new business.

We offer a first class research product, an enjoyable working environment in an independent operation within the framework of a major successful international business, and an excellent remuneration package based on individual performance.

If you are interested in joining us please contact James Neill, our Personnel Manager, on 01-236-5101 or send a C.V. All applicants will, of course, be treated in the strictest confidence.

McCAUGHAN DYSON CAPEL CURE (UK) LIMITED

65 Holborn Viaduct, London, EC1A 2EU.

Member of the ANZ Group

## Money Market Sales

As one of the major North American Banks CIBC continues to expand its varied and successful Money Market Sales activities, creating an opportunity for an experienced and committed Salesperson to join our small dynamic team to assist in the further development of the distribution of Money Market products to a European North American/Caribbean client base.

Candidates must be able to demonstrate a high level of expertise in selling ECP and FFRN, preferably gained from a minimum of 2 years' experience with an established team.

This opportunity will suit an ambitious achiever wishing to make a larger personal contribution in a progressive and flexible environment. There is considerable scope to become involved with an unusually broad range of money market products.

In return for your commitment you will be rewarded with an excellent salary package which features the usual banking benefits. If you wish to apply please send me your CV immediately, or call: Mrs K Place, Personnel Officer, Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QJ. Tel no: 01-234 6415.



Canadian Imperial  
Bank of Commerce

## DIRECTOR FOR THE ENGINEERING DESIGN RESEARCH CENTRE

A unique and outstanding Career Opportunity

Not less than £30,000 per annum

A Director is sought for the Engineering Design Research Centre to be established in Glasgow. The Centre is funded by a grant awarded to a consortium of five Higher Education Institutions by the SERC following a national competition. The grant of £6.76M will be supplemented by other sources to reach about £10M over an initial period of six years.

The Director will be responsible for the Centre's financial, manpower and equipment resources and for the execution of a broadly approved programme of work.

Candidates will have practised as professionally qualified engineers preferably in a design and manufacturing environment. They may now be directing a significant unit in a company involved in engineering design and manufacture.

The aim of the Centre, through its three main functions of engineering design research, education and training and industrial services, is to create a world class design resource to help place British engineering at the forefront of design technology. The Centre will be equipped with state of the art design dedicated computing and communication facilities, linked to the members of the consortium and other co-operating bodies. About 70 staff will work on the centre's programmes, either at the centre or at the co-operating bodies.

The terms and conditions of the full-time appointment are subject to negotiation. The host institution wishes to attract high calibre applicants demonstrating the vision and having the experience to fill this new and challenging role in the UK engineering scene.

Further particulars giving the background to the EDRC and the responsibilities of the post may be obtained from Dr. B. M. Fraser, Director of Personnel Services, University of Glasgow, Glasgow C12 8QQ, with whom applications (3 copies, 1 copy in the case of overseas applicants) giving the names and addresses of three referees, should be lodged on or before 9th September, 1988.

In reply please quote Ref. No. 6271.



### METROPOLITAN BOROUGH OF WOLVERHAMPTON

#### Finance Department West Midlands Metropolitan Authorities Superannuation Fund

#### ASSISTANT PORTFOLIO MANAGER

(up to £18,000)

#### TRAINEE INVESTMENT ASSISTANT

(£4,000 - £13,000)

The above posts are now available in the Investment Division of the Finance Department which is responsible for the management of investments amounting to £1.4 billion. Applicants should be numerate and keen to develop a career in investment management. Previous experience of fund management will be an advantage for the more senior post, whilst candidates with a relevant educational background, but without investment experience, will be considered for the trainee vacancy.

Starting salaries will be agreed in relation to relevant experience, and relocation expenses are payable in appropriate cases.

Further details and application forms (quoting Code Number 94/38) from Director of Finance, Civic Centre, St Peter's Square, Wolverhampton, WV1 1RL. Telephone (0922) 312081. Closing date: 12th August 1988.

Wolverhampton Metropolitan Borough Council is an equal opportunity employer and positively welcomes applications from all sections of the community irrespective of an individual's sex, ethnic or national origin, colour, age (up to 65 years) disability, sexual orientation or responsibility for dependants.

#### WOLVERHAMPTON

the new sector

### STOCKBROKERS/FUND MANAGERS

We seek experienced Fund Managers/Stockbrokers to join our Dealing Team.

Applicants must possess drive, an established clientele, a sound understanding of UK equities and be capable of producing investment advice.

An excellent remuneration package is offered to the successful applicants.

Telex 01 353 3277 Standard Financial Markets Ltd,  
36-38 Whitefriars Street, London EC4Y 8BH

MEMBER OF I.M.R.O.

SFA is a recognised leader in the field of actuarial fees planning. Our success and growth in this sector of the market along with other specialist financial services has necessitated a move to spacious new premises in September this year. As a result we have considered an organisational change, which have created an exciting opportunity for a

## Manager

### Financial Planning Services

Reporting directly to the Managing Director, you will be expected to effectively co-ordinate the efforts of a team of consultants, actuaries, referees for school fees planning, pensions, and life assurance. The overriding objective is to develop these enquiries into firm business using the consulting criteria set out in the Financial Services Act.

The successful candidate will be based in London, authorised to give investment advice, with a proven track record in financial planning. You will also demonstrate the ability to lead by example and have the confidence and personality to motivate a team of consultants.

In return you will receive a good salary plus performance related commissions, a company car, membership of a group staff pension and private health and sick pay schemes.

The post will suit an ambitious self starter with the enthusiasm and commitment to succeed. Interested enquiries have these characteristics along with the necessary experience and ability please apply in writing, with a full CV to

Mrs A. Peek, Managing Director,  
School Fees Insurance Agency Limited,  
10 Queen Street, Maidenhead, Berks, SL6 1JA

Mark your correspondence 'Private and Confidential'.

### A vacancy exists in the Strauss Turnbull Division of SGST SECURITIES LIMITED for an

### S G S T SECURITIES

L I M I T E D

## ADR Trader

to make markets and deal in the full range of ADR products and to develop the company's capacity in this expanding area.

Candidates should have some previous exposure to ADR trading and be self motivated, goal orientated, organised and assertive, with the ability to work with a team within broadly defined guidelines, while able to provide support to the other members of the dealing room.

For further details of the opportunities available for personal development, please telephone or write to

Lyn Under, Personnel Manager  
SGST Securities Limited  
Mortgage Place, London EC2R 6PR  
Telephone: 01-638 5699

## Senior Executive General Banking Division

Due to the continued growth of the Bank's short and medium term loan portfolio, there is a need to supplement the existing banking team with an experienced banker, aged 30-35, with commercial lending and corporate finance expertise. The candidate should have a comprehensive knowledge of UK and international loan products, a strong credit background and demonstrated marketing capabilities. Knowledge of specialised corporate finance products would be an asset in making a meaningful contribution to broadening the current product range.

Nomura International plc is the principal banking subsidiary of the Nomura Securities Co., of Tokyo, one of the largest international investment banking and securities firms in the world. The Bank's customer base, which consists of the top UK, Continental European, US and Japanese corporates with longstanding relationships with the Nomura Group, provides a wide range of banking opportunities. The position offers challenging career potential within a major worldwide financial organisation.

Candidates should reply in confidence, enclosing full CV, to: Mrs. J. Hamilton, Assistant Manager - Personnel, Nomura Bank International plc, Nomura House, 24 Monument Street, London EC3R 8AJ.

NOMURA  
NOMURA BANK INTERNATIONAL PLC

### INSTITUTIONAL FUND MANAGEMENT

A number of our Investment Management clients seek fund managers aged 25-35 with at least two years' investment management or equity analysis experience to take responsibility for managing funds invested in the UK, Europe or Pacific Basin.

Please contact James Younger.

### PRIVATE CLIENTS

Several securities houses and international banks who expand their Private Client Departments by adding high-level teams or individuals with specialist business, Discretionary portfolio managers, with a minimum of 5 years' experience in UK or International equities for our clients.

Please contact Nicky St. John.

There is also a growing demand for experienced financial services executives with their own client base and for individuals considering a move out of London to regional offices of securities firms.

If you are considering a move, or simply wish to know about potential opportunities within our International Banking, Securities and Investment Management clients, we are pleased to advise you in confidence: at 20 Crown Lane, London EC4R 3TX. Telephone 01-236 7307.

STEPHENS ASSOCIATES  
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

### GENERAL MANAGER FINANCIAL SERVICES

Due to continuing planned expansion a substantial division of a publicly quoted group now wishes to recruit a General Manager to work closely with the Managing Director heading an existing successful team based in London.

Candidates must have considerable broadly-based management experience and a proven track record in the effective implementation and control of administrative and computer systems. A firm commitment to professionalism and teamwork is essential.

Remuneration package c. £25,000 + car  
Reply in confidence to Box A0950, Financial Times,  
10 Cannon Street, London EC4P 4BY

### FINANCIAL OPPORTUNITIES

SALES MANAGER - Japanese Equity sales covering UK & European accounts. Min 3 yrs exp. For details call Sue Stephens.

SALES MANAGER - with min 3 years direct Fixed Income sales experience. Managerial exp preferable. Please call Sue Stephens for details.

SALES MANAGER - UK Equity sales with coverage of the European market. Ideally some managerial exp, but must have at least 4 years involvement in this field. Call Sue Stephens for details.

SALES US/CANADIAN EQUITIES - Candidates should have at least 4 years experience. For details please call Sue Stephens.

SALES US Treasury sales - 2 years exp.  
US Equity sales - 2 years exp.  
UK Equity sales into Europe - 2 yrs exp.

Aussie Domestic - 2 years exp.  
Convertible Bonds - 3 years exp.  
European Equity sales into Europe

Fixed Income sales into Holland

Fixed Income sales into West Germany

Foreign exchange sales

Futures &/or Options sales

Gift sales - 2 years min exp.

Japanese Equity sales into Europe - 2 yrs exp.

Sales Canadian Names

Sales Canadian Banks - Languages

For details call Sue Stephens.

TRADEK - Experienced US &/or UK Convertible Bonds. Min 3 yrs good convertible exp essential. Excellent package available. Call now quoting ref DF/788

TRADEK - US Treasury. Min 3 years exp with quality bonus. Quota ref DF/681

TRADEK - Canadian Dollar (not US Dollar) Bonds. Must have min 2 years exp. Please ring quoting ref DF/785

TRADEK - experienced Euro-Goldbills. 3 - 4 years exp with Goldbills book. Quota ref DF/787

CORPORATE FINANCE - 3 years experience. Must be a graduate, language useful. Good package available. Quota ref DF/782

BOND BROKING - with good experience in either sales or trading or US Straight Bonds. Please call Richard Ward.

GILT MARKET MAKING - Ideally very good experience in Short. Quality bonus. Please call Richard Ward.

TRADEK - with good experience in Australian domestic. Quality bonus. Please call Richard Ward.

MARKET MAKER - with good experience of the Swiss & French markets. Please call Richard Ward.

MARKET MAKER - with good experience on the UK side with quality bonus. For details call Richard Ward.

For further details contact 01 377 6488  
Cambridge Appointments  
232 Shoreditch High Street  
London E1 6PJ

01-377 6488

### WOOD GUNDY

## INSTITUTIONAL EQUITY SALES

PARIS

Wood Gundy is one of Canada's leading investment banking firms, with its Head Office based in Toronto. Our London and Paris offices offer a range of services in the primary and secondary markets, both debt and equity, as well as financial advisory services.

For our expanding international securities business we seek experienced Institutional Sales Specialists with an established track record. The successful candidates will join a highly motivated sales team based in London or Paris marketing our Canadian and US equity product to European institutional clients. The positions offer excellent career prospects in addition to a generous remuneration package which includes profit share payments, mortgage subsidy and company car after qualifying period.

Please apply to: Mr. W.J. Meredith, Wood Gundy Inc., 30 Finsbury Square, London EC2A 1

## ARTS

# Hamlet à la Dostoevsky

Anthony Curtis reviews Patrice Chéreau's new production at the Avignon Festival

**I**t is festival time at Avignon. The city is swarming once more with what Le Figaro has called the most loyal audience in the world: loyal to the point of paying heavily in beauty-sleep as well as francs for the pleasures of *Le Spectacle*. Nothing much begins until the blazing sun goes down at around 10 o'clock, and if the play ends in time for you to be in bed before 3 and you will be enjoying a rare early night.

Drama is the essence of this festival, a rich feast of it at all levels drawn from French and foreign classics with a notable panache, usually, of work by living playwrights. But there is something else the major art exhibition this time, a retrospective of the Parisian Italian shakespearean, Alberto Magnelli, who died in 1971. To see opera you have to go further afield, to Aix or Orange; but the Avignon Shore is always some modern drama on, led this year by Merce Cunningham, and this year too, a new and welcome musical element has appeared thanks to the presence of Pierre Boulez.

Under the auspices of Louis Vuitton Foundation, he has been conducting an ambitious programme of his own composition, including his *Requies*, which involves a group of soloists, an ensemble, and the musical wonder-boy IRCAM. The effect, crudely put, is of an updated version of the pattern of statement and responses, in medieval liturgical music. For this operation Boulez has taken over the vast natural auditorium at Boulbon where Peter Brook staged his Indian epic and where the Boulez sound, live and electronic in unison, can reverberate through the splendid acoustic of the one-time chalk quarry.

But for all the diversity of attractions at Boulbon or on the other side of the Rhône at Villeneuve-les-Avignon, the tone of the festival is always set by what happens in the courtyard of the papal palace. There the main drama productions are staged. This year it is the turn of Shakespeare in French: first *Hamlet*, produced by Patrice Chéreau in the translation by Yves Bonnefoy, which opened the festival and later on *The Winter's Tale*, directed by Luc Bondy in the

translation by Bernard-Marie Kolisko.

Chéreau has had considerable experience in directing works under festival conditions which are by way of being national monuments. As an opera director he has several seasons at Bayreuth under his belt, and knowing this, I felt his *Hamlet* betrayed a Ring-like solemnity in its conception as well as a Wagnerian prodigality with time: it lasts for the best part of five hours including one interval. This extravagant length is achieved by playing the full text and giving equivalent weight to all of it. Thus a little scene where Polonius sends an underling out to Paris to spy on Laertes is played as slowly and deliberately as are the major confrontations between Hamlet and Claudius.

In the process some of the more obscure areas of the text are interestingly illuminated, but as night deepens the slow pace becomes wearisome.

Shakespeare's playful pragmatism, his sense of fun even here, is hard to find; more importantly, this wide-angled conception frequently diverts the focus of attention away from Hamlet, making life hard for the actor who plays him, Gérard Desarthe. He copes by never letting up for a second on the intensity of his condescension of the universal malaise; even in his most sensual moments with Ophelia and Gertrude. Desarthe maintains a dark, brooding, bitter intellectual authority throughout. His subtleties rival the more practical assessments of Robin Redfern's tough, confiding Claudius.

This is a Prince of Denmark over-conscious of his mission to put the time back in joint, at the expense of more personal loyalties, a Hamlet if you like à la Dostoevsky, an effect enhanced by the imposing arena. The huge wall of the papal palace with its darkened windows offers an immense field of antiquity and eternity against which Hamlet's utterances echo in the stillness of the summer night.

The conditions impose an absence of decor, the shadowy vastness compensates in magnificence for precisely appointed local habitation. It is in fact

## COLISEUM

**L**ondon Festival Ballet's gala on Monday night was in aid of the company's School. A worthy cause, which brought a worthy example of classical dancing at its most exultant in the debut of Julie Bocca. The showcase for Mr Bocca's talent was that ancient exercise in arching arabesques and harpoons, the *Corps de pas de deux*, but it served its purpose in giving London a first view of an exceptional dancer.

I have reported with enthusiasm on Mr Bocca's *Prince* in *The Sleeping Beauty* from New York, and his *Dor Quatre* pas de deux from Copenhagen. He is a crackling bravura dancer, with sustained power in the knock-out tricks of his trade. On Monday night there was everything to admire in the passionate energy of his pirouettes and leaps — the shapes he cuts in the air are big, there is something mysterious

as well as classically exact to the dance, and Petipa's marvels spring to theatrical life.

But the expansion of his style is matched by a no less ardent temperament; albeit the Corsaire's manner is cosmetic rather than dramatic. Other roles — he is scheduled to be the Syphide's James this season — should allow us to savour the range of his abilities.

Mr Bocca's partner was Trinidad Seville, at her most persuasive and sweetly dazzling. There is a generosity and an easy lyricism to her style — arms beginning, steps phrased to trace their shape fully — which is very touching. No less dazzling her account of a solo in *The Kingdom of the Shades* which opened the evening, and in this Miss Seville danced away with the honours of the presentation. She suggests that there is something mysterious

Clement Crisp



Frank Grimes and Sam Cox

## A Bright Room Called Day

## BUSH

Opening a season of new American plays at the Bush, Tony Kushner's *A Bright Room Called Day* is a most unusual mix of magic and familiarity, a Hamlet if you like à la Dostoevsky, an effect enhanced by the imposing arena. The huge wall of the papal palace with its darkened windows offers an immense field of antiquity and eternity against which Hamlet's utterances echo in the stillness of the summer night.

The conditions impose an absence of decor, the shadowy vastness compensates in magnificence for precisely appointed local habitation. It is in fact

wonderful elegance and bite by Patricia Quinn) about her appearance as Gretchen in *Faust* and an encounter with a real poodle. An old witch out of *Hansel and Gretel* haunts the flat, and Act One ends with the appearance of a blond Devil, Truam (Sam Cox), who is currently based in Hamburg and importing Spanish novelties.

The flat belongs to Agnes, whom Kika Markham portrays as a suffering conduit of every one's guilt and lost aspirations. She too, is an actress but a politically committed one, in semi-thrill to the nutty cineaste who keeps zooming in on Trofay's final days before deportation.

As Marx said, history repeats itself first as tragedy, then as farce. Kushner's play hovers uneasily between the two genres. There are odd patches of competent writing, but very little that does not sound false, contrived and characterless.

The drugged Paulinka and the effete and cowardly Bay (Robin Hooper) make the most of the best. She explodes at a Jewish analyst who has defected without so much as the courtesy of a final session, while he sadly recounts his distant encounter with Hitler in a movie house showing a Dietrich film, an intellectual assassin's lost opportunity.

Escape routes to Chicago, Russia and Paris suggest an alternative diaspora hardly celebrated in the sluggish contempt of God's new Zillah. Theatricality exists in the lighting of Andy Phillips, but not in the business it flickers with all manner of vivid, devilish greens and fiery, consuming reds.

Michael Coveney

## ARTS GUIDE

## TELEVISION

## Programmed to survive

Frank Lipsius describes how American networks are coping with the writers' strike

**T**he American television networks lost another 10 per cent of their audience last year. Staffs were cut accordingly, now that all three networks are owned by financially astute investors. And this year networks are having to cope with the fourth month old writers' strike.

The writers' main strike demand, residual payments for foreign sales, shows that Television South, which is buying M.T.M. Enterprises Inc. for \$225m, is not the only one to see the growing value of European television sales. But the writers are also using the issue to insert themselves between the networks and the increasing fees being paid to the production companies.

The writers have proved they are able to obstruct the new season after four months of self-sacrifice (the only strike benefits are interest-free loans from the union). The networks reckon they may lose even more of their declining audience below the 70 per cent of households that now tune in nightly, down from 90 per cent a decade ago. But in the short term, the networks are saving millions on shows that may never prove successful.

The effects on the screen are harder to detect than in the executive suite. A fundamental change is going on, but almost imperceptibly. Only the third network feels the pressure to make large changes in its schedule. This season that network is CBS, which never before has ended at the bottom of the heap.

As the company plans for the autumn season despite the strike, CBS exemplifies programming under the new owners. At \$1.5m, the hour-long drama is the most expensive kind of series. Besides the high production costs, dramas suffer in secondary sales because

independent channels prefer half-hour sitcoms and game shows.

Still CBS will offer three new hour dramas this year. *Parade* is an hour long Western, conveying America's romanticized past in lush California gold-rush country. The title is supposed to be ironic: *Parade*, California is dominated by a ruthless mining company and an attractive but rapacious business woman who owns everything from the bank to the brothel. The production is sumptuously filmed in the Sierra Nevada mountains, a fancy horse opera that lacks the kind of compelling hero CBS once had in *Gunsmoke*.

*Almost Grown* is spending its budget on costumes and song licences. The hour long series follows a couple from their first meeting, set to *Phil Specter's* tune, "Today I met the Boy I'm Gonna Marry" through three decades of love, life and rock 'n' roll. The changing hairstyle and the accompanying music are more memorable than the characters and plots.

In its heyday, CBS founder and chairman William Paley cancelled still-popular shows in anticipation of changes in the country's taste. Now about 90, Paley is still chairman, but the company is run by Laurence Tisch, an insurance and hotel executive who bought a quarter of CBS's shares to fend off a hostile takeover. Relying on others. Tisch acquired the right of first refusal on the shows produced by Grant Tinker, the former chairman of NBC, who catapulted that network into top ratings before its purchase by General Electric in 1986.

The clearest of Tinker's three new CBS series is *T.V. 101*, the third hour-long drama, about a high school that replaces the school newspaper with televised journalism. An

iconoclastic young teacher, played sickly by Sam Robards, has his charges emulate network shows with exposés of chemical waste and parodies of boring classes. The heavy-handed first episode pits the eager young journalists against the school principal.

Tinker also brought CBS a new *Dick van Dyke* series. The veteran performer was no doubt lured into the project to promote his son Barry, who co-stars in what is pointedly called just *The Van Dyke Show*. The plot follows reality, with an altruistic twist. The father plays an award-winning Broadway actor who takes time out to help his son's career. Until the father arrives, the son's struggling theatre company eschews popularity for ambitious uncommercial productions. As the season progresses, the young man will no doubt gradually trade in his principles for something more useful.

CBS's three other new series have features meant to guarantee success. *Mary Tyler Moore* stars in an as-yet unnamed half hour series about a liberal divorcee who falls in love with a conservative widower, while in *Murphy Brown* Candice Bergen plays an aggressive, uncompromising television news reporter in the style of Barbara Walters.

NBC has announced that it may change its entire schedule if the writers' strike continues. But CBS will stay with re-runs and news shows until it can introduce its designated line-up. The strike seems an inevitable part of the new regime: owners and executives are trying to squeeze more profits, advertisers are using new ratings systems to prove they do not have to pay as much for commercials, and writers are trying to assert their authority.

## Yeomen of the Guard

## CAMBRIDGE THEATRE

The new D'Oyly Carte's brace of *Gilbert* and *Sullivan* is *Jolani*, musically one of the most respectable, and *The Yeomen of the Guard*, generally held to be the nearest thing to grand opera the pair approached.

As Marx said, history repeats itself first as tragedy, then as farce. Kushner's play hovers uneasily between the two genres. There are odd patches of competent writing, but very little that does not sound false, contrived and characterless.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

Nadine Gordimer breaks with tradition by setting most of Act 1 indoors, in a grim, vaulted chamber of rough stone, which makes nonsense of the strolling players' casual entry, the thronging mob (rotten security in the Tower, especially by Tudor standards) and the chorus of Beefeaters who even acknowledge defeat by moving the furniture out of the way

during one number. Poky and claustrophobic, the scene finally opens out to a red evening sky for the execution procession, and not a moment too soon. One-and-a-half hours is much too long for a G and S first-bill, especially when clumsily and fussy staged.

Producer Christopher Reinshaw restores the mock-and-rude duet for the old sergeant and Dame Carruthers; and the song Gilbert disliked so much that it was cut after the first night in 1888 and never again included in a D'Oyly Carte production, the Sergeant's fond "A Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are achieved not with the grand style but the wistful delicacy of such numbers as "When a Woor Goes a-Wooing". "A Man who would Woo a Fair Maid" and the hammingly elusive "I Have a Song to Sing-O" (a descendant of a sea-shanty — according to Gilbert, who helped the perplexed Sullivan by gruffly humming a snatch of melody from its distant cousin "Green Grow the Rushes-O"). These numbers are well served in the new production; which makes the miscalculations all the more infuriating.

These effects are

# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4 P4BY  
Telegrams: Finantimo, London PS4. Telex: 8854871  
Telephone: 01-248 8000

Wednesday July 20 1988

## Congestion in the air

Mr Paul Channon's decision to open Heathrow to charter flights over the peak holiday period is welcome in view of the long delays experienced by air travellers in recent weeks. But the UK Transport Secretary's announcement undermines the argument that the Government bears no responsibility for the congestion in the skies.

The various players - the airlines, tour operators and aviation authorities - can obviously co-operate more or less effectively, but they can only work within the confines of a system established by ministers. Access to Heathrow may ease pressures only at the margins, but the very fact that an entire class of flights is normally handled from Britain's largest airport is surely symptomatic of an approach to air transport that puts undue emphasis on managerial and bureaucratic solutions.

### Price mechanism

Many disgruntled travellers will wonder why greater efforts are not being made to utilise the price mechanism. In most markets, prices rise and fall in response to imbalances in supply and demand. This does not appear to be happening in the market for package holidays to the Mediterranean, or, at least, not sufficiently quickly. If flights cost significantly more at times of peak demand, such as holiday weekends in July and August, many of the present problems would melt away. Safety standards would not be threatened as harassed air traffic controllers strive to co-ordinate an ever-increasing number of flights, and the clamour for noisy night flights and yet more runways and airports in the south-east might die away. The danger in not using prices to regulate temporary surges in demand is that air traffic capacity will be increased to levels that are inefficiently high during the long off-peaks.

In theory, the congestion could be alleviated by non-market mechanisms. Tour operators, for example, could collectively agree to utilise their aircraft less intensively and simply demand fewer slots. This would raise their unit costs which would then be passed on to consumers in the form of higher prices. Demand

for package holidays in the sun would then fall. But the difficulty with this "cartel" solution is that each operator would then have an incentive to cheat - to utilise his equipment more intensively, lower his prices and gain market share. Mr Channon, therefore, needs to look into ways of making airlines and tour operators directly bear the costs of the congestion they cause.

### Capital projects

Efforts have to be made to improve the efficiency of air traffic control in the UK. Various capital projects are underway which will enhance the system's capacity. But they will not bear fruit until the mid-1990s. In the meantime, the development of Stansted airport may, ironically, complicate matters. Quite simply, it is in the wrong position: an airport south of the Thames or an extra runway at Gatwick would ease the life of air traffic controllers by reducing the number of flight "cross-overs" they have to handle. The ideal solution would be one giant airport in the south-east with many parallel runways, although that would be environmentally unacceptable.

British travellers must also hope that other European countries, notably Greece, Spain and France, can solve their industrial disputes, which have been extremely disruptive. The Civil Aviation Authority claimed yesterday that 85 per cent of the recent delays were caused by labour disputes abroad. The strikes and working to rule are effective precisely because the techniques for dealing with temporary shortages of capacity are so primitive. The introduction of more flexible market mechanisms, in place of airport queuing, would probably reduce the scope for disruptive action.

The lesson to draw from the recent chaos is that air transport liberalisation cannot be just a matter of deregulating airlines. The provision of airports, runways and air traffic control infrastructure, is equally important. In the light of recent congestion, ministers might also temper their repeated calls for lower fares; the traffic jams in the sky suggest that prices may sometimes be increased to levels that are inefficiently high during the long off-peaks.

Mr Channon's decision to open Heathrow to charter flights over the peak holiday period is welcome in view of the long delays experienced by air travellers in recent weeks. But the UK Transport Secretary's announcement undermines the argument that the Government bears no responsibility for the congestion in the skies.

## The Dukakis strategy

TO BORROW a phrase from the Reverend Jesse Jackson, the US Democratic Party is keeping its eyes on the prize. For the first time in more than a quarter of a century it has begun to present a united front to the American electorate. This gives it a chance, although not a guarantee, of victory in the presidential election in November. Much of the credit for creating the party's new-found sense of unity must go to the Democratic candidate, Mr Michael Dukakis, whose own reputation is that of being slightly to the left of centre - in American terms a cautious liberal - on domestic issues, and a more or less unknown quantity on foreign policy.

Mr Dukakis first reached out to the right, or conservative wing of his party by nominating Senator Lloyd Bentsen of Texas as his running-mate for Vice-President. This more than anything signalled his determination to win in November, for the one guarantee of defeat would have been the ability of the Republicans to decry the Democratic Party as the creature of its own left. Then on Monday he reached an understanding with the powerful Mr Jackson, whose predominantly but not exclusively black supporters constitute perhaps a tenth of the potential electorate.

### Left-wing policies

This understanding could, however, eventually damage the party's chances of victory. Jesse Jackson, who is the most charismatic of the present generation of American politicians, could not win the presidential nomination because, as a black, he could not expect to attract enough white voters. More importantly, the package of policies that he has pushed for is too far to the left for a party that seeks victory. Mr Dukakis faced the problem of creating a centrist image for the Democrats, while at the same time assuaging the feelings of racial slight expressed by many Jackson followers when Senator Bentsen was nominated. He sought to solve it by bringing Mr Jackson into the fold without taking on the Jackson package of policies.

The result has been a public

display of Dukakis respect for Mr Jackson, accompanied by plans for a selective inclusion of the latter's representatives. Thus the best of the Jackson staff, in states where they can help most, will be taken on by the Dukakis campaign. Post-election jobs have been promised for some of these people.

Mr Jackson has won changes in the party's rules that could make his following even more significant in 1992. But the Jackson policy package has been carefully unwrapped and defused. Only a few of the least contentious items will appear in the Democrats' anodyne election manifesto. Details are absent.

### Prudent approach

The Dukakis strategy of unity nevertheless suffers from the disadvantage that white working-class voters who have been attracted to the Republicans by President Reagan, might steer clear of a Democratic candidate who may seem to have tried too hard to accommodate Mr Jackson. Thus in the autumn Mr Dukakis will stress the prudence of his approach. He will accept that most voters feel that they have not done too badly under President Reagan, but insist that under a new management, Americans can do better. He will claim to be a more effective manager of the economy than would his Republican rival, and will seek to convince Americans that he can cut into the budget deficit without weakening the country's defences or increasing taxation.

He stands some chance of achieving this. For Mr Dukakis's most visible asset to date is a sense of calm management. He is a man who believes in proper procedures, structure and attention to detail. His performance in Atlanta so far has served to enhance the general perception of these strengths. What is lacking is any more elevated vision. The Dukakis strategy of uniting a Texan vice-presidential nominee with a presidential candidate from Massachusetts is reminiscent of the Kennedy/Johnson ticket of 1960, but only in outward form. Mr Dukakis should lift his eyes from the prize for long enough to tell us why he wants it.

## John Lloyd ends his Disestablishment survey with a look at the professions

THESE are few areas of public life where the Disestablishment has not penetrated. The churches are perhaps an exception, but their refusal to be controlled into separating God's from Caesar's business at the Government's bidding has led to their being shamed to the side, to become an anti-Disestablishment.

The trade unions have Eric Hammon of the electricians' union as their key Disestablishment figure. If Hammon's logic wins, the fragmentation of the union movement which his pro-enterprise unionism would portend would mean that it could never regain the place once reserved for the organised working class (it seems unlikely, come what may).

The law has been rather more successful than the unions in maintaining its restrictive practices, but disestablishment nibbles at the gowns' hem. Last week's March report recommending that barristers lose their monopoly of appearance as advocates in jury trials was met with a collective sucking in of breath in preparation for a great resistance. Solicitors felt disestablished first: they are now able to advertise and have lost their monopoly of the conveyancing paperwork that goes with house sales. Among them, there are signs of a more efficient, competitive approach.

The universities are feeling the hot breath. Lord Jenkins of Hillhead, Vice-Chancellor of Oxford, recently set a figure of £20m to be raised to keep his university in the first rank worldwide. His action showed that he can no longer depend on government for that task, and that he has grasped that voluntary giving can now be mobilised on a big scale. The fees, organisational structures, curriculums and standards of academic institutions which have sought to maintain complete independence (while overwhelmingly dependent on public funds) are now scrutinised and questioned as never before. The Government believes that a group of Disestablishment types is emerging from within the colleges themselves, keen to bring the ethics of business into their academic practices.

That most central of academic pursuits, science, is also feeling the commercial pull. Sir George Porter, president of the science Disestablishment body, the Royal Society, says that the business people who are now appearing on academic and funding committees push the scientists away from pure science in the direction of readily exploitable research.

The public schools, not being dependent on public funds, have escaped government restructuring, are prospering, and still see their products at or near the top. Before the last election, John Rae, the former headmaster of Westminster, looked up the schools of the six most powerful men who attended Cabinet meetings. Nigel Lawson and Sir Michael Havers went to Westminster; William (now Lord) Whitelaw and Sir Geoffrey Howe to Winchester; and Douglas Hurd and Sir Robert Armstrong, then Cabinet Secretary, to Eton - "We were back in the 18th century!"

Mr Rae believes the public schools could have been broken in the Sixties, but only if the comprehensives, which then had a lot of moral capital, had gone for high quality. Now, he says: "The problem is that the best public schools are internationally famous and prestigious... it's much more go-getting now. They go for the moneyed job rather than public service much less of the Church, army, Civil Service even. Much more towards the City, entrepreneurial companies, media.

The new money, says Rae, is sending its children to public schools. (Alan Sugar, Amstrad's chairman, is, because he thinks they cannot get a decent education in the state sector.) And it knows what it wants: Eton



## Serving Thatcher's children

first, Harrow, Westminster, Winchester in the second rank, Marlborough, Rugby, Radley next. The Disestablishment has no allegiance to the public sector in education, no sentiment to cloud a clear-eyed view that money buys better.

The military was thought of, in the 1950s, as part of the Establishment's young officer class, still goggle-eyed from drink, out of the pages of the Tatler's social column, but there has been a shift towards meritocracy. There is still a considerable land-owning element, but it is tempered by men who began as ordinary soldiers and others who have come in from the middle and lower middle classes.

The Civil Service was thought of as the essence of the Establishment. Here there have been big changes. On the testimony of senior civil servants, and of business people with whom they regularly confer, the Civil Service has been dynamised, if not dramatically. Two civil servants, quite separately, used the same formulation: "We've become a 'can do' service."

The most fundamental disestablishment of the service is this: the ethic of the new men and women (more women are reaching senior jobs quicker) in part because the clubby atmosphere which favoured men is disintegrating, in part because high-flying men are being creamed off by the City and industry; that is they serve the Government, not the nation.

Says one deputy secretary: "The changes are quite striking. The Civil Service no longer functions as the guardian of the nation's values: it is much more managerial."

Much of this has to do with the

Prime Minister. All of the present permanent secretaries were appointed under her premiership. The committee of permanent secretaries, chaired by Sir Robin Butler, which appoints deputy and permanent secretaries, now regularly has its candidates queried, knowledgeably, by the Prime Minister.

The recent retirement of Sir Brian Cubbon from the Home Office (he was appointed in 1979) and his replacement by Sir Clive Whitmore (who served as the PM's private secretary from 1979-82) is seen as the last change from the old guard to the new. The new guard has sought to break the class division between policy-makers and managers by making all senior grades capable of both. It has encouraged women by offering flexible hours to those with children. And, crucially, it has mixed outsiders - mainly business people - with civil servants. The youngish high fliers in the Treasury claim their motivation has never been higher. To the charge that they have been Thatcherised, they say yes, but not in a political sense. Says one: "If I were Neil Kinnock I would be pleased by this. It will mean that, if and when he is Prime Minister, he will have a better informed, more responsive service."

In the 1950s, when the concept of the Establishment was formulated, the BBC was seen as an indisputable part: a corporation moulded to deference by John Reith. In the 1960s, the BBC ceased to be deferential and from then on, the media as a whole hugely expanded their power to disestablish the society which they claimed to mirror. For if the market has been the engine of the Disestablishment, the

media have been its lubricant. The 1960s BBC (spurred on by the ITN companies, often in the van) appeared to establish itself in good food in art nouveau surroundings. On a recent visit, Victor shared a table with Alan Yentob (Controller of BBC 2) Michael Green (whose Carlton Communications group is coming up fast on Murdoch's heels) and Richard Neville, (now an Australian TV host, who helped the Sixties swing).

The media are now able to make super-heroes in days, to march and dragon tale and consumption patterns which can create and destroy industries, to make of much of public life a febrile patchwork of action and reaction. It is caustic about an Establishment which saw its coming with horror.

Lynne Franks, whose public relations agency is the trendiest in town, recently told a marketing conference that "Thatcher's children" were consuming as early as age eight, largely because of TV: that the 13-16 year olds constituted a sophisticated, aware market with their own network of cults and heroes and publications; and that they were "not playing with toys any more." If even childhood is being disestablished, what can withstand it?

The monarchy? None of the disestablishers has refused a royal invitation: the great Disestablishment herself, though she and the Queen bear each other little affection, curtsies lower than any. I found only one exception: when Branson of Virgin Group received a card to the royal garden party, it was addressed to "Mr and Mrs Richard Branson." He telephoned to say he and his lady were unmarried; a card came back for him alone. There is life in the Establishment yet.

### OBSEVER



"Apparently this one's aimed at my mother-in-law's village."

were bad, but every night they would walk out with quantities of crockery and cutlery. The House of Commons bone china milk jug was a particularly fine prize.

Our colleague says that a three-week stint in the Commons catering unit thus became almost *de rigueur* as part of the young Australian's European tour. And if MPs want the stuff back, they should have a look round Melbourne and Sydney.

### Professionals

■ BBC Radio 3 produced a gem from the archives on Monday - a conversation between Raymond Chandler, the creator of Philip Marlowe, and Ian Fleming, creator of James Bond. It was recorded only a few months before Chandler's death: the defects in the quality of the sound add to the appeal.

Rarely can two fellow professionals so effectively have sized each other up: Fleming, the quintessentially polite Englishman acknowledging that

Chandler was the better writer.

"I find it extremely difficult to write about villains - really good solid villains," Fleming said. Chandler said: "It's almost impossible to imagine a really bad man who's not a psychopath." Fleming talked about "my chaps", meaning Bond: Chandler came in with lines like: "Wives of policemen don't have a very good time in America." There were repeated pauses. They don't seem to make programmes like that any more where you can people thinking.

The 100th anniversary of Chandler's birth is this week-end.

### Anglophile

■ "I'm not becoming an expatriate," says Warren Platner, the American architect. Yet he emerges in conversation as a distinctly conservative Anglophile.

Platner is in London at present and open to new commissions. His first London work, Sea Containers House for James Sherwood's Sea Containers Group - is nearing completion by Blackfriars Bridge.

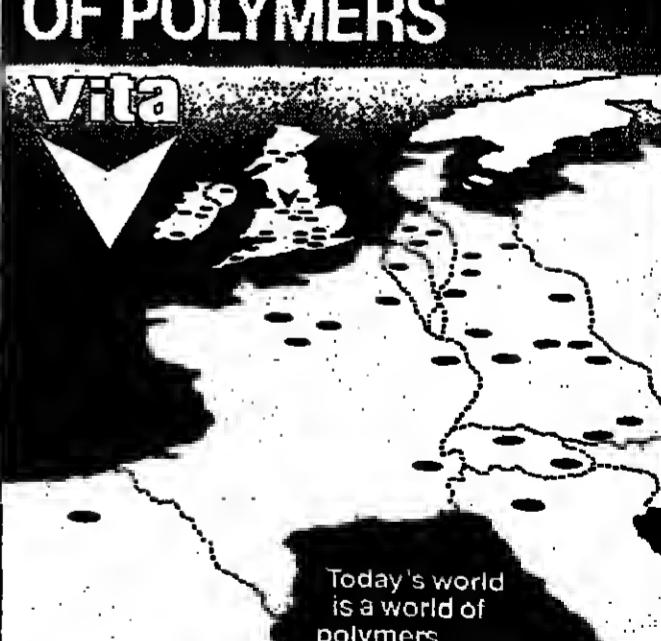
"London is a horizontal city," he says, "and ought to be kept so. It's probably a mistake to permit exceptions and allow high tower blocks." He also claims that the authorities in Britain are more reasonable towards architects. "In the US they can be very arbitrary."

Moreover, he insists that British workmanship is excellent, especially in woodwork.

■ Last Saturday's FT carried a property ad for a "unique timbered Tudor period style residence with river frontage close to the Golf Course."

A reader points out that it must have been put in by the widow of a golfer.

## THE MAGICAL WORLD OF POLYMERS



Today's world is a world of polymers.

Light and strong, easy to work and shape, purpose designed polymers are replacing the traditional materials of bygone years. Strengthening our world.

In this magical world of polymers, British Vita - the only Group in the world skilled in so many techniques - compounding, moulding, laminating, coating, film, sheet, and wire, processing, impregnation, forming - just to name a few - operations developed, mastered and practised by Vita Group members to produce a vast range of polymeric components for industrial and domestic markets.

Taking the products of international chemical companies as a starting point, such techniques result in products ranging from the toughest engineering plastics to the softest fibres for quilts and furniture; from corrosion resisting chemical plant linings to sound absorbent, aesthetically pleasant, lighting, interior and exterior roof, from warm, strong materials for the most luxurious, dressing gown to tough, coated fabrics designed to dry quickly and effectively without cracking - all part of Vita's Magical World of Polymers.

For further corporate information please contact the Publicity Department:

**VITA** BRITISH VITA PLC, MIDDLETON,  
MANCHESTER M24 2DB.  
TEL: 061-643 1133 FAX: 061-653 5411 TELEX: 667673

INTERNATIONAL LEADERS IN POLYMER TECHNOLOGY AND MANUFACTURING  
AND TECHNOLOGY IN POLYMER PROCESSING, POLYMER ENGINEERING, POLYMER DESIGN  
AND POLYMER LEARNING AND TRAINING.

# Back in the privatisation pool

**Richard Evans**  
reports that in  
Britain's  
low-key  
water industry  
the sell-off  
tempo is  
quicken

**A**fter a botched attempt two years ago, the water industry is finally about to speed up its progress towards privatisation. The tempo of preparations for selling off the industry in England and Wales, perhaps the most contentious of all the Government's privatisation measures, is quickening sharply. In recent weeks, two regional water authorities have taken strategic share stakes in a handful of the smaller "statutory" water companies, which already operate to the private sector. Big French water companies, such as Générale des Eaux, have also been paying premium prices for stakes in the companies.

In Whitehall, Mr Nicholas Ridley, the Environment Secretary, has decided that the state-owned portion of the industry - which provides roughly 75 per cent of clean water in England and Wales and all the sewerage services - must get its act together if there is to be a successful privatisation by the planned date of late next year.

He has invited the chairman of all 10 water authorities in England and Wales to join him at a press conference at the Environment Department today to present their reports and accounts for 1987-88. It will be the first co-ordinated presentation in the industry's history.

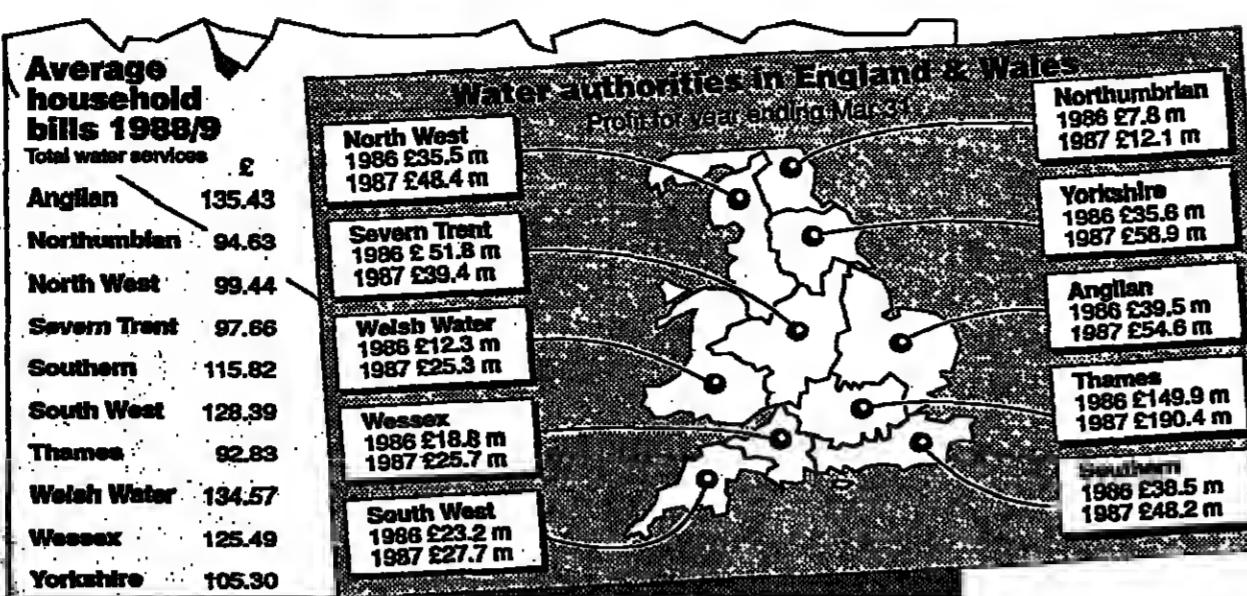
In previous years the accounts have dribbled out in the ten regional centres. Tomorrow's meeting symbolises the way Mr Ridley is trying to change old habits. But his task is not an easy one.

The industry has no central hierarchy like British Coal or the Electricity Councils. It is run by the regional authorities, whose chairmen operate at times like medieval barons.

The press conference is the first overt sign that the Government, increasingly exasperated by the squabbling and absence of co-operation among the industry's leaders, has told them to sink their differences and co-ordinate preparations for flotation.

The industry has come a long way in the three years since privatisation was first mooted. Operating profits have soared to a total of £737m, with every authority reporting an improvement last year, and efficiency has continued to increase.

But many difficult decisions have still to be taken before flotation. The timetable is for a privatisation Bill to be introduced at the beginning of the next session of Parliament in November. It is



still on schedule, despite the withdrawal of Ketherton Benson as financial adviser to the Water Authorities Association because of a conflict of interest.

The Bill should reach the Statute Book around next July, allowing the 10 authorities to become water service public limited companies (WSPLCs), but still wholly owned by the Government. Flotation would then follow around November 1989, almost certainly in a simultaneous sale.

If successful, it will be a remarkable achievement. Water, regarded as the archetypal public service, seemed one of the less likely candidates for the Government to choose in its search for suitable assets to sell. But with assets valued at £27bn and combined operating profits up by 27 per cent in a year, it has become too tempting a target to ignore.

The original scheme, to privatisate the authorities as they stood, had to be abandoned in July 1986 following protests from the Confederation of British Industry, the Country Landowners' Association and others that the scheme would allow private companies, the WSPLCs, to regulate all others, the water users.

The new formula, pushed through against vociferous opposition from - among others - Roy Watts, chairman of Thames Water, divides the industry in two. It abandons the concept, much admired abroad, of integrated river basin management under a single regulator-cum-operator.

Now, all regulatory functions, covering the issuing of extraction licences, environmental quality and pollution control, land drainage, fisheries, conservation and recreation, and navigation, will stay in the public sector under a new quango, the National Rivers Authority. The privatised WSPLCs will be responsible for water supply and sewage disposal.

The NRA, with a small headquarters

but between 5,000 and 7,000 staff throughout the regions, will be the dominant regulatory body. But there will also be other regulators: the Director General of Water Services (in charge of pricing policy); the pollution inspectorate; the Monopolies and Mergers Commission; the Environment Department, retaining residual powers; the Agriculture Ministry; and above all, the European Commission, which has been taking an increasingly stringent line on pollution control and water quality.

The industry's leaders believe it is essential that in the detailed negotiations still to come, it is only the core activities that are heavily regulated, leaving the WSPLCs to extend their activities with the same freedom as any other private company.

Regulation aside, there are many difficulties still to be tackled. Two stand out: deciding exactly how the industry will be floated and restructuring the authorities' balance sheets.

Because of the scale of the flotation, the Government's initial scheme was to fo it to three phased batches, mixing big authorities with small and good with not so good.

Ketherton Benson, adviser to the WAA until this month, has suggested instead a complex formula involving the simultaneous flotation of all authorities if necessary, but allowing for a split into the 10 constituent parts, each with a Stock Exchange listing and separate identity. This scheme now appears to be winning the Government's favour.

The 10 authorities are expected to fetch between £5bn and £7bn. The flotation is expected to go through shortly before the much bigger electricity privatisation. So the Treasury is expected either to retain 49 per cent initially or to spread the sale over a period, as with British Gas.

On the balance-sheet side, there will have to be a big write-off of debt, which currently totals £5.2bn. Some of

the more prosperous authorities, such as Thames, will be free of net debt by the end of the current financial year. They will probably have some debt loaded on them. But most of the authorities have substantial debt burdens because of the need to replace Victorian sewers, clean up beaches and improve water quality.

North West Water, for example, has an effective gearing of 75 per cent on net assets of nearly £1.3bn and will have to spend over £5bn to the next 25 years to get its infrastructure up to scratch.

A continuing anomaly in the structure of the industry is the presence of the 20 statutory water companies. At present their profits and activities are strictly regulated by statute. Like the authorities, they will be able to convert to profit-making plc status. Hence the remarkable recent interest in their shares shown by French water companies and some of the more aggressive authorities.

Once the WSPLCs obtain their commercial freedom, they face a number of challenges - including how they will charge their domestic customers. Domestic rates, the present basis, are to be replaced by the community charge or poll tax in April 1990. Water charges can continue to be based on rates up to the year 2000, but most of the industry wants people ultimately to pay for what they consume, as commercial customers do. This means the introduction of metering - politically a potentially unpopular development.

The WSPLCs will face opportunities as well, however, such as the chance to develop spare land, improve efficiency by cutting the high incidence of leaks, developing new lines of profit. Many decisions remain before flotation, and the industry is caught between apprehension and excitement.

## Europe's monetary framework

# Why Britain must not get left behind

By Michael Heseltine

ONE DAY Europe will possess a comprehensive financial and monetary framework. Other Community governments wish it and the 1992 market will be real only when it exists. We can influence the process or, repeating post-war mistakes, allow events to drag us into partners' convenience.

Sterling's status as a petro-currency is another overstatement of a vanishing truth. Oil now accounts for only 2.5 per cent of our GDP. In the first quarter of 1986 the price of oil plunged by over 60 per cent but the trade-weighted value of sterling dropped by a mere three per cent. Where is our petro-currency?

It is argued too that sterling's position as a widely held currency of investment renders any monetary control futile. Again this does not match reality. The pound, once the second-most widely held currency in the world, has fallen behind the US dollar, the D-Mark, the yen and the Swiss franc.

The EMS, in pursuit of exchange rate stability, would opt for politically damaging high interest rates with all their deleterious effects on investment, growth, output and employment.

National governments would come under political pressure to sacrifice exchange rate stability. But this defeats the concept of a single market.

And thus the dilemma. If a non-reformed Europe turns in one direction she faces the prospect of interest-rate induced recession. If she turns in the other she sacrifices exchange rate stability.

The right way forward is carefully and cautiously to explore options for European Monetary Union, the eventual establishment of a central European bank and a single European currency available alongside national currencies.

No one imagines that these objectives can be achieved overnight. The first steps will be voluntary, arising from political decisions to converge national central banks. But these shared experiences will increasingly lead to harmonisation of decision and practice. Ultimately such shared experience of co-operation should be consolidated in more permanent arrangements.

A leading French newspaper spoke for our partners when it wrote recently: "Paris is ready to promote an accord without the United Kingdom if it is so necessary."

To ignore these as empty words is simply a formula for emptying our pockets.

The author is Conservative MP for Henley

## LETTERS

### Rewriting the news

From Mr Derek Smyth.

Sir, I should like to rewrite the opening paragraph of Joe Rogaly's report "Preaching femininity and divinity" (front page, July 18).

"I have news for Joe Rogaly. He ought to have been at Canterbury Cathedral on Sunday morning. The first thing he would have seen was a long queue to get in. These queues do exist outside Dr Rumsfeld's churches."

Derek Smyth,  
39 Canterbury Road,  
Kennington,  
Ashford, Kent

### Clarifying the state of law and order in Malta

From the High Commissioner of the Republic of Malta.

Sir, In the article entitled "US visit emphasises Malta's tilt to West" (July 12) Godfrey Grima makes two completely unfounded assertions about the state of law and order in Malta, in an effort to support his manifestly absurd contention that the "island is being governed by two parties not one".

At no point during the

visit did the US delegation

make any statement to the effect that the US delegation was concerned about the state of law and order in Malta. The US delegation was concerned about the state of law and order in Malta, in an effort to support his manifestly absurd contention that the "island is being governed by two parties not one".

There seems little doubt that a major ecological switch has begun

From Mr Neil Ostro.

Sir, I have been concerned for some time by the changes which we are seeing in the environment. I was therefore interested to read Clive Cookson's thoughtful appraisal ("Time to fight the greenhouse effect", Lombard, July 14).

There seems little doubt that a major ecological switch has begun. The daily weather charts for northern Europe reveal continuous vast areas of cloud, which are regarded as normal. They are not. The sequence of summers with above-average rainfall which we are experiencing in north-west Europe supports the evidence of climatic change.

Although at least one set of charts was crystal clear, the failure to contemplate let alone forecast - the climatic hurricane in October indicates a refusal to admit that which does not suit us.

Wet summers followed by mild winters (as happened in 1987) will continue for several years until the weather pat-

### Do not deny the importance of team briefing

From Mr Andrew Sargent.

Sir, It is a great shame that the Post Office's employee representatives have decided to take a stance against the duty of their employers to put to working people in the picture about the state of their business. ("Team briefings that sometimes fail to unite", July 14).

Many people will be horrified that the Post Office is confronted with such a problem.

The fact is that the Post Office

(rightfully in the opinion of many people) enjoys a closely

guarded monopoly on the

delivery of what every citizen

regards as his or her right -

the post.

It is not a question of bending

people's minds with politi-

cal arguments. It is simply a

case of presenting in an under-

standable form what has to be

done and how to do it.

Many British companies which do not enjoy the monopoly of the Post Office - including British Telecom, Tesco, Amoco and Lynd Express Delivery Network - have already found that the simple process of ensuring that supervisors and their teams talk about the business, on a regular basis, has been good for shareholders, employees and the enterprise.

That is all team briefing ever

set out to achieve.

Andrew Sargent,

38 Chalkwell Avenue,

Westcliff-on-Sea, Essex

hours after its installation.

Subsequently, the visit took place successfully at St Paul's Bay, as the government had pre-arranged in order to avoid clashes between rival supporters.

The reference in the last

paragraph to opposition pro-

tests in connection with those

charged with violating voting

laws during the May 1987 elec-

tions is seriously flawed in two

major respects. Under no cir-

cumstances could the opposition

protests in the streets of Valletta, on one particular occasion, justify the conclusion that the "island fell into the hands of Labour supporters".

Furthermore, your correspond-

ent fails to note that the

due process of law against those charged continues to this day.

John A. Manduca,

Malta High Commission,

16 Kensington Square, W8

The performance record of Fidelity European Trust makes impressive reading:

**No. 1 European trust '86 and '87.\*\***

**No. 1 European trust over 2 years.\***

**No. 2 European trust over 1 year.\***

**No. 3 European trust this year to date.\***

**+ 145.5% since launch on 4.11.85.†**

A careful examination of fundamental trends within the European economies - particularly when set against the background of 1992 - reveals a number of exciting opportunities. The facts are clearly set out in our Broker information pack - "The Case for Europe". Why not ask for your copy today?

## A Record of Success \*

Fidelity's record overall is equally outstanding:

**No. 1 Unit Trust Manager over 6 and 8 years.**

**No. 2 over 1 and 7 years.**

\*Source: Planned Savings to 1.7.88. \*\*Source: Planned Savings. †Source: Fidelity, offer to offer, to 1.7.88.

Please note that past performance is not necessarily a guide to future returns. Moreover the value of units in this trust may fluctuate and is not guaranteed. Your call may result in a follow-up by a Fidelity representative. Scheme Particulars available upon request.



**Fidelity**  
BROKER  
SERVICES

Fidelity Investment Services Limited. Member of IMRO and LAUTRO.

Member of the UTA.

FOR DEALING AND INFORMATION CALLFREE  
LONDON: 01 283 9911; BIRMINGHAM: 021 200 2171; BRISTOL: 0272 308818; EDINBURGH: 031 226 2141;  
LEEDS: 0532 421111



## SECTION IV

# FINANCIAL TIMES SURVEY



East Sussex wants to make the most of the EC single market and Channel Tunnel to create a more balanced economy, but without damaging its beautiful villages and attractive resorts which make the county such a popular place to retire. Survey by Stewart Dalby

## The Tunnel approaches

**EAST SUSSEX** is not quite what it seems. The conventional picture is of a beautiful, rural county where well-heeled former colonels and their wives live out their retirement in picture postcard villages and prosperous seaside towns.

With more than 50 miles of coastline, and some of the most beautiful countryside in England, including the lovely South Downs, East Sussex is an ideal place to retire.

Spacious, clean and hardly any dirty industry, its northern fringe is only 20 miles from London. Most parts of its are easily commutable.

The other side of the coin is that two of the main towns, Brighton and Hastings, along the coastline where over 70 per cent of the population live, have pockets of social deprivation which compare with the poverty normally associated with run down northern industrial towns. Both have unemployment levels close to the national average of 8.9 per cent.

Tourism has historically been the main industry. Wages here have been low and seasonal. The result is that, in terms of earned income, East Sussex ranks third poorest of 61 counties. According to

Department of Employment figures, in 1984 East Sussex had a Gross Domestic Product per head of £3,550. This compared with a national average of £4,617 and a figure for Greater London of £6,626. Only two areas assessed, Northern Ireland and Mid Glamorgan were poorer.

Of course, these figures are somewhat misleading since they refer only to the economically-active. With more than 27 per cent of its 690,000 residents over retirement age, East Sussex is thought to have the oldest population of any county in Britain. The national average of people over retirement age is 18.3 per cent.

In terms of disposable income East Sussex is probably one of the richer counties. Property prices in Brighton are at a discount to London but not by much compared with places in outer London such as Croydon, Eastbourne, Bexhill, Seaford, which are popular retirement towns, are visibly well-to-do, with crowded shops, well-kept streets and parks, nicely-painted houses and well-kept gardens.

The trouble with disposable income amongst the elderly is that it is a diminishing asset

being misunderstood. The imbalances are increasingly the cause of problems which are not properly appreciated outside the county and mean that the central government has not been prepared to devote as much attention and money to the county as it might have done.

As Mr Robin Beechey, chief executive of East Sussex county council, puts it:

### Key facts

Population: 697,000

Area: 690 sq miles

County authority: East Sussex County Council, Pelham House, St Andrew's Lane, Lewes. Tel: 0273 421000

Industry: Federation of Sussex Industries, Seven Dials, Brighton. Tel: 0273 26292

University of Sussex Enterprise Centre: contact Mr J D

Golds, Industrial Liaison officer: tel: 0273 506755 ext 3765

Tourist information: 32, High St, Lewes. Tel: 0273 471600

Conference information: Brighton-Marlborough House, 54, Old Steine, Tel: 0273 237555; Eastbourne - 3, Cornfield Terrace, Tel: 0323 27474; Hastings - 4, Robertson Terrace Tel: 0424 722022

### In this survey

Economy: services to the fore

University: switch to enterprise

Agriculture: leaner times

English wine: labour-intensive business

2 Property: retirement fuels demand

3 Tourism: conferences lead

"Because we are perceived as part of the prosperous South-East, we have missed out to some extent on the dispersal of government money. This has been particularly true of infrastructural projects, such as roads".

4

The need for better communications has been underlined by the growing realisation that the move to a single EC internal market in 1992 and the

opening of the Channel Tunnel in 1993 could have far-reaching effects on the county.

Both road and rail links across the county are very bad. Indeed if there is one worse way than trying to drive from Portsmouth to Dover, it is attempting trying to make the journey by train.

With just a small leap of the imagination, it is possible to envisage East Sussex by-passed by the potential economic benefits of the Channel Tunnel. The county just could become one great retirement home, with all that means for stagnation in the towns.

From 1993, the Tunnel will emerge at Ashford in neighbouring Kent. It would then be possible for tourists to pick up the M20 motorway and go straight to London or for lorry drivers to go up the M20 move on to the M25 and go west and thereby not enter the county at all. East Sussex, if this happens, would become a rural backwater. The port of Newhaven, which currently carries nearly a million passenger to Dieppe and some 4m tonnes of freight annually, would close down. Tourists, and it is worth bearing in mind that the internal market also means free

movement of people would, head directly for points north.

This is a worse case scenario and events certainly will not unfold in this way. But there are some in the county who would not mind if they did. Professor Fred Bayley did.

Professor Fred Bayley did.

Mr Tim Ratcliffe, the MP for Lewes, says he regards better communications as the "critical" issue facing the county over the next few years.

The county council has been before the parliamentary select committee examining the impact of the Channel Tunnel to press its case for roads improvements. The Federation of Sussex Industries is running a "Better roads for Sussex Campaign" and there is Edag the East Sussex Fixed Link Action group.

At the moment there is no by-pass around Brighton. There are no by-passes around Polegate and Pevensey. Hastings is traffic nightmare and Eastbourne is clogged with only the A22 for access. The A27 from Brighton, past Lewes, is dualled and fine as far as it goes. It turns into the A259 however and winds through small country villages. The A2070 to Ashford from Hastings is a single carriageway in places and inadequate for most lorries of any size, shape or description. The railway line from Hastings(Ore) has yet to be electrified and it takes a

long time. The county council and various pressure groups have lobbied very hard to get improved road and rail links. Mr Tim Ratcliffe, the MP for Lewes, says he regards better communications as the "critical" issue facing the county over the next few years.

The county council has been before the parliamentary select committee examining the impact of the Channel Tunnel to press its case for roads improvements. The Federation of Sussex Industries is running a "Better roads for Sussex Campaign" and there is Edag the East Sussex Fixed Link Action group.

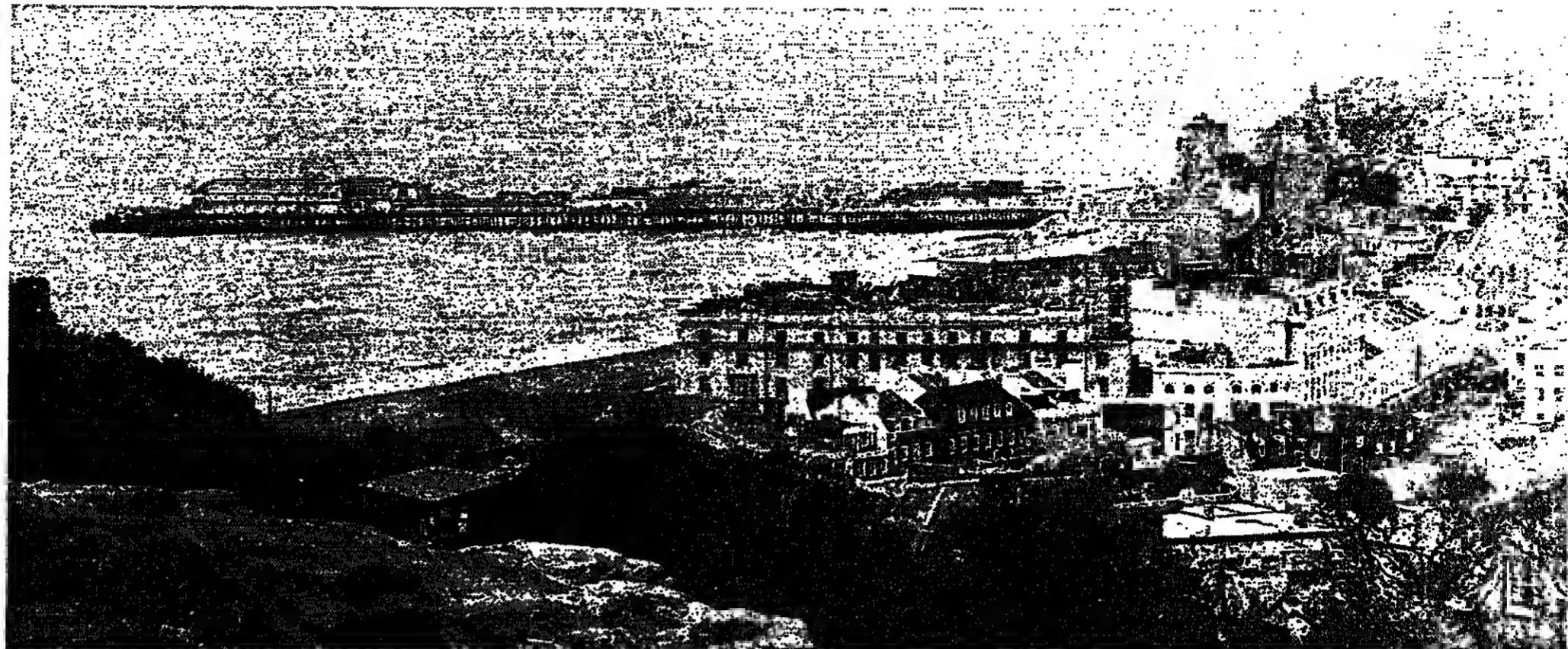
What all this lobbying has so far achieved is that there will be a by-pass around Brighton.

There will be by-passes around Pevensey and Polegate. There probably will not be proper rail links by 1993, and not an adequate road between Hastings and Ashford.

The heightened awareness of 1992 and 1993 and the activity to prepare for these events has concentrated minds on where the county should be going over the next decade.

Brighton has done well in recent years by going into the

Continued on Page 3



## East Sussex

The famous East Sussex seaside town of Hastings, as seen from Hastings Castle. Pictures by Alan Harper

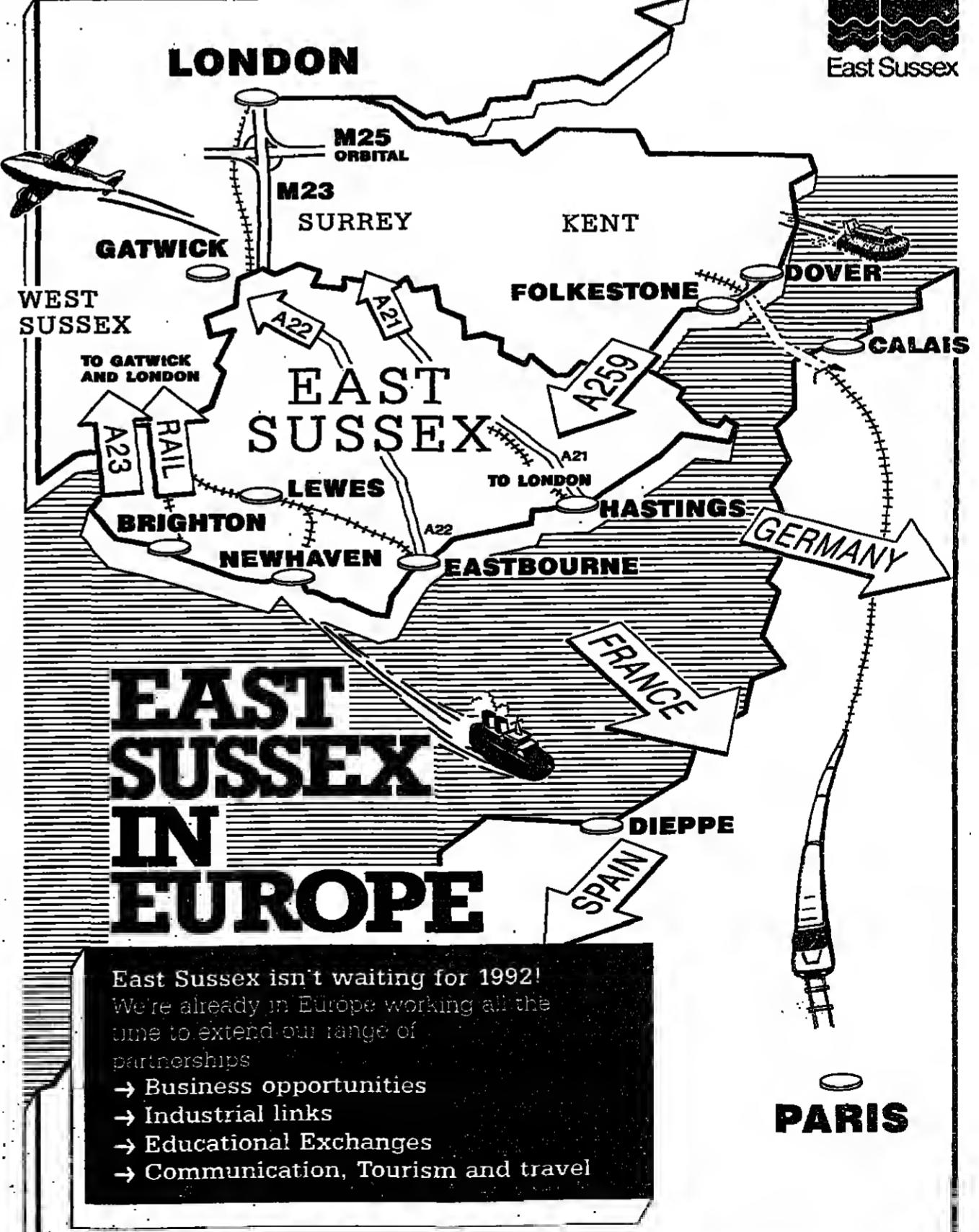
## EASTBOURNE

### PRIMED FOR BUSINESS

- Prime sites with room to grow and realistic business costs
- Ideal living and working environment with excellent leisure, health and education facilities
- Prime location with good communications – on Europe's doorstep
- All backed up by excellent support services, an experienced labour force and active encouragement for new business

Contact Penny Waugh for further details of Eastbourne's prime business opportunities.  
Economic Development Office, 68 Grove Road, Eastbourne, East Sussex BN21 1DF. Tel. 0323 410000

Director of Tourism & Leisure R. G. Cussons



## EAST SUSSEX 2

The county lost large numbers of jobs in the early 1980s recession but...

## Influx of service industries makes good decline in manufacturing

IN THE late 1950s and early 1960s Brighton attempted to diversify away from tourism, its main earner. The pattern was changing. The number of staying guests was falling as the traditional bucket-and-spade family holiday declined. So Brighton decided, amongst other things, to try to attract manufacturing industry.

The local council set up a number of industrial estates on the outskirts of town, conveniently enclosed into folds in the South Downs where they were largely out of sight. The council offered various financial inducements.

For a while it worked. But came the collapse of manufacturing industry generally in the early 1980s, and the jobs created vanished almost as quickly as they had arrived.

Mr Tony Blake, chief executive of Brighton borough council estimates that since 1980 something 10,000 to 13,000 jobs have been lost in manufacturing.

Someone like Mr Richard Brett, the chief manager of Lloyds Bank Services does not particularly regret this. He claims they were the wrong kind of industries: old fashioned "metal bashing" enterprises.

The job losses have, he and others point out, been more than made good by the huge influx of service industries. Banking, finance and property alone now account for 11 per cent of the workforce, compared with 7 to 10 per cent strictly defined, working in tourism. If all services including the county council, the courts, the police and so on are lumped in their services account for 75 per cent of those employed.

Brighton, in particular, has benefited from the arrival of services groups. But Lewes, and Eastbourne have also done well. Only Hastings, a bad employment black spot has missed out on the trend and there are specific reasons for this. Communications are bad, but the situation is changing as rail links with London have been improved.

In any discussions about the mushrooming of the services sector, names like American Express, TSB, Alliance Leicestershire Building Society, TrustCard, International Factors always come up.

These large national and international names, which are mostly in Brighton, have been attracted to East Sussex because London is relatively close and the international air-

port at Gatwick is even closer. If you are in the kind of business which can be located anywhere, so to speak, because of modern technology and communications, then why not move to a pleasant seaside town where there is little industrial pollution, cheaper housing and lots of recreational facilities. American Express is a quite a large employer as services industries go, with 2,500 on the payroll.

But these concerns are only part of the picture. Over 80 per cent of all companies in East Sussex employ less than 20 people. It is in this area of small groups and individuals where the economy buoyancy of the South-East has really shown through.

Mr Hugh Richards, head of SI in Brighton, says that his venture capital bank is involved with 150 clients throughout the South-East, although this area involves not just East Sussex but also parts of Kent and West Sussex. A few years ago the bank was

involved mainly with management buyouts. More recently, however, SI has been dealing with individuals who have worked for companies for some time and now as Mr Richards puts it "want to do their own thing". He cited one company which was involved in car and van hire. It was tired. Two men who had worked for the business took it over and revitalised it. Another man who had worked for a food company for years, decided in his early forties he wanted to go it alone. He took over and old chicken factory and set up a food processing company.

Mr Michael Pitts a partner in Peat, Marwick, McLintock says his accountancy firm set up a regional headquarters a few years back to give a better service to existing clients in the area. The office started off with 12 employees. There are now 80 and it is expected there will be 120 before too long. Existing businesses have expanded rapidly according to Mr Pitts. But there has also been a huge

growth in newly-established companies which do not have their own accountancy departments.

The increase in business activity has not been confined exclusively to the services sector. A number of nationally-known manufacturing concerns have been drawn to the county. Parker Pen has a factory at Newhaven. This port town also plays host to the Funnell, which makes reproduction furniture.

Computing Devices which makes advanced avionics is well established in Hastings and is expanding into Eastbourne. Clothkits is firmly ensconced in Lewes and has expanded recently. As with services so with manufacturing concerns. The more buoyant economy has resulted in the setting up of a rash small enterprises employing just a few people. This is particularly true of fields like printing and publishing.

Despite this, the question is constantly being asked

whether the county should be selling itself more vigorously to attract new high and medium technology industry. Neighbouring counties like West Sussex have "pitched their stall" more aggressively to use the sales slogan. Numerous companies have been pulled into towns like Crawley and Haywards Heath and industrial complexes have been set up.

Those who would like to see more positive policies argue that unemployment in Brighton and Hastings is close to the national average of 8.9 per cent and that more jobs would be welcome. Others like Mr George Miller of the Federation of Sussex Industries say that the unemployment figures are inflated by the number of people who have drifted down from London and further north.

"If you are going to be unemployed, you might as well be unemployed in Brighton where it is warmer and more pleasant." He like others feels there is a mismatch in the jobs field. Some companies have trouble in finding staff.

Those who argue against a more vigorous campaign to attract manufacturing industry do so on the grounds that the wrong kind of company might arrive. The county is environmentally-sensitive with over two thirds of the countryside designated as areas of outstanding natural beauty. They further argue there is, anyway, no room.

There is hardly any land available for industrial expansion outside Brighton because it is hemmed in by the Downs. There is land outside Eastbourne but there are already a lot of factories there. On the other hand, some high to mid-tech concerns like Computing Devices have done well in Hastings and there is room for further growth there.

Officials working for the county council feel there is scope to try and attract more companies but, given the way services have grown and taking into account the sensitive nature of the county environmentally, there is no pressing need to go overboard.

At the University of Sussex,

those at the Enterprise Centre steer a middle course. They do not expect the university to become like Cambridge with its science parks. But they do feel more can be done to attract companies into the area where research and manufacturing meet. This is what they are trying to do.

Whether the county should be

selling itself more vigorously

to attract new high and

medium technology industry

is a question which has

been raised by many

people in the county.

Whether the county should be

selling itself more vigorously

to attract new high and

medium technology industry

is a question which has

been raised by many

people in the county.

Whether the county should be

selling itself more vigorously

to attract new high and

medium technology industry

is a question which has

been raised by many

people in the county.

Whether the county should be

selling itself more vigorously

to attract new high and

medium technology industry

is a question which has

been raised by many

people in the county.

### UNIVERSITY OF SUSSEX

## Switch to enterprise

THE UNIVERSITY of Sussex, when it was first established in the 1960s, quickly became best-known for its liberal arts and social sciences. This was especially true of subjects such as economics and departments like the Institute of Development Studies which achieved international renown. The university used to turn out arts graduates in a ratio of two to one over science graduates.

Since then, partly as a result of government prodding of universities to run themselves along more business-like lines, the balance has changed. Of the 1,000 or so students who now graduate from Sussex each year, 40 per cent are science or engineering graduates. The university has become much more science-oriented. So much so that in the past 15 years it has been bracketed with Oxford and Cambridge at the top of the national "league" illustrating the proportion of university income derived from research grants and contracts.

Annual support from the Research Councils, government agencies and companies such as Rolls Royce, British Petroleum and GEC runs at £6m. Other campus-based research units earn a further £4m each year. As an institution or "business", the university turns over about £25m a year all told.

The areas of scientific research where the university claims it excels include artificial intelligence, biological and medical research, notably work on cancer and diabetes, and engineering technology.

Two particular engineering projects are a linear reluctance

motor and work in aspects of the design of aero engines in the fluid mechanics research centre.

With the successive

Thatcher governments keeping universities on a tighter and tighter rein as far as spending is concerned, individual departments have had to become more entrepreneurial in their approach towards fund raising.

The university park already

houses purpose-designed R and D buildings for Eurotherm International PLC and Alsin Seiki Ltd, a member of the Toyota Group. These are involved in research only and have about 12 and 30 people working for them respectively.

Professor Fred Bayley,

the head of mechanical engineering maintains that having the groups on the campus has been invaluable. Students have been able to get practical first-hand experience of industrial research and the companies have benefited from cross-fermentation with the university's facilities.

Some officials talk of establishing a high-tech corridor between Brighton and the University. This is not entirely a pipedream. Between and behind the College of Technology and the University which are both on the A27 running between Brighton and Lewes

are the old rundown industrial estates of Moulsecoomb and Hollingbury. If the Enterprise Centre takes off, the University owns a further 20 acres in Stammer Park which could be used for a large estate.

The prospect that Sussex will develop as a science park along the lines of the large one at Cambridge might be premature. At County Hall they have their doubts whether the campus is the right place for manufacturing industry even of a non-heavy kind. For this reason Thorn Ericksson which is looking at shifting 400 employees to the campus might just be blocked.

However, such is the enthusiasm of the officials for the Enterprise Centre, and so strong the logic for companies setting up there for research and development at least, that the project seems most unlikely to be still-born.

There are lots of pretty vil-

ages and country towns to live in. For business purposes there are facilities for residential and non-residential conferences.

The university provides consultancy services and research facilities for companies. It runs refresher courses on many scientific and engineering topics and offers management training specifically aimed at small and medium-sized companies.

There is also the university library which holds 500,000 books and subscribes to 3,000 periodicals and journals. There is a language centre and a printing unit.

The university, in collaboration with the College of Technology and the Brighton Polytechnic also runs the Sussex Technology Transfer Centre.

This is a private company which links up with other universities. It provides access to regional and national data bases that identify current current UK technological expertise and training.

Some officials talk of establishing a high-tech corridor between Brighton and the University. This is not entirely a pipedream. Between and behind the College of Technology and the University which are both on the A27 running between Brighton and Lewes

are the old rundown industrial estates of Moulsecoomb and Hollingbury. If the Enterprise Centre takes off, the University owns a further 20 acres in Stammer Park which could be used for a large estate.

The areas of scientific research where the university claims it excels include artificial intelligence, biological and medical research, notably work on cancer and diabetes, and engineering technology.

Two particular engineering projects are a linear reluctance

### PROFILE: COMPUTING DEVICES

## Avionics sales success in congenial surroundings

COMPUTING DEVICES is a company which decided to relocate in Hastings, despite the lack of obvious incentives. In 1974 it was a small US-owned concern, specialising in defence electronics which had premises in the East End of London. It wanted more space and possibly more congenial surroundings and looked at Hastings and Eastbourne.

Mr Bill Utley-Moore, the present chairman and managing director was put off Eastbourne despite certain carrots dangled before him like rent and rate concessions. He felt the authorities were too pernickety in how they wanted the factory built. Also there were too many other concerns around, and this made for a sense of an industrial estate culture.

What Mr Utley-Moore liked about Hastings was that it was a greenfield site in every sense of the word. The council did not rent him a factory site but offered very little else in the way of bait.

In many respects there are disadvantages in setting up in Hastings. It has no advanced industrial infrastructure, although there are many more companies now including V G Digital. Communications also leave a lot to be desired. The roads are bad, the railway is slow. The nearest commercial airport is over 50 miles away at Gatwick. The closest ports are 40 miles on either side.

Despite this Hastings was chosen because of what Mr Utley-Moore calls the lack of "peer pressure". There was no nexus of old manufacturing businesses telling him how to do things. The lack of good communications does not appear to have done Computing Devices any harm. There was a management buy-out was completed in 1986. The company now employs 460 people, compared with 20 when the move was made in the mid 1970s. Sales last year were £18.6m compared with £1.2m in 1978. Pre-tax profits were £2.2m in 1983 against £229,000 a decade earlier. There should be a further increase in profits.



Mr Bill Utley-Moore, chairman and managing director of Computing Devices

their rise in sales to £25m this further increase in profits. Some 50 per cent of the advanced avionic goods the company manufactures is exported. The company has little debt and finances expansion through cash flow. The management buy-out was completed with the help of SI Venture Capital bank. The bank has kept a minority stake of the equity as have the original US owners. A new factory is being opened in Eastbourne. Mr Utley-Moore sees no reason why sales growth in the next ten years should not match what has been achieved in the past ten. The company has no plans for a public flotation in the foreseeable future. Asked why not Mr Utley-Moore replied: "Because I would have to spend time worrying what you lot (the financial press) said about my share price, rather than run-

ning the company. I'm an engineer, like a lot of the people employed here."

These remarks, coupled with the fact he plans to expand in Hastings, help explain why he chose Hastings in the first place. He likes to start with as clean a slate as possible and grow in small units or satellites, so that the company does not become impersonalised.

Asked specifically what he had liked about Hastings he replied that he liked the enthusiasm and keenness of the workforce. He had never had trouble getting workers he said. Hastings, unlike Brighton, had cheap housing for the middle managers and engineers who had to move in. Prices have started to move since the London railway line was electrified in 1986. But London is still barely competitive and house prices are reasonable.

But he maintained that most

people were recruited locally. He was looking for a 100 more employees at the moment but that reflected the fast expansion of the company rather than a shortage of talent.

"The local people and those

who work here are always

enthusiastic about the company", he said. He went on: "We have no unions and never have had. Ninety eight per cent of the people who work here are shareholders or are in share option schemes".

It was noticeable that Mr Utley-Moore was on first name terms with the people on the door as he showed me out. His company has flourished in Hastings despite the lack of obvious advantages for light manufacturing or high and medium tech concerns.

Computing Devices success may have something to do with progressive management

Continued on page 3

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

## EAST SUSSEX 3



The South Downs at Wilmington: farm incomes in the county have declined by an average 30 per cent.

The county's agriculture must diversify its activities

## Leaner times on the farm

**DIVERSIFICATION** - and extensification are the two current buzzwords for agriculture in East Sussex, as they are elsewhere in the country.

The milk quotas and more lately the restraints on cereals prices have meant a sharp drop in incomes for the county's 7,001 farmers, who make up just 2 per cent of the economically active population.

That leaner times have arrived has been broadly true for most farmers, whether they work the heavy clay soils of the Upper Weald or the lighter chalkier soils of the South Downs.

Mr Tim Allen, of the Ministry of Agriculture in Lewes, estimates that average farm incomes have declined by 30 per cent in the last seven-to-10 years, largely because of price restraints from the EC in Brussels but also due to higher input costs.

Of course, this is very much a generalisation. Profitability varies enormously from the smallholders engaged in mixed farming in the Weald to the arable farmer on the Downs. It depends on factors such as the amount of debt, the economic management of farms, the mix of products, and the standard of living in monetary terms that a smallholder is prepared to accept.

Of the 117,176 hectares of farmland in East Sussex 28 per cent is arable and 52 per cent of agricultural land is under grass. The arable area was on the increase until recently because of the good prices available for cereals. Grassland has been decreasing over the last 10 years. But this trend should now reverse with set-asides and the introduction of other incentives to take land out of intensive production.

The best agricultural land is located on the coast between

Brighton and Newhaven and north and east of Rye, but this represents only 4 per cent of land in the county.

East Sussex has little of the high quality soils of the coastal plain of West Sussex or East Anglia. Seventy-five per cent of agricultural land is classified grade three.

In the Weald farmers tend to be smaller with an average farm size of 200 to 300 acres, while the largely arable farms on the Downs are usually around 400 to 600 acres. At either end of these averages there are large farms of 1,500 acres, particularly towards the marshes of the eastern part of the county where sheep are reared; and a large number of smallholders or farms of under 100 acres. This is especially true in the High Weald to the north of East Sussex.

One way and another, though, it is fair to say that the majority of East Sussex farmers are looking for ways of diversifying their activities and finding alternative forms of income.

Decreasing prices because of surpluses means it is hardly worth further intensification. Yields of cereals on the Downs are low, probably at best just over 2 tonnes an acre. With the fixed cost of an acre some £180 to £200 and variable costs put at £70 to £80 an acre, unless prices remain at £100 or thereabouts the arable farmer is generally finding it hard to make ends meet.

One partial option for the downlands farmer is government assistance. The South Downs were designated one of six original Environmentally Sensitive Areas (ESAs) - other areas have been added.

The government is willing to give aid if a farmer is prepared to:

protect and ecologically improve existing Downland turf through appropriate grazing management;

return arable land which is marginal to permanent grass if there are sufficient landscape and archaeological grounds;

foster the protection of historic and landscape features such as archaeological remains, hedges, stockproof walls and dewponds.

If any of these objectives are attainable, then the farmer can receive between £14 and £55 an acre. In the context of improving the environment, farm woodland has attracted much attention. However, most existing woodland has generally suffered from neglect and tends to be small and inaccessible and it is therefore difficult to market produce.

The EEA assisted schemes have got off to a good start, with 58 farmers involving a total of 7,600 acres of land applying for aid in 1987. This year a further 7,000 acres could be covered by the scheme.

A similar project is the government extension of the set-aside plan. The details are still being worked out, but the idea is that for similar amounts to the EEA scheme, ie between £14 and £55 an acre, a farmer will reduce his output of a surplus commodity by at least 20 per cent for five years without increasing production in another surplus commodity.

For the small farmer in the Weald - 72.4 per cent of farms in East Sussex are owner-occupied - a whole range of alternatives has been suggested.

The Southeast Tourist Board has said that the demand for self-catering holiday units far exceeds supply in the area. There are a few places which go in for farmhouse holidays, but not many compared with Devon and Cornwall. The suggestion of a building on it has therefore become valuable.

Mr Foster has three houses on his farm, his own, a second with a stream, and an old mill. He plans to sell the house with a stream for £150,000 and hopes the mill house will go for £220,000. He will thus be worth close to £400,000, having lived on the breadline for years because that was what he wanted to do. Many others will be following his example.



St George's Vineyard, Wadhurst: Gay Biddlecombe tending the vines

## ENGLISH WINE

## A labour-intensive business

GIVEN THE pressure for county structure plan makes allowances for caravan and camping sites providing they do not interfere with the landscape and there are proper facilities and access.

All kinds of alternative crops have been advanced, from grapes - there are at least five vineyards in East Sussex - to kiwi-fruit. There are some small schemes for goats. There are trout fisheries, small farms and one project for maggots.

Perhaps the most successful way of diversifying however, is to go out of farming altogether.

Mr Jim Foster is 71 and has been involved one way and another as a farmer, journalist and national Farmers Union

Today they have 20 acres of vines, making it one of the biggest vineyards in the south. They have several varieties, Muller Thurgau, Reichensteiner, Seyval Blanc, Shonburger and Pinot Noir. They make a number of white dry and medium dry wines. Hardly

wine and selling it is not all the Biddlecombes are turning over some £300,000. Though they are not making a profit, they reckon they would now be in the black if they had not spent nearly £20,000 on

building a winery and some £80,000 on equipping it. But it is a labour-intensive business and there are lots of costs - fertilisers, pest control, posts and wirings and so on.

Gay Biddlecombe admits that, had her husband not continued working at his own business in London, they would have had to give up the vineyard.

However, they think they will get into profit this year or next and they are considering now whether to take in grapes for wine-making from other growers.

The Biddlecombes are convinced there is a great future for English wine as wine consumption is rising sharply in Britain. They may well be right. It is, in any event, difficult not to get swept up in their enthusiasm.

## The climate is not always that friendly

anybody makes red wines in England because the climate is unfavourable.

They produce 120,000 of bottles of wine, and have no trouble selling them. They range in price from £3.75 to £5.75 at the vineyard. It is true that they are not so cheap as some continental wines of similar quality, but there are lots of taxes in one way and another, and as yet there are no economies of scale.

The Biddlecombes planted 5,000 vines on four acres. They received no assistance other than a small grant for drainage, and virtually learned as they went along.

barn, which has been renovated for exhibitions and banquets. There are vineyard tours and an "adopt a vine" programme under which people can come and tend the vines.

Gay Biddlecombe runs an advisory service, and is starting a viticulture course in conjunction with two local colleges.

Contrast this picture of enterprise and dynamism with what might have been an uneconomic, near-derelict farm and National Farmers Union

and virtually learned as they went along.

From all their various activi-

## NOTHING AFFECTS YOUR BUSINESS QUITE AS BADLY AS POOR CASH FLOW

Ask any businessman what's holding up his growth plans - chances are he'll answer: Cashflow!

Barclays Commercial Services are helping hundreds of businesses trade with greater success - and no loss of independence. Factoring provides the finance vital for expansion by releasing the funds locked up in your sales ledger.

We've a range of flexible services, and you don't even have to bank with Barclays.

Non-recourse factoring. Provides 100% credit cover, sales ledger administration, debt collection.

Recourse factoring. Similar to non-recourse, but without credit cover.

Invoice discounting. A confidential or disclosed facility which gives you complete control over your sales ledger.

International factoring. Credit cover and cash advances on foreign transactions. (We've recently been voted Import Factor of the Year!)

Import/Export funding & merchandising. Letter of credit facilities, sales promotion, shipping documentation etc.

Factoring helps you cut overheads, save time and reduce the risk of bad debts.

So call Chris King on Hastings (0424) 430824 today.

**BARCLAYS  
COMMERCIAL  
SERVICES**

Please send me more details about your services to business.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

Postcode \_\_\_\_\_ Telephone No. \_\_\_\_\_  
POST TO: BARCLAYS COMMERCIAL SERVICES LTD, FREEPOST,  
ARBUTHNOT HOUSE, BREDS PLACE, HASTINGS, EAST  
SUSSEX TN34 3BR. TELEPHONE: (0424) 430824. TELEX: 934650.

BARCLAYS COMMERCIAL SERVICES

## SOUTHERN COUNTIES FUELS

WEST SUSSEX | EAST SUSSEX | KENT  
044-485-561 | 04353-3112 | 05806-4966

AUTHORISED



DISTRIBUTOR

OIL  
Domestic heating oils • Premium paraffin • Motor spirit  
Derv and tractor diesel • Lubricants and greases  
GAS  
Bulk propane • Cylinder propane • Cylinder butane  
Installation supply and advice

HEAD OFFICE: COLWOOD LANE, WAINWELD, BAYWARDIS, HASTINGS, EAST SUSSEX, TEL: 0424-485-567

## Brighton is Booming

If you want to know more about investment and development opportunities in Brighton contact Paul Bevan, Economic Development Officer, Brighton Borough Council, Bartholomew House, Brighton BN1 1JP 0273 29801



## Tunnel approaches

From page 1

conference trade when the old family holiday business started to decline. So has Eastbourne, Brighton has been successful in attracting second concerns like American Express as what little manufacturing industry there was has withered.

Hastings has stagnated through too little infrastructure investment and bad communications. But that is changing and the town which is only 35 miles from Ashford could come alive because of the Tunnel.

Should the county try and get visitors to turn left when they leave the Tunnel? Should Brighton try and attract more tourists? Should Hastings try and draw in more electronic companies to set up there and solve its unemployment problem? The answer to all these questions is probably yes, but it is not unequivocally yes. Words like schizophrenic, unbalanced, ambivalent compromise abound in discussions about the county's future. The authorities want more jobs and a more balanced population, but

they do not want heavy industry. They want to take advantage of the opportunities 1982 and 1983 offer, but desire to preserve the countryside and the environment. They want the money that tourism brings, but do not want their pretty towns and villages awash with visitors depositing litter.

They want a better road network, but emphatically not a motorway with heavy

As Mr Beecky puts it: "The next few years are going to be a balancing act for us. We must try and preserve what we have for those that are already here. But we must continue to develop and get a more balanced population by attracting more people, more young people."

"I personally would not like to see heavy industry setting up here. It would be totally out of keeping with the environment. But we should, over the next few years, identify what our priorities are in terms of more companies and more tourists and start to target them. I suppose we want it both ways really."

## Computing devices

techniques. But the auguries for other concerns are good.

Unlike Brighton or Lewes, Hastings is not hemmed in by the green land of the South Downs. There is room for industrial expansion and the District Council owns land which it wants to devote to this purpose. After decades of decline Hastings as a town is receiving investment. Agreement has just been reached for a new 250m shopping complex in the middle of town on a site which still hosts a cricket

## EAST SUSSEX 4

## PROPERTY MARKET

## Retirement demand helps fuel house price boom

"**MOST COMPANIES** who are thinking of setting up around here say the same thing. They would like to, but there is a problem of getting the right staff, particularly at middle management level. A lot of people cannot afford the house prices." So spoke Mr Hugh Richards the head of the Brighton branch of the 3i venture capital bank.

Mr Lee Pateman, the editor of the Sussex Express in Lewes advertised nationally for a new chief sub editor. He had one reply.

"**P**eople go to the estate agents when they come to look at the place over. They take one peek at the house prices and quickly go away again," he said. Mr Pateman feels he will have to look for someone locally and try and entice them away from a rival. Even he cannot afford to live in Lewes. He commutes daily from Hastings 30 miles away in the east of the county where house prices are much cheaper.

Anyone looking for confirmation that the towns in the western part of the county, and Brighton in particular are just like bits of London which have drifted off and settled on the coast need look no further than the houses in Brighton Marina.

The first 125 flats in the second phase of the marina which have been built by the ubiquitous Barratts in conjunction with Brent Walker, have all been sold. They resemble nothing so much as the apartments which have sprung up along the River Thames, although they are meant to be in keeping with the rest of Brighton. Single room flats have been sold for £70,000. Two

bedroom flats with a sea view, or with a balcony overlooking the village square of shops, restaurants and cafés cost £130,000.

Fancy a house built in Regency style like the ones on the seafront on the cliffs above, but with your own moorings at the bottom of your private garden? Well, it's yours for £375,000 to £500,000.

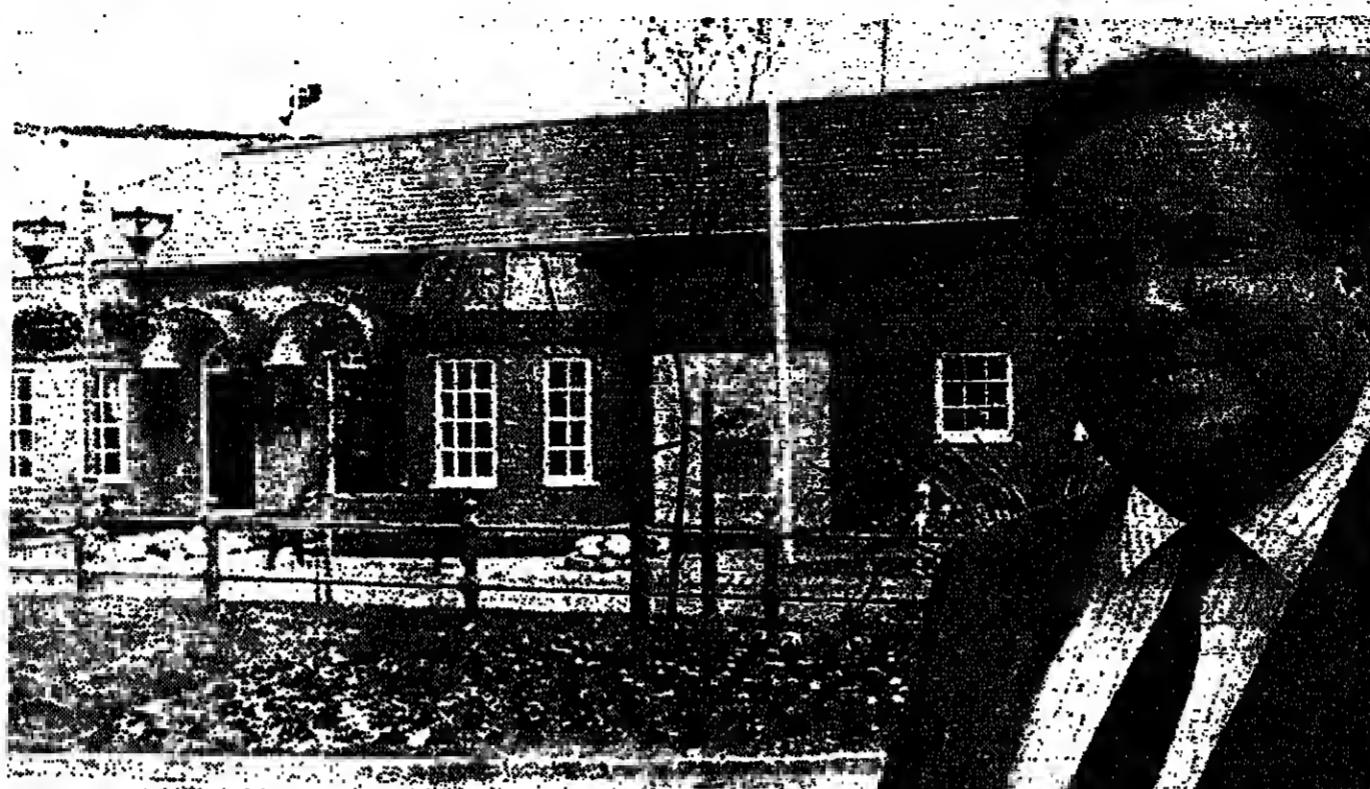
The properties in the marina are fetching London prices alight. Mr Peter Blackburn, managing director of the Brighton Marina Company, says there have been 3,000 applications for the 800 houses to be built in the complex.

But as a guide to Brighton and the rest of the coast, marina prices are slightly misleading. Many of them properties were pre-sold as investments in London before last October's stock market crash. Resales are apparently quite slow.

On the mainland, so to speak, prices are apparently not quite so high. In the beautiful Sussex Square and Lewes Crescent above the marina, there are still four of the outstanding Regency houses which have not been broken up into apartments. One of them is on the market at the moment, at £500,000. In London a similar property would fetch £1m.

It is still possible to buy a Regency house with four to five bedrooms for £200,000 in one of the other squares or terraces. The equivalent in London would fetch between £300,000 and £400,000.

A Victorian terraced house with three bedrooms would sell



Mr Peter Blackburn, managing director of Brighton Marina company, faced with 3,000 applications for 800 houses.

for between £100,000 and £130,000. You would be pushed to find a one bedroom home for less than £50,000 in Lewes, Hove, Eastbourne, Bexhill or Rye. Two bedroomed houses or flats start at £70,000.

Over 80 per cent of the county's population live in the coastal strip, and a couple of inland towns near the coast. The western part of the county

has become the land of the retirement home. All the building going on appears to be of retirement homes of one or two bedroomed flats or bungalows, or of sheltered housing.

The pressure of demand also comes from commuters. Prices are high but there clearly is a discount at least to central and other fashionable areas of London.

Surprisingly the percentage of the population which commutes is low, only 5 per cent of the population. This compares with 10 to 15 per cent in the West Sussex towns of Burgess Hill and Haywards Heath. But it should be remembered that they are closer to London, and that East Sussex has a much higher proportion of its population which is retired and there

fore does not work. Also the exception to the property boom in the South-East has very much been the town of Hastings. Communications both in terms of roads and railways have until recently been bad.

Until the railway line to London was electrified in 1968, it used to take two hours to get from Hastings to the capital. Since then Hastings properties

have been increasing by 25 per cent a year. Prices remain low, however. A three-bedroomed terraced house can still be found for £70,000, way below the Brighton price.

The County Structure Plan makes provision for tens of thousands of new dwellings over the 1981-86 period. However, much of the land to be released is fill-in plots. This does not suit developers so well: they prefer nice new greenfield sites, where they can build lots of houses. Many of the fill-ins tend to be retirement homes, because you can pack more in.

Indeed, anyone who has visited Lewes regularly in recent years cannot help but struck by the way every available scrap of land has had a cosy, and not so cosy, retirement home erected on it. As with residential property so with commercial. There is a discount in rents compared with central London and the city. But these are exceptional. There is probably not much difference between Brighton and outer London. A prime office spot in Brighton would rent for £12.50 to £15 per sq ft. This would compare with West End of London prices of £45 per sq ft and of City prices of £70 a sq ft.

Prices for property throughout the county are likely to remain high and go on rising, simply because of the shortage of supply. Not only are developers often building the wrong type of homes, from one point of view - retirement homes - but also there is a severe shortage of land on which to build.

Brighton which is sandwiched between the sea and the South Downs has hardly any room to expand. Lewes is similar, although there it is all Downs and no seas. There is room for Eastbourne and Seaford to grow, but not by much.

However, two-thirds of the county is deemed to consist of land of outstanding natural

beauty. The county council is conservative with a small c. They are extremely reluctant to release beautiful downland for urban sprawl.

The County Structure Plan makes provision for tens of thousands of new dwellings over the 1981-86 period. However, much of the land to be released is fill-in plots. This does not suit developers so well: they prefer nice new greenfield sites, where they can build lots of houses. Many of the fill-ins tend to be retirement homes, because you can pack more in.

Indeed, anyone who has visited Lewes regularly in recent years cannot help but struck by the way every available scrap of land has had a cosy, and not so cosy, retirement home erected on it. As with residential property so with commercial. There is a discount in rents compared with central London and the city. But these are exceptional. There is probably not much difference between Brighton and outer London. A prime office spot in Brighton would rent for £12.50 to £15 per sq ft. This would compare with West End of London prices of £45 per sq ft and of City prices of £70 a sq ft.

Brighton which is sandwiched between the sea and the South Downs has hardly any room to expand. Lewes is similar, although there it is all Downs and no seas. There is room for Eastbourne and Seaford to grow, but not by much.

However, two-thirds of the county is deemed to consist of land of outstanding natural

AS YOU might expect of a county which has more than 50 miles of coastline, some of it spectacular, which has some two thirds of its countryside designated areas of outstanding natural beauty, which is just 20 miles from London at its nearest point, which has one of the world's busiest airports, - Gatwick - just beyond its border in West Sussex, and which has very little manufacturing industry, tourism is a major earner for East Sussex.

It is no longer the single largest industry. Altogether the service sector now accounts for 75 per cent of all

jobs. Banking, financial services and looking after the county's considerable old population are businesses which have all grown rapidly in recent years. Broadly defined tourism would account for 25 per cent of those employed. In the strictest sense tourism probably accounts for between 7 and 10 per cent of jobs.

If it is no longer the county's largest single industry, it nevertheless remains important. In 1985, before the decline of the dollar began to affect the number of US visitors, there were 2.5m staying visitors from within the UK and 500,000 foreign visitors. There were also

possibly 7m day visitors, although these are not scrupulously counted. Brighton, the biggest, brashest and closest to London of the three main resort towns attracted the lion's share of the UK visitors and probably of the foreign visitors. Some 900,000 went to Brighton, with 650,000 going to Eastbourne, and only 450,000 to Hastings, perennially

the Cinderella of the East Sussex Coast. Between them these three resorts accounted for well over 70 per cent of all visitors to the county.

Tourist receipts have picked up after a poor year in 1986, but in 1985 tourism earned £12m for the county.

The statistics for the number of nights spent underline the changing nature of tourism.

British visitors stayed an average 4.2 nights and foreign visitors 11.95 nights. It is a reasonable bet that a fair number of these "stayers" were conference delegates.

In the 1960s and 1970s, the traditional family seaside holiday began to evaporate, as increasingly wealthy Britons began to discover cheap holidays in Spain and Greece, and as wider car ownership meant greater mobility. Brighton, in particular, was quick off the mark in spotting conferences as a good source of income to replace the old trade and accordingly made the necessary investment.

Some years back Brighton took courage in both hands and built the Brighton Centre at a cost of £5m. It seemed like a lot of money at the time with no certainty of a return. However, the 5,000-seat conference centre has paid handsome dividends. All the main political parties have regularly held conferences there. Brighton has several other conference centres including the 2,000-seater Dome. In the last year conferences made something like £23m for Brighton alone. Of course conferences are not the be all and end all to the county's tourist trade. Brighton like Eastbourne and Hastings has a business in language schools with something like 100,000 foreign students visiting mainly during the summer months to learn English. They stay usually as paying guests with families and attend classes in the numerous schools. Their spending does not, of course, detract from conference delegates but is a useful adjunct.

Neither of these two areas have wiped out other tourist business. In Brighton there is plenty to do and see. Regency Brighton with its sweeping squares is symbolised by the Royal Pavilion which was built by the Prince Regent in the late 17th century. It is oriental in appearance, and contains a excellent collection of antique furniture.

There is shopping in the old Lanes areas and towards Hove. There are amusements on the Palace Pier. Sailing and swimming. There are theatres good restaurants and bars, plenty of sports facilities. Ultimately there is the bracing sea air. Eastbourne is more sedate and more targeted at older visitors. Very splendidly laid out, it is neat and well ordered. Eastbourne has also attracted conferences and also hosts well-known tennis championships.

Only Hastings has failed to make the necessary investment. Until recently when it started to spend money on its tourist infrastructure, it was in decline. The conference business in Brighton has taken the seasonality out of the tourist business, according to Mr Bill Barrett, the Director of Tourism for the borough. "If you add in Hove and the port of Newhaven to the east, then you are talking of a conurbation of 500,000 people. The conferences mean visitors come all year round irrespective of the weather. There are all the shopping facilities and distractions of the city, and of course

there is the sea," he said.

That said, the conference business is becoming more and more competitive, with Bournemouth and Harrogate in particular vying for the big gatherings. Brighton is looking to its marina to give a fresh boost to its tourism earnings. The story here is that having been something of a white elephant for the past decade, the marina is now set for expansion.

In the 1970s an assurance company, a pension fund, a bank and a leisure group formed the Brighton Marina company after two parliamentary acts allowed a marina to be built in Brighton.

But because of the high inflation in the 1970s, costs escalated, and the marina ended costing £25m - way above original estimates. The original backers decided not to press ahead with the second phase of the project.

As a harbour, the marina

has never come close to recovering its costs. The leisure group Brent Walker has taken up the baton and looks to have a very good deal indeed. For £1m Brent Walker bought the assets and the right to proceed. It sold some filled-in land on the foreshore for £10m to Dee Corporation which has built a huge Gateway super-market and a car park.

When the project is finished

there will be room for 1,500 boats, 800 luxury flats and houses, an international hotel with conference facilities, a huge water park theme and multi-screen cinema and a health hydro. There will be a variety of shops cafes and restaurants around a village square. It will be, the company claims, the largest marina in Britain.

Brent Walker is hoping to

make £10m a year from the

early 1990s, the overspill

effect on the Brighton economy

will be considerable.

Eastbourne has a marina

of its own, although on

a much more modest scale, and

is continually upgrading its

facilities. Hastings has at last

begun to invest in tourism.

In the past four years it has spent

£2m on tourism infrastructure,

including refurbishing the

White Rock theatre and laying

out floral beds along the

seafront. It has once again got a first class hotel, since the Royal Victoria has been renovated to a very high standard.

The town is looking to the

opening of the Channel Tunnel

in 1993 to boost the number of

visitors it receives. Ashford in Kent where the tunnel emerges is only 85 miles from Hastings. The hope is that providing the road is improved a number of tourists will turn left rather than drive straight up the M20 to London.

This is also a plan for the

rest of the county. Only a

small number of visitors get

around the hinterland of East

Sussex, yet it has a lot to offer.

Many towns and villages have

not wanted to attract visitors

because the last thing the large

number of elderly and retired

people have wanted is tourists

tramping around. In the past

10 years, however, the authorities

have realised the earnings

potential of more tourists,

especially with the coming of

1992 and the internal market in

Europe.

East Sussex is a very beautiful county. It has eight miles of Heritage Coast and the South Downs provide lots of opportunities for camping, walking or riding holidays. There is deep sea fishing from Newhaven and Brighton and inland, Druella Zoo with its English wine centre, the Bluebell railway, and a number of beautiful old buildings and houses, like Firle Place, Preston Manor outside Brighton, Glynde and Glyndebourne itself, Charleston farm house near Glyndebourne was

associated with Virginia Woolf and the Bloomsbury literary

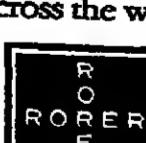
and artistic set. Norman castles, or the remains of them, abound in the county - in Lewes, Hurstmonceaux, Hastings, and Battle Abbey which marks the site of the battle of Hastings in 1066, the last time England was invaded.

There are Tudor museums in Lewes and there are great festivals throughout the year including the bonfire nights in Lewes and Battle. The county has lots of history to tell and lots of beautiful sights to be seen. The potential for a more broadly-based tourist industry is clearly there.

## Rorer Health Care Limited

Based in Eastbourne, we are a rapidly expanding research-based pharmaceutical company with annual sales in excess of £50 million.

We are the largest commercial employer in Eastbourne with 400 employees. The medicines from our extensive production and research facilities not only assist the nation's health but are exported to over 50 countries across the world.



*Innovations for Generations*  
Rorer Health Care Limited, Eastbourne,  
East Sussex, ENGLAND. Tel: 0323 21422.

## SMITH &amp; OUZMAN LTD

CONFIDENTIAL CITY PRINTERS  
SHARES REGISTRATION  
SECURITY FORMS

Brampton Road Eastbourne Sussex BN22 9AH  
Telephone: 0323 502777 Telex: 577693  
Fax: 0323 502168

## TELECOM GOLD

FinTech is also available on-line through Telecom Gold. If you have a Telecom Gold mailbox, simply type FINTECH after the prompt sign. As a subscriber, you're entitled to FREE Telecom Gold registration, and access to current and back editions at the nominal surcharge of 15p a minute.

## FINTECH

## SECTION III

## FINANCIAL TIMES SURVEY

**The country is in the grip of recession, with jobs rapidly being shed. What was one of the world's most peaceful places is seeing a growth in crime and racial tension. And the government's direction is increasingly being questioned, reports Chris Sherwell.**

## A winter of discontent

THE BACK cover of the 1988 Wellington and District telephone directory is a sobering reminder of New Zealand's vulnerability. Headlined "When Disaster Strikes," the page tells people how to cope with an earthquake, a volcanic eruption or a tidal wave.

To speak to New Zealanders today, this line is no longer exhaustive. So pervasive is their mood of depression, so cracked their confidence, the country is in danger of bringing a disaster upon itself.

Now is New Zealand's winter of discontent, and the immediate reasons for the bleakness are obvious. The starker is unemployment. The country is in the grip of recession, and jobs are being shed in farming, factories, government departments and the services sector. For a country with an unmatched record of overfull employment, the effect is shattering.

What is more, the light at the end of the tunnel seems as dim as ever. While their neighbours in Australia enjoy 5 per cent annual economic growth, New Zealanders see capital values plummeting, many local companies looking offshore and the government selling off its own assets.

As communities begin break-

ing up, increasing numbers of families are ready to try their own luck outside the country. People are pointing to an external debt of around 70 per cent of gross domestic product, a war with Argentina — and asking whether their children have a future in New Zealand.

A related concern is crime, what was once one of the world's most peaceful places to live is now beset with insecurity because of the growth in violent attacks, rapes, murders and gang warfare.

On top of this has come a further worry, perhaps the most disturbing: racial tension. New Zealand's 400,000 people of Maori descent are claiming title to some 70 per cent of the country and to its fisheries, and their recent unexpected success in a claim has suddenly generated deep apprehension among the majority whites.

For regular visitors to this land of awe-inspiring natural beauty, this profound sense of self-doubt on the part of a small, egalitarian and still well-off community is a shock. Even more is it so for the country's Labour government, headed by 45-year-old Prime Minister David Lange. Only 11 months ago it successfully and convincingly won re-election to



Geysers at Rotorua

## New Zealand

a second three-year parliamentary term — the party's first such achievement in 50 years.

Now Labour is suddenly a long way behind the opposition National party in the opinion polls. Internal divisions have opened up in Mr Lange's Cabinet, and questions have arisen over the government's policy direction. Its ability to project leadership at what is obviously a difficult time is also in doubt — a problem now exacerbated by uncertainty over Mr Lange's health.

These difficulties and the astonishing reversal of sentiment owe much to history, but more to recent events. In particular they reflect the essential contradiction of a Labour government pursuing truly free market economic policies.

Few people even in the party anticipated the extraordinary programme of deregulation which Mr Roger Douglas, Mr

Lange's Finance Minister, would be allowed to impose in an audacious attempt to remedy New Zealand's chronic problems.

## KEY FACTS

Population	3,348m (Dec 87)
Area	268,112 sq kms
GDP per capita	NZ\$15,134 (Mar 87)
GDP	NZ\$352.879m (Mar 87)
Exports	NZ\$12.307m (yr to Dec 87)
Imports	NZ\$11.307m (yr to Dec 87)
Current Account deficit	NZ\$2.789m (yr to Dec 87)
Merchandise exports (yr to Dec 87)	
Primary commodities (incl processing)	NZ\$9.106m
Oil and gas	NZ\$84m
Manufacturing products	NZ\$2.905m
Merchandise imports (yr to Dec 87)	
Primary commodities	NZ\$3.608m
Oil and gas	NZ\$816m
Manufactured products	NZ\$8.508m
External debt as % of GNP	11% (Mar 87)
Annual average growth	1.6% (yr to Dec 87)
Annual rate of inflation	9.6% (yr to Dec 87)
Exchange rate	NZ\$1 = £0.4 (12 July)

Ambitious for his country more than himself, Mr Douglas became a man with a mission as he determinedly implemented his monetarist, market-oriented credo of "Rogernomics" at both the macro- and micro-economic levels.

He deregulated the financial markets, floated the currency, removed import licensing, tariffs and export incentives, commercialised government trading departments, introduced a comprehensive consumption tax and slashed personal and corporate tax rates.

The overriding aim was to demolish the inflationary psychology of a generation which had experienced average annual price increases of 16 per cent for no less than 15 years. Inflation had misallocated resources and sullied the currency. Remove it, argued Mr Douglas, and other goals would follow.

The strategy was so successful initially that, by the time of the August 1987 election, the outcome was virtually a foregone conclusion. Mr Lange's

Politics; economy	2-4
After the crash	
Banking	5
Stock exchange; futures	6

Forestry; dairy; wool; oil	7-8
Social policy; race relations	9
Tourism; media	10

Later, is still not convincingly healed and remains a major talking point.

Broadly, most people believe Mr Lange has established his ascendancy over Mr Douglas. He is said to back the general thrust of Mr Douglas' policies, but is unhappy with the pace and its perceived disregard for the human consequences.

Mr Lange

realised

that

Labour

might

be

losing

its

identity

That

was

why

he

promised

action

on

Labour's

traditional

social

policy

front

in

his

second

term

It

is

also

why

he

clipped

Mr

Douglas's

wings

when

he

appointed

his

new

Cabinet

Labour's

new

Cabinet

</

## NEW ZEALAND 2

The government is faltering, writes Colin James

## Breakneck change pursued

THE ONCE sure-footed Labour government of Mr David Lange, New Zealand's Prime Minister, has been faltering as it treads the path of deepening recession and attempts a move from economic liberalisation to improved delivery of social spending. In addition, subterranean racial resentments are surfacing as the government attempts to redress past injustices to the indigenous Maori.

Less than a year after a resounding re-election with an increased majority, few predict a third term. But, far from taking flight, the government is continuing its reforms. And, so far, the opposition National party has not been able to establish a clear ascendancy and has troublesome divisions of its own.

The government's first three and a half years to the end of 1987 were dominated by the radical economic reforming zeal of Mr Roger Douglas, the Finance Minister. An accountant by profession but an innovator by temperament, Mr Douglas carried the government in a most un-Labour direction with his free market economic policies.

But since January Mr Douglas has found progress more difficult. Plans to move to a single rate income tax of 24 per cent with a guaranteed minimum family income and a similar corporate rate were scrapped at Mr Lange's insistence because they offended traditional Labour sensibilities of equity.

Although his fallback was still a radical 28 per cent corporate rate and base personal income rate with a maximum personal rate of 33 per cent, the knots which the government might have won from business and the middle class has been buried by uncertainty surrounding other tax changes and a belief that the "left", or "wets", in the Cabinet have forced Mr Douglas into retreat.

Along with the income tax changes, Mr Douglas announced in December a Dra-

**Mr Lange has endorsed Mr Douglas' economic management and denied a budget blowout**

conian international tax regime - which several companies said would force their headquarters to move offshore - and plans to remove the tax deductibility of superannuation contributions, which have prompted many companies to consider scrapping their subsidised superannuation schemes. Both have had to be modified considerably, leaving simmering discontent.

On top of this, Mr Douglas' macroeconomic policies have come under fire increasingly for their failure to balance the budget (except by selling assets). Mr Douglas himself, in a speech in June, gave the government only a "C+" for departmental spending control.

There are also persistent doubts about his command of equity.

economic and budgetary policy.

A proposal by Mr Douglas and the state-owned enterprises minister, Mr Richard Prebble, to sell the mainly state-owned Petroleum Corporation to British Gas, was aborted in March, ostensibly because British Gas demanded unacceptable extra conditions. But there were also strong objections from government backbench MPs.

Then in April Mr Douglas met opposition from Mr David

Caygill, the Health Minister and a former associate Finance Minister, over a far-reaching plan to restructure the hospital system prepared by Mr Douglas' friend, businessman Mr Alan Gibbs. Mr Douglas was clearly in a minority in the cabinet on the issue.

So when, in May, rumours surfaced of an exploding budget deficit the markets were ready to believe them, especially when they were compounded by suggestions of a deal between Mr Lange and the unions and the Labour party executive.

Neither report had any specific basis. Apart from killing off the flat tax, Mr Lange has repeatedly endorsed Mr Douglas' economic management and denied there is a budget

blowout. But serious tensions within the Labour party gave them credence.

At regional conferences of the party in March and April, Mr Rex Jones, the party president, publicly argued for a change of focus in economic policy to give primacy to jobs. Mr Jones is secretary of the Engineers Union, one of the three biggest unions.

Another union, the Service Workers Federation (covering hotel, hospitals and cleaners) was at the centre of an attempt to take over the executive of Mr Prebble's constituency organisation in Auckland Central, to which Mr Prebble responded in May with a threat of a High Court action.

The Auckland Central challenge was the tip of a large iceberg of discontent among the party rank and file and affiliated trades unions which now have nearly half the votes at the annual conference and used them to lambast the government at the conference in November.

The discontent intensified in March during the passage of a bill reorganising the non-trading government departments to devolve managerial decision making to lower levels and inject greater flexibility into salary structures.

In addition, departmental heads were renamed chief executives, to be appointed in future by the Cabinet for five-year contracts.

The state sector unions bitterly opposed the bill, calling



Mr David Lange



Mr Roger Douglas

strikes and mass marches. State sector employees are traditionally fertile sources of recruitment for the Labour party.

Dismay at what was seen as Mr Douglas' hand in those changes was further fuelled by the government's lukewarm reception of the 5,000-page report of a Royal Commission on Social Policy in May. Much

of the tone of the Commission's report was in tune with Labour party activists' thinking.

The Cabinet has stated flatly that its social policy will not be market-oriented, but that its economic policy will remain so. But the distinction has largely fallen on deaf, confused or unbelieving ears.

Uncertainty has also been

compounded by a shift in the focus of power within the cabinet, with Mr Douglas being supplanted as the central figure by the Deputy Prime Minister, Mr Geoffrey Palmer, who is overseeing the decision-making on social policy.

Mr Palmer is also overseeing two other radical reform programmes. One is a "zero-based" review of resource management law, which includes land use, planning, water and soil conservation, and mining, and which promises to be as far-reaching in its longer-term impact as the economic policy change.

The other is an attempt to redress injustices to the Maori possibly by transferring large areas of land and fisheries to Maori ownership, and giving Maori tribes more control over social spending on Maori - raising serious questions of accountability.

The moves are arousing fierce emotions on both sides and threatening an end to the comfortable myth of congenial party relations.

The National party - ironically, with a Maori, Mr Winston Peters, as its Maori affairs spokesperson - has argued for a much less radical response, leaving European economic interests essentially undisturbed. For the first time there is a serious possibility of a racial divide between the main parties in parliament.

The government's breakneck

pursuit of change on all fronts, and the turmoil and focus it is arousing, should by normal rules of political logic have buried it. But the National party also has internal tensions between a "dry" group around the shadow finance minister, Mrs Ruth Richardson, which wants to "out-Douglas" Douglas and extend his economic policies to social policy, and a "wet" group which is content to exploit the social discontent generated by the government's policies and by the recession.

Mr Jim Bolger, the National party leader, has tried to steer a middle course and paid for it with an abysmal public opinion poll rating. Only about 16 per cent now say he is their preferred Prime Minister, putting him barely ahead of Mr Peters, whose ability to out-exploit administrative failures has made him one of the country's most televised politicians.

Consequently there are persistent doubts, especially in business circles, over Mr Bolger's leadership and the likely policy stance of a future National party government. Surveys show business leaders still think the government is much better able to manage the economy than the National party.

The government, therefore, still has some political leeway. If it has been stumbling, so far it shows no sign of falling.

## FOREIGN POLICY

### Highly moralistic streak

IF THERE is a single issue for which New Zealand has become internationally known over recent years, it is the Labour government's foreign and defence policy and in particular its anti-nuclear stand.

But if the public perception abroad is that the ban on port visits by nuclear-capable ships has hurt the government's domestic popularity or gravely damaged long-standing ties with its allies, nothing could be further from the truth. The issue is low on the list of those preoccupying the New Zealand electorate, and has clearly not harmed the Lange government politically. If anything, its stand has conveniently helped it deflect attacks from the Left over its free-market economic policies.

Internationally, New Zealand's relationship with the US has cooled enormously, but Washington has also stuck to its word that the end of their link through the Anzus alliance would not spill over into other areas. Thus, trade with the US has actually increased, and so has tourism.

In the case of Australia, which is New Zealand's most important friend and ally, bilateral ties have, if anything, grown significantly stronger, in both defence and trade. Canberra was caught awkwardly in the middle over Anzus, but has skilfully maintained a balance in its relations with Washington and Wellington.

Of course New Zealand has suffered some major costs because of the break with the US. The most obvious are in the defence realm, and are the cause of considerable hand-wringing within the armed forces.

A dramatic drop in the level of military exercises involving the US is hurting their operational capabilities. And the lack of contact through training and personnel exchanges is damaging to morale as well as ability.

Britain, like the US, operates a "No confirm, no deny" policy regarding the nuclear-capability of its ships, so it, too, is refusing to make port visits to New Zealand, although other areas of co-operation remain broadly unaltered.

Less easily quantifiable is the cost of disrupted intelligence flows. New Zealand is presumed to have lost access to US satellite intelligence, but to some extent this is thought to have been offset by continuing exchanges with other allies, like Australia and Britain, and by New Zealand's own efforts.

Also difficult to quantify is the trade cost in Europe. When Sir Geoffrey Howe, the British Foreign Secretary, visited New Zealand last year, he pointedly

reminded New Zealanders that its defence stance made it difficult to rally support for moves through the European Community to safeguard New Zealand's commercially important access to the British market.

New Zealand's stand on French nuclear testing (not to mention French colonial rule) in the South Pacific has similarly undermined Wellington's bargaining power as it seeks continued access to the valuable European market for butter, sheepmeat and apples.

These problems, strictly speaking, are trade issues rather than defence issues. But many would argue that trade protectionism abroad has cost the country far more than the government's anti-nuclear policy at home, and that trade should be the overriding determinant of foreign policy.

The government is, in fact, working hard in that area. A whole string of ministers is visiting European capitals this year, including, recently, Prime Minister David Lange himself. And the fight for new markets goes on.

Sometimes this means it deals openly with some unexpected partners, like Iran and Libya. Iran was New Zealand's ninth largest market in 1987 because of the live meat trade, and last month won approval to open a diplomatic mission in Wellington.

More significantly, New Zealand is a leading player within the 14-nation "Cairns Group" of agricultural free-trading countries campaigning in the Uruguay Round of Gatt talks for a removal of farm subsidies and protectionism by the US, Japan and the European Community countries.

It is also a member of an international group seeking freer global trade in services, another key item on the Gatt agenda. The group includes Australia and Canada, both members of the Cairns Group, but also the US, Sweden and Switzerland - among its strongest members.

Moscow, for its part, has been displaying a re-awakened interest in the South Pacific since Mr Mikhail Gorbachev's Vladivostok speech in 1986, and has sought commercial fishing and port rights in the region. Japan has indicated it wishes to extend its political and economic cooperation too.

As for France's colonial rule over New Caledonia and French Polynesia and its con-

tinued nuclear testing at Mururoa, this has proved to be a major source of antagonism in the region.

Paris' stand contributed directly to "Spinifex," the South Pacific Nuclear-Free Zone Treaty which regional countries (including Australia and New Zealand) agreed last year. Some believe it has also encouraged Libya to make its presence felt in the region.

New Zealand is now trying to capitalise on its anti-nuclear stand at home and in the South Pacific by seeking a wider role in the evolving international disarmament debate.

According to a briefing paper prepared for Mr Russell Marshall, the new Foreign Minister appointed after Labour was returned to office last August, "disarmament is the key issue".

The paper said: "The government has already gained an international reputation for political courage and independence of judgement and action. It is now well placed to profit from this reputation and, more importantly, to be in the forefront of a campaign for a safer world."

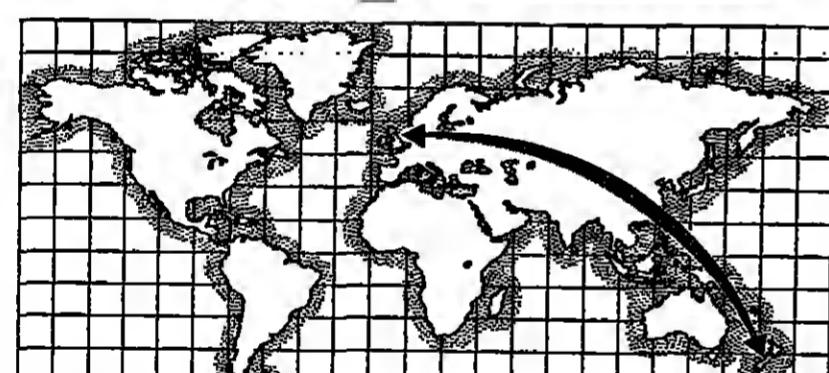
This disarmament effort, like its anti-nuclear stand, reflects a moralistic streak in New Zealand's foreign policy which also finds expression in its willingness to take a high-profile stand on human rights issues, for example over South Africa or Fiji.

Inevitably this can result in contradictions with the country's diplomatic, commercial or defence interests which baffle outsiders. But it has not stopped New Zealand continuing its efforts to achieve an enhanced role on the world stage. Whether they can be taken much further is another matter.

Chris Sherwell

## Serving New Zealand Farmers in New Zealand

**WEDDEL CROWN CORPORATION**



## Serving New Zealand Farmers in the United Kingdom

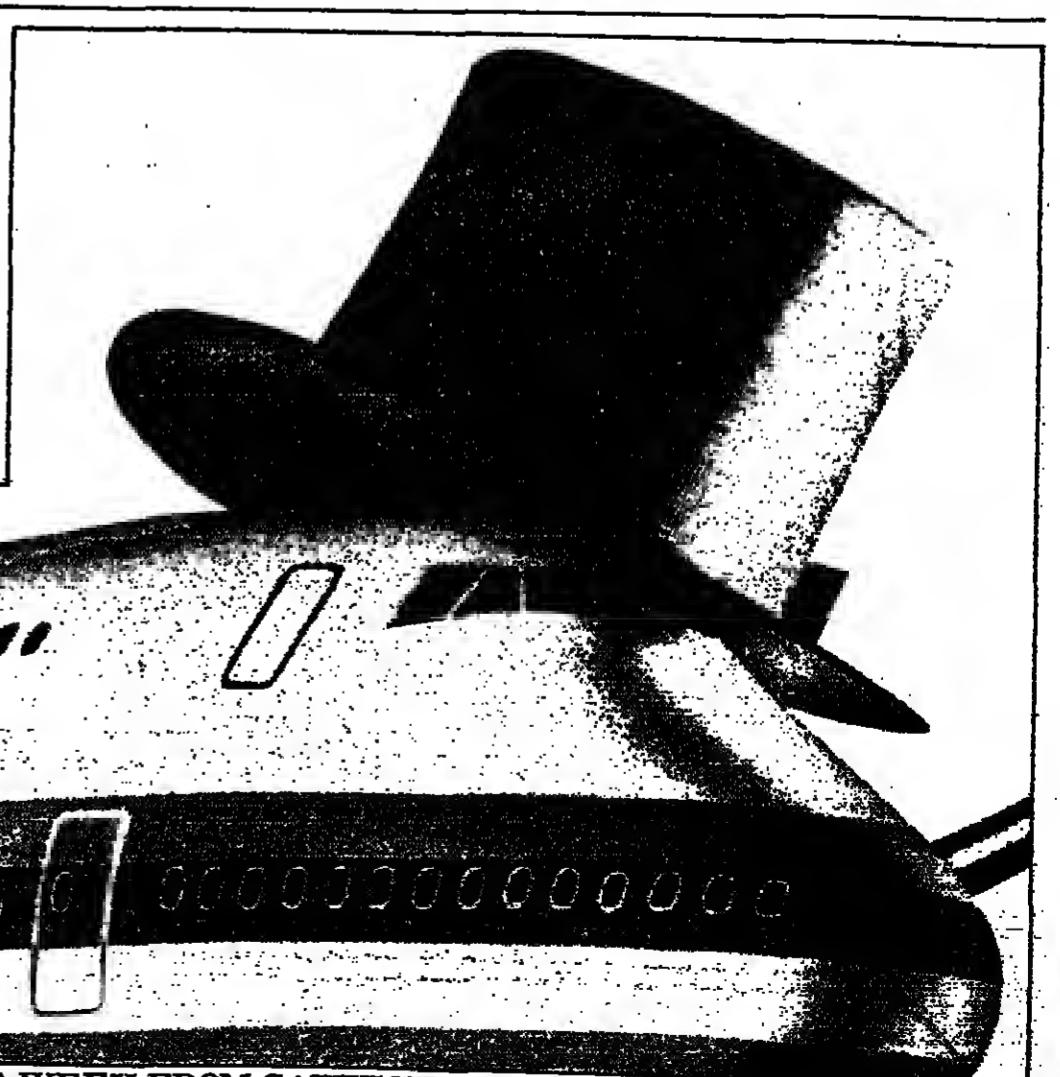
**WEDDEL SWIFT**

The New Zealand farmers' most effective route to the UK Retail Meat Trade for over 100 years.

WEDDEL SWIFT LIMITED, BURLINGTON HOUSE, CROSBY ROAD NORTH, WATERLOO, LIVERPOOL L22 0PT.  
WEDDEL CROWN CORPORATION, CROWN HOUSE, 158 THE TERRACE, WELLINGTON 1, NEW ZEALAND.

**Putting on the Ritz all the way to New Zealand.**

**air NEW ZEALAND**



RITZ IT TO NEW ZEALAND, AUSTRALIA AND THE SOUTH PACIFIC THREE TIMES A WEEK FROM GATWICK. TEL: 01-930 3434.

## NEW ZEALAND 3

Tim Dickson on New Zealand's relationship with the European Community

## Underlying tensions over trade policy

UNTIL 20 years ago New Zealand could still be justifiably tagged Britain's "farm-yard" in the South Pacific.

The United Kingdom's entry into the European Community in 1973, however, not only speeded up a process of trade diversification already under way in the previous decade, but ushered in a complex and difficult period of adjustment to the new political realities which is far from over.

New Zealand's relationship with Europe is marked today by a potent mix of close common interests on one hand, and by sharp and bitter policy differences over the level of farm subsidies on the other.

It is influenced by New Zealand's deep-rooted trade, cultural and historical ties with Britain, and conversely by the "mother" country's apparently growing attachment to a more unified European Community. It is affected by the non-clear policy of Mr David Lange's Labour Government which has heightened existing tensions with France in the South Pacific and it is inevitably being reshaped by Wellington

There is no doubt the dominance of Australia in the Kiwi psyche. The two peoples, diverse as they are, have so much in common that they are rightly seen as being part of the same family. But it is very much a big brother/little brother relationship. New Zealanders, being from the smaller, more isolated country, take far more interest in what is going on in Australia than Australians do in New Zealand, as any glance at the two countries' newspapers shows.

New Zealanders' opinions of Aussies are often more disparaging than complimentary, and this is a reflection of their intense sense of rivalry, which finds its most concentrated expression on the rugby ground and cricket pitch.

More importantly for New Zealanders, Australia is their closest friend and ally and most important trading partner. Not only is it the country's chief source of imports, and second most important export market, more tourists come to New Zealand from Australia than anywhere else.

Over the past four years, when there have been Labour governments on both sides of the Tasman, this relationship

has grown even closer, and the seal on this development is likely to be set next month with a summit meeting between New Zealand Prime Minister David Lange and his Australian counterpart, Bob Hawke.

The centrepiece of the meeting is expected to be an agreement which extends the two countries' Closer Economic Relations (CER) pact and brings them to the brink of a single market.

Last month in Christchurch, ministerial teams from both sides concluded months of talks at official level reviewing the original CER Agreement of 1983. By any standards they achieved a notable breakthrough, promising a bilateral agreement even more advanced than the US-Canada pact agreed last year.

In the first place they agreed on full free trade in goods by July 1 1990, five years earlier than planned in 1983. Second,

### AUSTRALIA

## Close co-operation

they agreed to extend the agreement to trade in services, with the same notional target.

Achievement of the target depends on the resolution of some outstanding issues before August. The two sides hope to agree a services treaty which contains lists for each country indicating areas where free trade cannot be attained.

On top of this, the meeting agreed memoranda of understanding on the harmonisation of customs procedures, the harmonisation of business laws and technical barriers to trade and a protocol on quarantine. These are to be signed by ministers responsible for these areas "at an appropriate time".

The ministers also reached understandings on such sensitive matters as access for New Zealand to Australian state government purchasing contracts, and on industry assistance, margins of tariff preference and export prohibition.

In particular, the two sides

affirmed that bounties and subsidies providing long-term protection for Australian and New Zealand industries from trans-Tasman competition "can no longer be regarded as viable instruments of industry policy".

The agreement is emphatically not an attempt by the two countries to establish a Fortress Australasia regime. Neither wants such an inward-looking policy. They are each restructuring their economies and campaigning for third countries to end subsidies and protection.

As one minister said, if Australia and New Zealand cannot negotiate a free trade agreement, who can?

A similar rhetorical question might be asked of the two countries' defence co-operation since New Zealand's link with the US through the Anzus alliance was ruptured over Wellington's controversial anti-nuclear defence stance.

While most politicians and diplomats like to stress the broader and more positive aspects of New Zealand's relationship with the EC, the twin issues of New Zealand's butter quota and the terms of access for its lamb are likely over the next few months to expose the deep underlying tensions over trade policy.

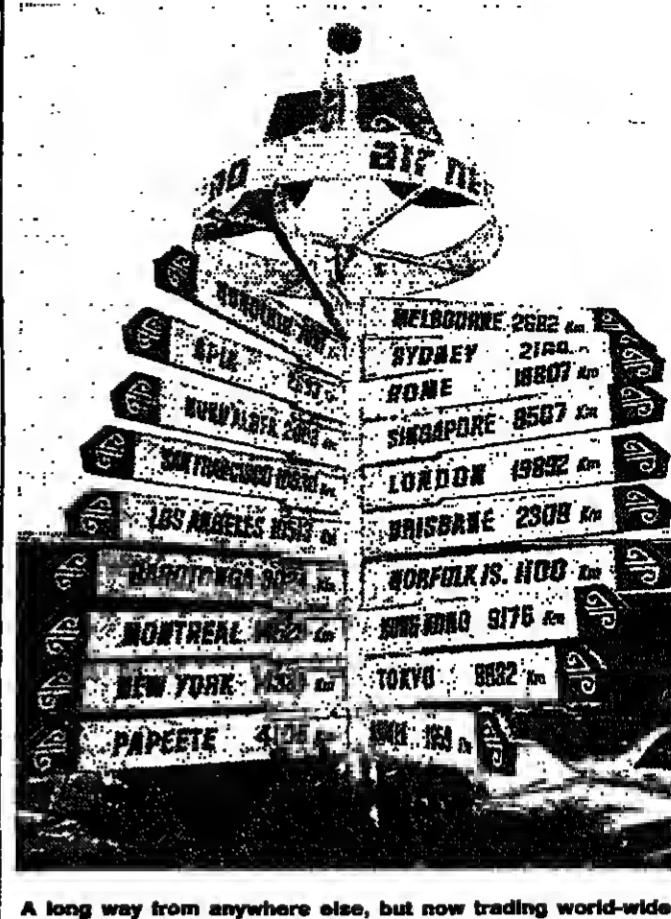
New Zealanders are angry and increasingly frustrated by the way Europe's farm policies not only provide tariff protection against imports from the rest of the world, but through high subsidies, have created surprises (notably in the dairy sector) which distort global markets. They point out that New Zealand is a low-cost, efficient producer whose dairy farmers, for example, get just 25 per cent of what the European counterparts receive for their milk - have already borne a heavy penalty and following the radical action of Mr Lange's first Government no longer receive any official farm supports. They find it difficult to understand why consumers in Europe are denied a free choice.

The EC, on the other hand, fears about what lies in store for butter - and actions like the Commission's recent decision to set strict limits for the first time on apple imports from the Southern Hemisphere (including those from New Zealand) - have provoked mixed feelings about the implications of the single European market which is promised after 1992. Diplomats in Wellington like to stress the new opportunities for manufactured exports which should flow from the removal of so many internal trade barriers, but they are understandably apprehensive that the much-trumpeted new

era of prosperity in Europe will be accompanied by the erection of a new wall of protection against the outside world.

Hopes for more open trading with the European Community are not helped by the tense bilateral relationship between New Zealand and France - the result of French nuclear testing in the South Pacific, differing views on the situation in New Caledonia, and of course, the lingering Rainbow Warrior affair. "It is difficult but it is not dangerous drawn," Prime Minister David Lange said in a recent interview, hinting at Wellington's keen desire to cool feelings and establish a better rapport with Paris.

Generally speaking, Wellington sees itself in the South Pacific as the natural partner of Europe's democracies in encouraging the newly-emerging nations to espouse western ideals, and thus to head off any attempts at Soviet influence in the area. That argument - and the need for a strong economy if the job is to be done well - is certain to be deployed in the forthcoming negotiations on trade access.



A long way from anywhere else, but now trading world-wide

Terry Hall looks at the country's economy

## Growing divisions on 'Rogernomics'

Australia, which counts itself as a major ally of the US, did not agree with New Zealand's position. As the third party to Anzus, it was therefore in an awkward position. But the two countries' common interests in regional security have, if anything, strengthened their defence ties.

Both have comprehensively reviewed their defence policies, collaborating closely on the way, and have amplified this contact through the customary exchanges and exercises and by reacting jointly to the upsurge of instability in the South Pacific.

The collaboration is now going further with the building of a controversial "spy base" in New Zealand compatible with one in Australia for the interception of satellite signals.

Even more important is New Zealand's agreement to spend more than NZ\$1bn on four frigates which will be built in Australia. Because of New Zealand's strained economic circumstances, some doubt has arisen over whether it can afford this purchase. The two sides are therefore considering a number of options to ease the financial cost for New Zealand.

Chris Sherwell

regime.

This package was rushed, partly because Mr Douglas wanted some measure to re-awaken business confidence after the crash. However, problems quickly surfaced and, in a controversial move while Mr Douglas was out of the country in January, Mr Lange, the Prime Minister, suspended the package.

In its modified form, the package has pleased no one. In particular, it has infuriated the business community, because it imposes substantial new costs on superannuation and fringe-benefit taxes, which will add greatly to the cost of running large labour-intensive industries. Big cuts in corporate taxes, from 48 to 28 per cent, may not be sufficient compensation.

In its first three-year term, Labour made remarkable sweeping reforms. Helped by the bull market and a booming property sector, real growth was far above expectations, despite serious problems in the agricultural sector (the first to have its taxpayer supports removed) and growing signs of distress in traditional manufacturing.

In its present term, the Government has shown determination to pursue its war against inflation. The pain of this is becoming apparent, as Mr Douglas continues to listen to advice, from the Treasury and the International Monetary Fund, that there must be no relaxation of policies designed to keep the dollar and interest rates at high levels.

Continued on page 4



## New Zealand Lamb: A Popular British Choice

New Zealand Lamb was first imported to the UK 106 years ago because Britain couldn't produce enough of her own.

Britain still cannot produce enough lamb to satisfy consumption in the UK and her thriving export trade. Last year, for example, no less than 40 per cent of all lamb bought by consumers in Britain came from New Zealand.

So, there's no doubt that New Zealand Lamb complements British lamb supplies. No doubt that without New Zealand Lamb the average British home would no longer be able to eat lamb 52 weeks a year.

New Zealand Lamb has been

shipped here every year since 1882, including through two world wars, only because there was, and is, a popular demand for it.

It has become a traditional part of Britain's meat-eating economy only because British consumers want the choice of being able to buy it. Which is why New Zealand farmers will go on raising lamb for British tables only for as long as they do.

They believe British consumers have a sovereign right to buy what they want. Not what political expediency threatens to dictate they should buy.

## We've said it before, but we say it again

## Britain without it would be like the City without this newspaper

For decades, one brand of butter has been first choice in British households.

And there are no prizes for guessing which one.

The simple fact is that Anchor is the brand three million British households prefer.

But we had to make sure they really wanted us. So in April we commissioned a nationwide survey.

Over 80 per cent of 1,000 butter buyers said they wanted to go on buying Anchor.

Two thirds felt strongly that the British Government should insist when decisions are made later this year that the European Community lets



New Zealand go on selling Anchor Butter.

No one gains from kicking New Zealand out: farmers' milk quotas won't increase by one litre and Anchor

Butter is so widely advertised it helps the cause of all butter producers.

It's remained number one choice because the British demand the taste, naturalness and quality of Anchor.

So long as we're allowed to meet that demand we ask no more.

To our minds, it's the consumers' preference that matters above all else.

**NEW ZEALAND DAIRY BOARD**  
New Zealand House, Heymarket, London SW1Y 4TD



New Zealand Meat Producers Board

Totara Park House, 34/36 Grays Inn Road, London WC1X 8HR.

## NEW ZEALAND 4

Terry Hall traces the evolution of the Government's privatisation policy

## Opposition weakens with every sale

THE GOVERNMENT'S determination to privatise state-owned assets provides perhaps the best illustration of its tough single-minded reformist zeal.

Its election in 1984 there was no hint given to its traditional Labour supporters that it planned to sell or even alter in any way the huge infrastructure of enterprises ranging from the Post Office, to insurance, shipping and air-lines that it inherited.

Some of these carefully-constituted institutions, with substantial staff numbers, had been developing steadily for nearly 150 years under both right and left wing governments. In its previous term in power, 1972-75, the Kirk-Roxby administration actively promoted increasing state involvement in such areas as the state-owned development bank, the DFC and the Shipping Corporation. In spite of its stated belief in free enterprise, the National government of Sir Robert Muldoon did little to reverse this trend.

As part of what is now known and reviled by its critics as the "hidden agenda" Labour's key strategists included the Prime Minister, Mr David Lange, the Finance Minister, Mr Roger Douglas, the Trade and Industry Minister, Mr David Caygill and the State-Owned Enterprises Minister, Mr Richard Prebble.

He tested the water with the Bank of New Zealand's partial privatisation in May 1986 - nine months into its three year

shares.

Successive governments showed they liked having the nation's biggest bank under their control, and Sir Robert Muldoon with his compliant board was always considered actively to have influenced its policies during his 17 years as Minister of Finance and Prime Minister.

Judging it to be a test case of public opinion of the whole

## Land developers have cheque books ready

term. The need to own the BNZ was a credo of successive Labour governments.

The BNZ, the country's biggest bank, had been controlled by the government from 1982 when it had nearly collapsed in a state of bad debts.

Labour politicians from the beginning of the century wanted full control - but this wasn't achieved until 1945 when the remaining BNZ shareholders were forced to accept a derisory sum for their

thrust of their planned privatisation programme, the Lange-Douglas administration at first softened up the public by a series of statements in 1986 pointing out that the bank was badly undercapitalised, and that the government itself was not in a position to fund its much needed development.

Questions were carefully placed asking whether the government should be involved in a whole range of enterprises. These also suggested that simi-

lar companies were also undercapitalised and could prosper by being allowed to raise money through shares and "minority" public ownership.

Mr Lange pushed through the decision to sell a 13 per cent stake in the BNZ with some opposition from his back-bench - and heated criticism from trade union and left-wing circles.

For the government this was a major victory.

In its first term it moved quickly to sell its 57 per cent shareholding in New Zealand Steel, a company that had undergone a huge development programme with government assistance as part of the Muldoon "Think Big" strategy. The expansion ran into big cost over-runs, and an uncertain international steel outlook.

The government spent NZ\$2.15bn to complete the project. In October last year it was sold to Equitcorp for NZ\$327m.

In a more controversial move the government invested NZ\$800m to restructure the debts of the energy company.

Petrocorp. Initially 30 per cent was sold - half each to the public and Brierley Investments.

In what had all the signs of a fire sale to meet a March 31 deadline to secure a surplus in the budget, Mr Prebble forced ahead what in effect was an auction of the government's 70 per cent shareholding.

This was first sold to British Gas, but after an uproar in which critics claimed the government was selling off the nation's vital energy resources, these shares were sold to Fletcher Challenge.

The government has shown equal enthusiasm in its attempt to sell its 100 per cent ownership of the Development Finance Corporation, and an expected 25 per cent sale of Air New Zealand, possibly to British Airways.

Opposition has weakened with each sale. Only 12 months ago a sale of Air New Zealand, would have been unthinkable. Now it can be expected to raise at best a modest nationalistic response.

The government is now

actively preparing to sell off restricted government departments. The jewel of these is expected to be Electricorp, the main energy supplier which controls billions of assets, and the country's substantial hydro, thermal, coal and oil generating capacity.

Electricorp has been vigorously restructured, and under new aggressive management and the chairmanship of a tough businessman Mr John Fernyhough, it saved NZ\$100m in its first year by cutting fuel costs and staff numbers by 25 per cent. Mr Fernyhough is keen to see it privatised.

Equally savage restructuring

has occurred at Coslcorp, and

16 companies have expressed

interest in buying it. Coslcorp

has made an NZ\$800m turn-

around in 12 months - from a

NZ\$76m loss to a NZ\$40m profit.

However, its newly-acquired

chairman, Mr Bob Henare, the

first Maori to head a state-

owned enterprise, has refused

to endorse the plans to sell, or

break up the company.

In the coming months the

Government is likely to act

decisively in a bid to bolster

confidence, and many will look

for new initiatives in the

approaching budget.

The growing polarisation of

opinion over Rogernomics is

likely to intensify. But Mr

Douglas - with powerful back-

ing from right-wing elements

in New Zealand, the OECD, the

IMF and his own backers in

the Treasury and the Reserve

Bank - is unlikely to change

course.

Terry Hall

New Zealand Steel sold for NZ\$327m

for the same flats.

The Minister is determinedly forcing the sales programme - making it clear he personally does not believe the government should be involved in any asset that is peripheral to its activities, and that financial considerations mean a sale should be made as soon as possible, rather than wait in hope

for a better price in a cyclical upturn.

Among others enterprises

marked for early disposal are

the computer services of the

health service, the government

printing office, the tourist

hotels corporation and the services of New Zealand Post.

In its search for revenue the government isn't stopping there. Land developers have their cheque books ready for some of the most splendid development sites on the coastline and in the heart of Auckland and Wellington.

These are old fortification sites, army barracks, naval docks and a former RNZAF

seaplane installation in the capital. The armed services in a more cost effective age will have to move to less hallowed environments.

RELIABLE, ACCURATE AND TRUE.  
CUSTODY BY STATE STREET.

Navigating financial waters can be difficult. But with Custody by State Street, you have a better chance of reaching your destination.

We're one of the largest securities custodians in the world, caring for more than \$570 billion.

And we got there by providing quality service - every day. Reliability, innovation, responsiveness, and an attention to detail unmatched in the industry.

Today we're custodian for mutual funds, corporate and union pension funds, foundations and public funds worldwide. We keep their assets safe, and provide prompt, accurate

information on every transaction. Anywhere in the world.

And that is only the beginning. Through advanced technology and innovative systems, we also offer services that let clients track investment performance through on-line access to their account information.

Set a true course with Custody by State Street. For more information, call David W. Miller in London at 01-486-7388. State Street London Limited. Known for quality.

 State Street

State Street London Limited, wholly-owned subsidiary of State Street Boston Corporation, 225 Franklin Street, Boston, MA 02101. Offices in Boston, New York, Los Angeles, London, Munich, Brussels, Zurich, Sydney, Hong Kong. Member FDIC. Copyright State Street Boston Corporation, 1988.

N4  
NZI Corporation

## INTERNATIONAL BANKERS AND INSURERS

## UNITED KINGDOM

10 Eastcheap, London EC3M 1DJ,  
United Kingdom. Telephone 01-929-5333,  
Telex 915723, Fax 01-626-7041.

## NEW ZEALAND

3-13 Shortland Street, Auckland,  
New Zealand. Telephone (00649) 397-000,  
Telex NZ 2928, Fax (00649) 32-806.

AFTER FOUR years of progressive deregulation, lifting of controls and removal of restrictions which culminated in opening the banking system to foreign and new banks, New Zealand banking now claims to be the only sector in New Zealand which has felt the full force of open competition.

NZ banking has moved from being one of – if not the most regulated and controlled in the world to one of wide open non-protected competition.

The change was signalled by the Labour government's arrival in power in July 1984. Within days there was evaluation; in December, exchange controls were removed for the first time for 50 years; in March 1985, the NZ dollar was floated. Since then, interest rate ceilings have been abolished, reserve asset ratios, which compelled banks to keep

a proportion of their funds in government stocks, have been removed and other banking restrictions swept away. And last year foreign and new banks were permitted to set up in New Zealand.

This has resulted in 11 new banks coming into the NZ market. In addition Postbank, created from the former Post Office savings bank as a more efficient, stand-alone competitive bank, and Trustbank, created through an amalgamation of the regional trustee savings banks, are both now virtually full banking operations, although they have not yet been registered as banks under the new regime.

The setting up of 11 new registered banks has brought new meaning to the word competition for the four traditional trading banks, as well as for the new banks themselves. In

five years NZ bankers have almost had to re-learn their banking skills and attitudes.

The four traditional trading banks are today attaching much more importance to their retail banking operations. They have launched direct marketing campaigns to attract new business or hold existing customers. They have become extremely customer-service conscious. So too have Postbank and Trustbank.

Since May something of a home mortgage interest war has been underway as interest rates have dropped from 20 per cent for first mortgages to 16 per cent.

Postbank which has the largest retail customer base has rapidly changed its image and its operations. Although it has closed over 400 branches in a small village or suburban Post Offices, it still has the largest branch network with over 100 branches more than its competitors.

It has also moved into corporate banking and treasury operations. This enabled it to turn the projected loss of NZ\$45m for the old Post Office savings bank, into a healthy profit on its first year's operation to April this year. The change in style and image from the old Post Office operation has been startling.

The 11 new registered banks are a mixture of international

banks and local building societies or merchant banks. Most of the foreign banks already had a base in New Zealand before they launched themselves as full banks.

They include the National Australia Bank which took over the NZ finance house Broadbank; NZI bank, the banking arm of the NZ-based international insurance giant Cithban, the NZ branch of the world's biggest bank; the Canadian Imperial Bank of Commerce; Barclays NZ, which is a subsidiary of Barclays UK; Indo-Suez, the Hong Kong and Shanghai Bank; Security Pacific, a subsidiary of a Los Angeles bank; Macquarie Bank of Sydney; Countrywide, a former local building society which has joined with the Bank of Scotland to operate small banking operations and the most recent addition, BT NZ(Holdings), a wholly-owned subsidiary of Bankers Trust New York Corporation(NY).

The National Australia Bank is also a major retail bank with the others concentrating more on corporate or specialist banking.

The Bankers Association, which formerly was something of a cosy club of the four trading banks, has been encouraged by the increased international interest in NZ.

Mr John Brierley, the managing director, who is still involved unravelling the new company he created in 1983, blames the changing attitude of the banks and – with hindsight – his company's unwise investments in a goat and alpaca breeder, Arpac International, which is now also in receivership, as the main reason for his company's collapse.

Mr Bruce Judge, who has maintained a low profile in Australia, since he resigned from Aradian Australia, is reported to be considering staging a comeback. Reports say he is trying to purchase a controlling interest in Aradian through another company.

Mr Judge's personal fortune suffered considerably, tumbling him from his former position of being among the richest men in NZ or Australia.

Literally thousands of others involved in business, even at middle and junior management level, who borrowed to buy shares, have seen their paper wealth disappear and now face huge debts.

Sir Frank Renouf, who lost 90 per cent of his fortune, was closely tied to Bruce Judge through their association with the Renouf Corporation. This is now only a pale shadow of its former size. Sir Frank's company was named the world's worst performing share by the Wall Street Journal.

Three other NZ companies were in its list of the 10 worst performing stocks worldwide.

These were Chase Corporation, Capital Markets and Crown Corporation. Sir Frank says that despite his earlier successes as NZ's first merchant banker, the only real wealth he made was in real estate.

Even the huge empire of NZ's richest man, the reclusive John Spencer, who heads a successful paper manufacturing group, was affected. He invested heavily in three companies which became noticeable share market failures.

These were Euro-National, still operating in a reduced form, Energy Corp, now in receivership, and Judge Corp. Mr Spencer is reported to be selling assets including the lucrative toilet-making operation, Carton, in order to reduce the debt burden.

Mr John Todd, whose family fortune is based on oil and who last year sold the Mitsubishi car assembly plant near Wellington to the Japanese car company, also suffered through share transactions. One was to acquire NZ\$8m of Judge Corp shares which are now worth only a tiny fraction of that.

For most of the other entrepreneurial companies the past eight months have been a matter of moving quickly to make the best of what was certainly a very painful lesson.

The personal penalties paid by less known share market operators is shown by the bankruptcy of one middle-ranking Auckland business executive who owes millions of dollars after the value of his share portfolio, used as security for borrowing, fell spectacularly.

He suffered NZ\$2.8m turnaround in his fortunes.

The efforts of Mr Bruce Judge to reassert himself have attracted a variety of responses. Institutional investors suffering heavy losses on huge blocks of shares they hold in his companies have meetings. The banks may think that Mr Judge himself is the best one capable of recovering the millions of dollars owed but that would involve putting up more risk money.

The banks are now demanding much more prudent debt-equity ratios. During the boom much of the cashflow of several companies came from the profits made through share market transactions. Now the emphasis has switched to asset-backing and interests which can be financed through normal trading activities.

Competition between the many new banks now operating in the newly deregulated environment has been intense, so that before the October

Dai Hayward on banking deregulation

## Full force of competition

The former Trustee Savings Bank, Trustbank, which is fighting hard to increase its already extensive home mortgage market, is not yet registered by the reserve bank as a full bank. However, legislation earlier this year opened the way for this by changing its structure so as to turn each regional bank into a public company. This places them on an equal footing with other financial institutions. Their extensive charity activities have been transferred to a newly-created charity trust.

The trust banks do retain, at least for a time, one privilege not available to trading banks – the retention of a government guarantee on deposits.

The trading banks argue that returning the guarantee gives Trustbank an unfair advantage and the government says the guarantee will be removed once the trustee banks have shown they have an adequate level of operational control.

One result of the increased activity in the banking area has been the growth in overseas banking dealings in New Zealand and arranging of foreign-based loans. This has been encouraged by the increased international interest in NZ.

The Bankers Association is also a major retail bank with the others concentrating more on corporate or specialist banking.

The Bankers Association, which formerly was something of a cosy club of the four trading banks, has been encouraged by the increased international interest in NZ.

The government is using monetary policy to reduce inflation – with some success.

quickly as the banks originally anticipated, and second the resistance of retailers to have more than one terminal on their counter.

Despite this resistance there are already 2,600 Eftpos terminals in New Zealand, one for every 1,200 people.

Both banking groups expect a big jump in retailer acceptance and in the number of terminals as a result of the merger. However, it will be a long time before electronic payments supersede payment by cheque. New Zealanders are among the world's most prolific users of cheques, writing 43m a year – an average of three a week for every person in the country.

During the next 12 months there will be further extensive changes on the NZ banking scene. These will almost certainly include the sale of one of the state-owned banking organisations under the government's programme of selling-off state assets, a prime potential candidate being the Development Finance Corporation.

Initially established to assist companies and institutions in development finance, the DFC was restructured into a merchant bank last year. It recorded a net profit of NZ\$21.5m for the year ended March 31. This was down from NZ\$36.5m and was affected by the October stock market crash.

The DFC wrote off NZ\$70.4m to cover losses from this in its first full year as an investment banking group, however, its net investment income rose from NZ\$40.5m to NZ\$65.5m.

### Aftermath of the crash

## High fliers are grounded

DURING THE stock market boom several NZ financial entrepreneurs and corporations caught the public imagination by taking their companies to spectacular heights.

In the October crash the NZ share index plunged nearly 60 per cent – a greater fall than any other market. Among the hardest hit were many of the well-known high fliers, especially Judgecorp, Rada Corporation, Equitcorp Holdings, Chase Corporation, Euro-National Corporation, Robert Jones Investments and Brierley Investments Ltd, as well as many others.

Their share prices crashed by 50, 60, 70 and even 80 per cent. The sharp drop in share values coincided with a severe economic downturn and indeed aggravated the economic decline. The effects have been felt throughout the NZ financial world and the economy.

The number of bankruptcies, receiverships and liquidations soared – liquidations rose nearly 50 per cent in the December quarter with more since then. Some observers put some of

Banks realised how exposed they were

the blame on the banks for NZ's over-reaction. Critics say that instead of trying to ride out the collapse by realising that the financial problems of at least some of those in trouble could be temporary, the banks took flight.

The Bank of New Zealand, for example, which had a large exposure to the two biggest collapses – Judge Corporation and Rada Corporation – has placed at least a dozen public listed companies, mostly small and newly-established, into receivership. But its two big debtors to which it had loaned hundreds of millions of dollars to finance share deals which fell apart when prices plummeted, have not yet suffered that fate – presumably in the hope that some of the losses might be recovered.

The assets of Rada, which was originally chaired by Mr Bob Green, a director of Goodman Fielder Wattie, have been liquidated. What will happen to Rada's huge debt has yet to be decided but now, with the Australian group, Elders IXL in effective control, the consortium of banks holding the loans are dealing with a new group.

A task force comprising representatives from Judge Corporation's main banks is managing that company's assets and trying to sell off assets now much depleted in value, in an endeavour to reduce huge debts.

Most of the other major NZ companies are surviving in the new environment. Brierley Investments, for example, hit the bullet, wrote off its losses, produced a profit of NZ\$5.4m for the half year and is on track for a reasonable year-end profit. Its share price which slumped to \$1 has recovered by 50 per cent in the past few months.

Most companies involved have had to sell off substantial undertakings and assets to reduce their heavy debt burdens. Among numerous examples is the sale by Chase of its UK Chase Property Holdings, Equitcorp's sell-down of its Guinness Peat non-banking activities, Amstra Group's disposal of its disposable shareholding in Britain's Hampton Trust and Brierley Investment's sell-off of several NZ operations, including the building group Winstone's and its 35 per cent stake in NZI Corporation.

The banks are now demanding much more prudent debt-equity ratios. During the boom much of the cashflow of several companies came from the profits made through share market transactions. Now the emphasis has switched to asset-backing and interests which can be financed through normal trading activities.

Competition between the many new banks now operating in the newly deregulated environment has been intense, so that before the October

Dai Hayward

For further information contact BIL Director, Trevor Beyer at: Brierley Investments Ltd, 77 Gracechurch Street, London EC3V 0AS. Tel: 01-623 9047

BIL

JPY 150/50



## NEW ZEALAND 7

Dal Hayward on the Forestry Corporation

## Production boom

TRANSFERRING CONTROL of the government forestry department from civil servants to a state-owned enterprise, run on commercial lines, with its own independent board of directors, provided the NZ tax-payers with a NZ\$10m benefit in its first year of operation.

It was the first time for 70 years that the government, or taxpayer, had received any financial return from its forestry operations, despite the hundreds of millions of dollars of government money poured into state forestry during that time.

Before the corporatization of the former government department last year the state was providing a cash injection of more than NZ\$7m a year. The new streamlined corporation made a profit in its first six months despite — or probably because of — shedding 4,300 of the 7,000 staff. All the staff who left did so voluntarily, accepting generous redundancy packages which averaged NZ\$15,500 tax-free per worker.

Despite the severe pruning of the work force, particularly among head office and selected staff, production, especially in forestry, logging operations, increased dramatically.

The old forest service manned by public servants had no profit incentive and with a government cash injection of almost NZ\$1.5m every week had no real costing or financial system, no normal profit or loss account and accounted for its gross expenditure on a cost plus basis. This has now completely changed and the new Forestry Corporation is efficient, completely cost-conscious and prepared to compete with any commercial forest operation in world marketing.

A boom in timber production is already underway in New Zealand and will accelerate rapidly over the next two decades as the country reaps the benefit of the massive plantings of soft woods continuously since the 1960s. New planting is now being carried out with more emphasis and expenditure going into processing, and marketing, to sell the trees now coming into maturity.

The three major private forestry companies, New Zealand Forest Products, now being merged with Elders Resources of Australia, Fletcher Challenge and Carter Holt are all



New Zealand Forest Products: cutting the trunks to size undergoing the same rationalising and upgrading their milling and production processes to ensure they can compete with the international forestry companies.

The industry must become more cost effective and internationally competitive because timber production will double by the year 2000 and increase another 50 per cent by 2013.

In the past 25 years the area of planted forest in NZ has trebled to around 1.2m hectares. The Forestry Corporation manages over half — 52 per cent of this. Today around 5m cubic metres of timber a year are harvested. This will reach 11m cubic metres by the year 2000.

Commercial forest plantations are now spread throughout the whole length of New Zealand although the major operations are centred around Rotorua in the central North Island. The big pulp and paper plants are located in this region to tap the resources of the huge Kaimanawa state forest — the largest man-made forest in the world. In addition, to the pulp and paper mills, the forest meets the needs of a range of forestry requirements from whole logs, for export to Japan, to the production of sawn timber.

The Forestry Corporation's Waipa sawmill, alone, one of

return for the right to buy, at a favourable price, the 20,000 hectares of prime trees. This vastly improved FCL's range of trees. Companies engaged in internationally large-scale forestry operations must have a wide range of trees of different maturity and value to provide a continuing supply and a variety of products to their worldwide customers. The acquisition of part of NZFF's forestry resources filled a gap in FCL's forestry range.

Although FCL is a giant forestry company in its own right, forestry operations in NZ provide less than 10 per cent of the company's total earnings. It has however expanded internationally, particularly in Canada where it has acquired the giant Crown Zellerbach Forestry company, and to a lesser degree in the US.

During the past year FCL through its forest subsidiary Tasman Forestry invested more than NZ\$2m in scientific research and genetic development of radiata pine — New Zealand's major commercial tree.

New Zealand, and particularly Tasman, has long been a world leader in genetic development to improve tree growth and wood quality. It is now stepping up this research in an effort to reduce processing and milling costs by growing straighter, taller trees with fewer knots or blanched, in a faster time.

The Forestry Corporation also has an extensive research division which has had considerable success in creating genetic improvements to seed and trees. The state-owned forests now show the benefits of a 30-year breeding programme to improve tree quality. Most of this comes in the second generation of trees and this is where New Zealand, where pumas radiata grow to maturity in 25 years, much faster than in other countries — has an advantage.

Tasman has also built a modern type sawmill, using Swedish techniques and equipment at Rainbow Mountain Rotorua as part of the up-gradation programme needed to cope with the extra wood which will be coming out of the forests over the next decade. New technology is being introduced into the NZ forestry and milling industry at a rapid rate.

The production of re-constituted panels has also expanded: New Zealand had the first medium density fibre-board mill in the southern hemisphere; but over the last two years two more mills have been opened and exports have grown.

NEW ZEALAND dairy farmers, and the dairy industry, are in what can only be called a state of nervous anxiety as they wait for the EC decision on the future level of New Zealand butter exports to Europe. The access quota of 74,500 tonnes is now being reviewed amid clamour from some EC countries and farm lobbies for substantial cuts. They would push many more NZ dairy farmers to the brink of survival and quite a few over the edge.

Any EC reduction in the NZ butter quota would, says the NZ Dairy Board, be only "a trivial cut" imposed to appease the European farmers. It would bring no direct benefit to EC farmers. The milk quota for UK producers would not be increased at all if less NZ butter were allowed into Britain, dairy industry leaders argue.

Board executives claim that Community and EC government officials privately admit this. They admit too, according to the board, that New Zealand's major problem is directly due to the EC failure to honour its original pledge to honour its original pledge to

stop dumping on international markets. World prices will quickly rise — in fact they are already doing so — and everybody, including the EC taxpayer, would benefit.

Although market prices for other dairy products, apart from butter, are higher than they have been for many years, the last instances for New Zealand's 14,200 dairy farmers will be less than NZ\$18,000 this year. All farmers have cut maintenance, fertiliser and other farm costs to the minimum. Hundreds are surviving financially only because their wives have gone out to work, or the farmer himself has taken on a second job between the morning and evening milking.

The continued high value of the NZ dollar which is helping to maintain high interest rates, along with the government's tight monetary policy, has nullified any benefits the farmer might have received from higher export prices.

Claims that European farmers are suffering, because of Community efforts to reduce milk production, bring a wry smile from NZ dairymen. They point out that the substantial drop in the standard of living of NZ dairy farmers over the past few years has caused them more suffering than their Common Market counterparts have experienced.

In those days the European Community was a net importer of butter. But then its internal subsidised dairy policy quickly led to overproduction and the creation of the European butter mountain. Since 1972, the EC has tripled its butter exports and now sells overseas — on the limited world market — which is available — more than three times as much butter as New Zealand.

New Zealand also argues that the Community has a commitment under the present General Agreement on Tariffs and Trade, not to increase existing levels of support and protection to its own producers. This, says dairy board chairman Mr Jim Graham, "must surely mean not reducing the already limited access for New Zealand butter to the EC markets" since reducing access would, in effect, provide more protection and support for EC domestic butter producers.

NZ also argues that if the EC cuts its surplus production and

## DAIRY INDUSTRY

## An anxious wait

income of the NZ dairy farmer comes from the sale of products manufactured from the milk he produces. Just a few years ago the dairy board, which is the sole seller of all dairy exports, confined its activities to shipping and marketing NZ dairy products to traditional buyers. Once Britain absorbed 90 per cent of NZ dairy exports.

The dairy board has developed considerable expertise at producing products tailored especially to suit the taste or even the customs restrictions in various markets. It now has a feta cheese factory working to capacity to produce 4,000 tonnes for Iran. Next season the factory could be expanded to produce 8,000 tonnes to meet the demand from the Middle East.

A decade or so ago Cheddar was the major type of cheese produced in NZ and was especially popular in Britain. Cheese factories still produce large quantities of Cheddar but they now also make dozens of other types of cheese — including French-type cheeses. These have become very popular with NZ consumers.

New Zealand's total cheese production this season will be 122,000 tonnes of which 10,000 tonnes is available for export. This is 15,000 tonnes more than last year but world demand for cheese is high. Export sales last year were worth NZ\$275.7m.

In an effort to reduce butter production, New Zealand is trying to turn more of its milk into whole or skim milk powder and cheese. This means it also had to limit production of casein for which there is a growing world demand. Casein is now being used in a whole range of manufacturing processes. Because supplies, not only from New Zealand, but other producing countries are tight, prices have risen more than 50 per cent over the past 12 months and appear likely to go even higher.

With production limited to 62,000 tonnes for both this season and next year, New Zealand has been forced to ration casein sales to some potential customers.

One of the many New Zealand dairy industry success stories is in the development of a pure soluble total milk protein. This is now widely used in the US food industry as an additive in a whole range of processed foods. It is worth US\$3.0m a tonne and the NZ dairy industry is planning to capitalise on this profitable opportunity by increasing production capacity.

Most, but not all, of the

income of the NZ dairy farmer comes from the sale of products manufactured from the milk he produces. Just a few years ago the dairy board, which is the sole seller of all dairy exports, confined its activities to shipping and marketing NZ dairy products to traditional buyers. Once Britain absorbed 90 per cent of NZ dairy exports.

Today the board has become an international trader with a global network of companies. It is now the world's third largest dealer in dairy products after Nestlé and Kraft. It has been involved in many diverse counter trade deals — involving butter for cars from the Soviet Union, oil from the Middle East and orange juice from South America. Despite doubling its orders for Soviet-built Lada cars, and shipping supplies of Australian meat to the Soviet Union to meet a demand which could not be filled from New Zealand, NZ has sold only 4,000 tonnes of butter to the Soviet Union this year.

A decade or so ago Cheddar was the major type of cheese produced in NZ and was especially popular in Britain. Cheese factories still produce large quantities of Cheddar but they now also make dozens of other types of cheese — including French-type cheeses. These have become very popular with NZ consumers.

New Zealand's total cheese production this season will be 122,000 tonnes of which 10,000 tonnes is available for export. This is 15,000 tonnes more than last year but world demand for cheese is high. Export sales last year were worth NZ\$275.7m.

In an effort to reduce butter production, New Zealand is trying to turn more of its milk into whole or skim milk powder and cheese. This means it also had to limit production of casein for which there is a growing world demand. Casein is now being used in a whole range of manufacturing processes. Because supplies, not only from New Zealand, but other producing countries are tight, prices have risen more than 50 per cent over the past 12 months and appear likely to go even higher.

With production limited to 62,000 tonnes for both this season and next year, New Zealand has been forced to ration casein sales to some potential customers.

One of the many New Zealand dairy industry success stories is in the development of a pure soluble total milk protein. This is now widely used in the US food industry as an additive in a whole range of processed foods. It is worth US\$3.0m a tonne and the NZ dairy industry is planning to capitalise on this profitable opportunity by increasing production capacity.

Most, but not all, of the

## Local flavour. Global spread.



Importing dairy products from Auckland. Exporting machinery to Christchurch. Building a holiday resort near Queenstown. To make the best use of the growing business opportunities in New Zealand, you need a bank attuned to the local commercial scene.

The HongkongBank group offers international investors and traders access to the New Zealand market, as well as its expertise in trade finance and commercial banking. And with its acquisition of Morrow and Benjamin Ltd., the prominent New Zealand stockbrokers, the HongkongBank group can now call upon that firm's in-depth knowledge and experience.

With over 1,300 offices in more than 50 countries, linked by the group's advanced Global Data Network, HongkongBank is a truly international bank, able to provide expert advice on global capital-market strategies.

For more information, contact our Wellington Office at 4/F, Wool House, 10 Brandon Street, Wellington 1; our Auckland Office at 4/F, Prudential Assurance House, 290 Queen Street, Auckland; our London Office at 99 Bishopsgate, London EC2P 2LA; or your nearest office of the HongkongBank group.

Local prominence. And a worldwide presence. That's our strength.



## HongkongBank

The Hongkong and Shanghai Banking Corporation

Macao Midland Bank • Hang Seng Bank  
The British Bank of the Middle East • HongkongBank  
of Australia • Hongkong Bank of Canada

Wardley • James Capel • CMA/M  
Equator Bank

Carileford and Gibbs Insurance Groups

Fast decisions. Worldwide.

CONSOLIDATED ASSETS AT 31 DECEMBER 1987  
EXCEED US\$67 BILLION.

# Fletcher Challenge Limited The International Operator



Fletcher Challenge Limited

## STOCK EXCHANGE LISTINGS

New Zealand, Australia, USA (Sponsored ADR), United Kingdom, Canada (Exchangeable shares in Montreal, Vancouver, Toronto). Fletcher Challenge Limited, Private Bag, Auckland, New Zealand. Telephone: (09) 590-000. Facsimile: (09) 591-748.

FCL 7560R

THE WORLD IS OUR WORKPLACE  
BUT THIS IS OUR HOME

No bank knows Australia and New Zealand better than the bank named after them. Yet now, ANZ has the largest global network of any Australasian banking and financial services group. In over forty countries there are ANZ specialists ready to share their invaluable knowledge of local markets with you. One contact gives you access to the ANZ network, and the confidence and security of dealing with a bank you already know and trust here. For we may be international, but this will always be our home.

**ANZ** Worldwide

MILFORD SOUND, FiORDLAND NATIONAL PARK.  
© AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED.

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED - AUSTRALIA - BAHRAIN - BANGLADESH - BRAZIL - CANADA - CHANNEL ISLANDS - FEDERAL REPUBLIC OF GERMANY - FIJI - FRANCE - GHANA - GREECE - HONG KONG - INDIA - INDONESIA - IRAN - ITALY - JAPAN - JORDAN - KENYA - KOREA - MALAYSIA - MOROCCO - NEPAL - NEW ZEALAND - NIGERIA - CHINA - PAKISTAN - PAPUA NEW GUINEA - QATAR - SINGAPORE - SOLOMON ISLANDS - SPAIN - SRI LANKA - SWITZERLAND - TANZANIA - THAILAND - THE PEOPLE'S REPUBLIC OF CHINA - UGANDA - UNITED ARAB EMIRATES - UNITED KINGDOM - UGANDA - VENEZUELA - ZAMBIA - ZIMBABWE

## NEW ZEALAND 8

### WOOL PRODUCTION

## Move to merinos

other costs, which in recent years often virtually wiped out their returns from meat.

THERE ARE two and a half million fewer sheep-roaming New Zealand's hills and high country sheep stations, than two years ago. By the end of next season another half million will have disappeared from the national flock. This will mean about 63m sheep on New Zealand farms - down from 68m in 1986.

Wool production during the coming season will also be down by about 10,000 tonnes. Forecasts for the 1988-1989 season are for 345,000 tonnes of total wool production. The number of sheep in New Zealand has been falling since 1983 - reflecting the downturn in sheep farming. Only the rise in wool prices which firms towards the end of last season, enabled many farmers, who are in serious financial trouble, to survive.

Most of New Zealand's wool clip is crossbred coarse wool and prices for this were stimulated by the demand for lightweight clothing. But they did not improve as much as for fine wools, however, and with most of New Zealand's fine wool, which is produced on the large high country sheep stations of South Island, being sold before Christmas, few New Zealand growers benefited from the increased prices (which were followed by another decline).

The average price for clean wool over the whole 1986-87 season was 555 cents a kilo but prices were higher - 532 cents a kilo - when the season ended in July last year. They improved on this again during the season just ending to reach 532 cents by May 31. Optimists in the industry are hoping for an average price of around 620 to 630 cents a kilo.

Traditionally sheep farming in New Zealand has been a two crop industry - wool, and lambs for the vast meat export trade. With the collapse of world meat prices, however, many farmers have changed to farming for wool only. This has enabled them to cut labour and

Japan, the Soviet Union and the UK but these buy less than half of the quantity going to China.

In the first half of the 1987-88 season the volume of all exports dropped 20 per cent over the previous season. Shipments were 101,000 tonnes compared with 127,000 tonnes the previous year. Shipments to China were reduced by more than half for the six months - from 29,000 tonnes to 14,000 tonnes. Exports to the UK in the first half of the season dropped 25 per cent - down from 13,810 tonnes to 10,342 tonnes.

Iran which bought no wool at all during the previous season returned to the NZ auction room this year and at the mid-way point had already bought 2,188 tonnes.

Internationally, wool is facing greater competition from synthetics this year - partly because of the higher wool prices. Synthetic manufacturers have adopted the marketing strategies of the International Wool Secretariat, promoting their product for high quality specialised uses. Despite this increased competition from synthetics, and other natural fibres such as mohair, wool consumption has increased since the 1970s.

Growers are concerned that the volatility of the NZ dollar and its strong exchange rate, particularly against the US dollar, could affect buying demand for NZ wool. Three times in June the NZ dollar set a new record against the US currency and some buyers particularly China, may limit their buying. Over the past few years China has become NZ's single biggest customer. Last season it took 20 per cent of all wool exports. It is followed by

Japan, the Soviet Union and the UK but these buy less than half of the quantity going to China.

In the first half of the 1987-88 season the volume of all exports dropped 20 per cent over the previous season. Shipments were 101,000 tonnes compared with 127,000 tonnes the previous year. Shipments to China were reduced by more than half for the six months - from 29,000 tonnes to 14,000 tonnes. Exports to the UK in the first half of the season dropped 25 per cent - down from 13,810 tonnes to 10,342 tonnes.

Iran which bought no wool at all during the previous season returned to the NZ auction room this year and at the mid-way point had already bought 2,188 tonnes.

Internationally, wool is facing greater competition from synthetics this year - partly because of the higher wool prices. Synthetic manufacturers have adopted the marketing strategies of the International Wool Secretariat, promoting their product for high quality specialised uses. Despite this increased competition from synthetics, and other natural fibres such as mohair, wool consumption has increased since the 1970s.

Much of New Zealand's wool is the coarse variety largely used in carpet manufacture. Demand for carpets is influenced by domestic economies with a recession reducing consumer spending. The internal economies of the US and Europe have a considerable bearing on NZ carpet sales and wool prices.

The NZ Wool Board has a policy of maintaining what it believes to be realistic wool prices by stepping in to bid and

buy when it believes prices are too low during the coming year. Last season it sold most of its stockpile acquired by intervention buying in earlier years and ended the season holding only 37,000 bales. During the past year, however, it has been active bidding and buying to maintain auction prices and by mid June the stockpile had increased again to 97,000 bales - 16,483 tonnes.

This year the board will offer farmers an additional method of selling - known as GASS or Grower Alternative Selling System - for small lots of only four bales or less. After shearing and classing his wool, a grower is often left with one or two bales of oddment or pieces. To sell these small lots through the auction is costly. The board will buy them from the farmer at the bidding scheduled price, and combine the lots from several growers to sell in bulk through the auction ring.

New Zealand is the world's second largest wool producer and exporter (after Australia) and the fibre plays an important role in New Zealand's economy. In the 1987-88 season, exports will be worth around NZ\$1.5bn, up from NZ\$1.55bn last season.

More than 90 per cent of the wool clip is exported to more than 50 countries. Another seven per cent of wool grown in NZ is exported in manufactured form, mainly as carpets to Australia and the US, and as carpet yarn to carpet manufacturers in other countries. It is the world's main supplier of coarse wools, producing 45 per cent and exporting 70 per cent of all coarse wool traded internationally.

Dai Hayward

## OIL

## Controls lifted

THE DE-REGULATION of the oil industry, the privatisation of the government-owned oil and gas exploration and distribution group Petrocorp, and the abrupt termination by the government of plans to sell the giant energy group to British Gas, have been among major developments in New Zealand's oil and gas industry during the past few months.

Negotiations with British Gas to acquire Petrocorp for around NZ\$800m were well advanced. The government was anxious to complete a sale before the end of the financial year because the proceeds were needed to boost its budget figures.

News that the successful, New Zealand-developed energy group could pass to overseas ownership was not greeted with enthusiasm in New Zealand and there was considerable opposition from those opposed to foreign ownership.

Suddenly, almost within hours of the final contract being signed, the government said the deal was off. It blamed last minute conditions and warranties demanded by British Gas as being "unacceptable". The minister in charge of state owned enterprises, Mr Richard Prebble, publicly blamed the British company for the collapse of the deal.

Almost within hours, however, the government had a new buyer for its 70 per cent stake in Petrocorp - the successful, NZ-based international combine, Fletcher Challenge.

The NZ investment group, Brierley Investments, had previously bought 15 per cent of Petrocorp directly from the government and another 15 per cent had been floated to the public. Since the Fletcher Challenge-NZ government deal last March, BCL has since bought Brierley's 15 per cent holding and made an offer for the remainder of the public share.

Petrocorp, plus its subsidi-

aries, is NZ's leading oil and gas producer. It has a 50 per cent ownership of the offshore Maui gas condensate field which is of world size. Maui produces 88 per cent of NZ's gas supply while its condensate production, along with the crude oil from the McKee oil field - also owned by Petrocorp - provides 30 per cent of New Zealand's liquid fuel requirement.

When it was sold to Fletcher Challenge, Petrocorp had assets of NZ\$1.4bn. It was predicting a profit of NZ\$150m for the current financial year. Natural gas from the Maui field, and the onshore Kapuni field, is distributed throughout the north island of NZ by a network of underground pipe line operated by Petrocorp.

In addition to the McKee oil field which now produces 10,000 barrels of crude oil a day, New Zealand also has other onshore wells in the Tarawera province, which has become the Texas of New Zealand's oil industry.

In February this year oil was struck at the Waihapa field with the number one well producing 2,400 barrels a day. In mid June results indicated this could become the largest oil producer in New Zealand, with production now up to 3,000 barrels a day from the one well, and plans in hand to drill several more. It has been estimated the Waihapa could contain 40m barrels.

The acquisition of Petrocorp also gave BCL an entree into the Australian petrochemical industry where it operates two plants. Both use natural gas with one producing 150,000 tonnes of urea a year and the

other 485,000 tonnes of methanol.

On the retail front the deregulation of the oil industry in April came after decades of strict government control on prices, ownership of service stations, and all other aspects of petrol distribution and retailing.

De-regulation had been foreseen by the government for almost two years. Its implementation was welcomed by the four major oil companies.

Under the existing regulations during that period they could not buy the ownership of retail petrol. However, newcomers to the industry were not hindered by these regulations and could acquire retail outlets.

The major companies, BP, Shell, Castrol and Mobil feared their best sale sites, with which they had distribution agreements, would be bought up by the new companies trying to establish a chain of retail outlets. To some degree this did, indeed, happen.

With de-regulation there was an immediate rush by the major oil companies either to buy or acquire long-term contracts with independent petrol service station owners. BP, for example, which has about one third of petrol distribution in NZ, is aiming to obtain about 150 outlets. It was quick to cut its retail sale prices.

NZ has been "over pumped" compared with other countries and about 350 of the existing petrol stations are likely to close over the next 2 or 3 years.

The previous government initiated a major expansion programme to increase the refinery output and provide greater flexibility in processing different types of crude oil.

To protect its investment - along with the jobs of the refinery workers and its downstream operations - as well as continuing to provide a refinery for processing NZ-produced condensate, the government will provide financial assistance over the next three years. In addition to taking over outstanding euro dollar loans of NZ\$1.2bn, the government will pay the refinery NZ\$50m in each of the next two years and NZ\$25m in the third year.

Dai Hayward



## KIWIS DON'T FLY, BUT OUR FUTURES ARE SOARING

A trading increase of more than 43% was recorded on the New Zealand Futures Exchange for February through to May this year. For May alone, turnover exceeded seven billion New Zealand dollars.

As the figures illustrate, compared with the share market, futures is New Zealand's fastest growing financial market.

New Zealand Share Market Dollar Turnover	
Feb	\$484,843,083
Mar	\$332,322,500
Apr	\$126,549,557
May	\$203,725,905

New Zealand Futures Market Dollar Turnover	
Feb	\$5,172,119,108
Mar	\$5,982,472,932
Apr	\$6,088,011,533
May	\$7,378,844,534

**NEW ZEALAND FUTURES EXCHANGE LIMITED**  
P.O. Box 5734, Wellesley Street, Auckland, New Zealand, 10th Floor, Stock Exchange Centre, 191 Queen Street, Auckland.  
Tel: NZ 6333599 FUTURES. Fax 398-517. Telephone 398-308.

ADVERT

Paul Hewlett on reviews of health, education and social policy

## Counting the social cost of economic reform

OF ALL the political and economic issues tackled by Prime Minister David Lange's government, few have caused more internal difficulty than social policy.

That might seem odd for a Labour government. But there is no doubt that people of all political persuasions will judge it by its achievements in this sphere.

The rampant economic reform of Rogernomics has produced growing numbers of casualties in the form of lost jobs. Even before last year's general election, this social cost of economic adjustment began tugging at Mr Lange's

conscience.

In October 1986 he appointed a six-member Royal Commission to examine the extent to which New Zealand met the standards of a fair society and what should be done to improve things.

In health and education, the government set up two task forces to suggest ways of making the services more efficient.

The health team was led by Mr Alan Gibbs, an Auckland businessman, while Mr Brian Picot, an Auckland company director, headed the education inquiry.

Not leaving anything to chance, the government also

conducted its own social policy review through 17 working parties. These were due to report to the Cabinet's social equity committee, chaired by Mr Geoffrey Palmer, the Deputy Prime Minister, at the end of last month.

Much of this was designed specifically to come up with the best answers on the central issues of social policy. But it was also a means of sifting off the most difficult decisions.

Much of the uncertainty about the unity of Labour since it was re-elected springs from its internal differences about the best way forward.

On the one hand there is Mr

Roger Douglas, the Finance Minister, who believes government overspending on social welfare supports a bloated bureaucracy and serves the needs of entrenched special-interest groups like doctors, teachers and social workers.

In a sudden turnaround, Mr Lange announced that the package was on "hold" until the Royal Commission reported. Mr Douglas, who was in London at the time, flew straight home to salvage some of his changes but, on the flat rate and the income maintenance scheme, he was told to wait for the Commission's findings.

The differences burst into the open after Mr Douglas' ill-fated December 17 economic package, aimed chiefly at restoring confidence after the stockmarket crash. Among other things it promised a flat

rate of personal income tax and a guaranteed minimum family income for those in work. Unfortunately it was seen to pre-empt the Royal Commission.

In the other there is Mr Lange, who backs improved efficiency but strongly resists the application of market forces to such sectors.

The differences burst into the open after Mr Douglas' ill-fated December 17 economic package, aimed chiefly at restoring confidence after the stockmarket crash. Among other things it promised a flat

rate of personal income tax and a guaranteed minimum family income for those in work. Unfortunately it was seen to pre-empt the Royal Commission.

In the other there is Mr Lange, who backs improved efficiency but strongly resists the application of market forces to such sectors.

The differences burst into the open after Mr Douglas' ill-fated December 17 economic package, aimed chiefly at restoring confidence after the stockmarket crash. Among other things it promised a flat

rate of personal income tax and a guaranteed minimum family income for those in work. Unfortunately it was seen to pre-empt the Royal Commission.

In the other there is Mr Lange, who backs improved efficiency but strongly resists the application of market forces to such sectors.

The differences burst into the open after Mr Douglas' ill-fated December 17 economic package, aimed chiefly at restoring confidence after the stockmarket crash. Among other things it promised a flat

rate of personal income tax and a guaranteed minimum family income for those in work. Unfortunately it was seen to pre-empt the Royal Commission.

To the ideologues of Rogernomics, the Commission's report is that last gasp of 1986 and 1970s "wet" social democratic interventionism. Even those of more moderate persuasion have trouble digesting its surfeit of unashamed data and its lack of practical advice.

More helpfully were the reports of Mr Gibbs and Mr Picot. Both argued for decent

changes to social provision

people in charge.

He wants hospitals paid according to their health care output, as in the US, rather than given block grants based on costs incurred. He makes recommendations which, he says, promise savings of NZ\$200m, about what the government spends on the police or unemployment benefit.

Mr Caygill, however, is leaning towards the view of those opposed to such changes. He doubts the market-based approach to health and is suspicious of the NZ\$200m savings figure, which Mr Gibbs says is conservative.

By comparison with the others, the Picot report on education is altogether more subtle in approach and argument. It recommends greater independence for schools and more choice for parents and schools regarding what is taught locally, within national objectives.

It also offers nearly NZ\$100m in savings, and suggests they be re-spent on education. Though parts of the report have attracted criticism from educationists, Mr Lange, who is also Minister of Education, has embraced it and hopes to make changes by 1990.

That social policy generally remains a problem for him seems indisputable. On the one hand he has portrayed health, education and welfare as sacred votes within the government's programme and rejected business calls to slash welfare spending.

Mr Gibbs's report, entitled "Unscrewing the Hospitals," portrays a public health system in a mess. New Zealand is spending NZ\$3.4bn on health, or 18 per cent of its spending, of which NZ\$2.4bn goes on hospitals. Long-term waiting lists are proportionately longer than in the UK.

Mr Gibbs is also appalled by the UK-inspired triumvirate system of management in New Zealand hospitals, involving doctors, nurses and administrators. He borrows from the 1983 report on the UK health service: "If Florence Nightingale were carrying her lamp through the hospital corridors today, she would almost certainly be searching for the people in charge."

The report pleads for a wide-ranging welfare state that cares for the needy, and a society that rewards work for its social worth, not just its market value. There are sections on redress for disadvantaged groups within society.

To pay for all this, it suggests New Zealand has not reached its taxable limit. But on the crucial details of funding, it doesn't even offer a magic wand: "In looking at the funding of social provision, we have not endeavoured to examine in detail how particular existing policies are funded or how specific proposals for

### RACE RELATIONS

## The emergence of an issue

FOR YEARS New Zealand has portrayed the racial relationship between its 2.8m Pakeha (white) population and the 400,000 or so people of Maori descent as a model of "how we got it right".

Not any longer. Race relations are suddenly a cause for apprehension and uncertainty, and the subject of a tense national debate. Some think race could be an issue of such explosive potential it could decide the 1990 election.

Like most such societies, New Zealand has uniquely complex race relations. For example, heavy intermarriage means there are not many full-blooded Maoris. On the other hand, anyone with Maori ancestry can claim to be Maori.

Formally there are no legal distinctions between Maoris and non-Maoris, but there are four special Maori seats in parliament. There is also a special Maori Affairs department of government, which is now undergoing a restructuring after a some scandal.

Significant authority among Maoris remains with key chiefs and elders at the top of traditional tribal hierarchies. But urbanisation continues to break this down. On many issues Maoris do not have a single position, making it even harder for governments to deal with them.

The Maoris came to what they called "The Land of the Long White Cloud" some 1,000 years ago from Polynesia. The arrival of white settlers centuries later brought war and death before the two sides settled into an "uneven but more peaceful relationship. Nowadays those "settlers" hail from scores of countries.

At the core of this complicated relationship has been the historic Treaty of Waitangi, signed by the British Crown

and Maori tribes in 1840. The treaty guaranteed Maori chiefs and tribes "the full, exclusive and undisturbed possession" of their lands and estates, forests, fisheries and other properties. In return, chiefs and tribes ceded "sovereignty" (the word used in the English version of the treaty) or "governance" (according to the Maori translation).

In 1975, following Maori land rights protests, the then Labour government set up the Waitangi Tribunal, and empowered it to investigate Maori grievances under the Treaty.

Although the government does not have to implement the tribunal's findings and has never yet done so, the emergence of race as an issue springs in no small part from the tribunal's work.

This is especially true since 1985, when the present Labour government introduced legislation which enabled the tribunal to examine grievances back to 1840. The move unleashed a flood of claims, and led the court to ban the sale of state land subject to claims.

Whereas previously the Treaty had been forgotten by successive governments - a court decision in 1877 even dismissed it as a legal "nullity" - now it became the living document which Maori people have always regarded it as being.

The opposition National party says a Pandora's Box has been opened, and wants the tribunal's work halted temporarily to give New Zealanders breathing space. One National party MP, Mr. Winston Peters, has suggested scrapping the Treaty in favour of a more modern compact.

It is just one of the ironies that he is himself of Maori descent, albeit the only one on the opposition benches. His

party's spokesman on race issues, Mr. Peter Jackson, has been a fierce critic of the tribunal's work.

In fact whites have long underestimated the smouldering resentment of Maori people whose economic deprivation makes them skin to a brown

underclass. Maori life expectancy is shorter than non-Maori, the hospital admission rate for Maori children is double that of the non-Maori, and Maori men comprise half of prison inmates.

"Rogernomics" has inflicted further harmful effects in the form of depressed provincial regions and unemployment. The emergence of violent Maori gangs like the Mongrel Mob and Black Power, the disproportionately high Maori crime rate and the dependence of many Maori people on the state for welfare, all serve to heighten white anger, and are driving some white families to emigrate.

For them, the Maori resurgence has undermined their expectation that extensive intermarriage and Maori acceptance of European ways would literally make New Zealanders one people. For many Maoris, however, such a notion was always a myth which had resulted in the dominance of Pakeha values and institutions.

In domestic political terms, this resounding clash of perceptions is more of a problem for the Labour party than the National. As the party which Maoris have long supported at elections, Labour is bound to be viewed anxiously by nervous whites. Add in the Winston Peters factor for the Opposition and Labour's problem is compounded.

There are also implications for the way New Zealand projects itself abroad. A trend towards the assertion of indigenous people's rights is apparent elsewhere in the South Pacific, and many Maoris want New Zealand to develop a more Pacific identity. Moreover, New Zealand's stand on human rights internationally depends

for its credibility on peaceful relations at home.

The reality, however, is that despite the large fund of goodwill and sincere efforts to right injustices, attitudes are hardened among significant numbers in both racial camps.

The big test will come in

1990, the 150th anniversary of the signing of the Treaty of Waitangi. The government is planning major celebrations, but Maori activists say it will be a celebration of "the Pakeha invasion" and they will try to use the year as an international platform for protest.

Two worrying conclusions emerge. Many New Zealanders, Pakeha and Maori, are wondering when, not if, open racial conflict will occur. And whichever party wins the next election, it will probably be unable to satisfy either racial camp.

Vern Rice

The Commission, now under pressure to produce its report, took its revenge in mid-March by issuing working papers on income maintenance opposed to most of Mr Douglas's proposals. Then in May Mr Lange received the full NZ\$2.5m report from chairman Sir Ivor Richardson, who said the question was not whether New Zealand could afford to implement its recommendations but whether it could afford not to.

Mr Lange, surveying the 5,000 pages in five lavishly-coloured volumes, initially appeared to concur, repeating sentiments he expressed when the Commission was established: that it was a body so prestigious no government could ignore it.

The big test will come in 1990, the 150th anniversary of the signing of the Treaty of Waitangi. The government is planning major celebrations, but Maori activists say it will be a celebration of "the Pakeha invasion" and they will try to use the year as an international platform for protest.

Yet within weeks that was precisely what looked like happening. Mr Lange said there would be no formal response to, or endorsement of, the report, and no chance of implementing any of its advice in this year's budget.

It became known that Mr Palmer was the only minister

to have read the report. Wags

said it was the kind of report you couldn't pick up once you'd put it down.

For sheer scale the report

certainly takes some beating.

The Commission received 6,000

## One group of experts can bring your mine from prospect to profit: Elders Resources NZFP

Australasia's only integrated resource company provides the full range of expertise and resources needed to turn projects into profitable ventures.

Elders Resources NZFP provides project finance, project development, mine management services, mining chemicals and resource marketing through our international network.

The Elders Resources NZFP team played and continues to play major roles in some of Australia's largest mine developments, including Kidston, Starra, Black Flag-Mt Pleasant, and our own 100 per cent-owned Red Dome Gold Mine, now producing more than 70,000 ounces of gold per annum.

Find out how Elders Resources NZFP can do the same for your mine.

**Mining Group:**  
Mervyn Davies (612) 436 6900.

**Elders Resources Finance:**  
Kevin Maloney (612) 231 9800.

**Marketing Group, Melbourne:**  
Graham Wailes (613) 695 8500.

**Elders Resources NZFP Limited**  
Australian Office:  
29-33 Palmerston Crescent  
South Melbourne,  
Victoria 3205, Australia  
Telephone (613) 695 8500  
Facsimile (613) 690 9232

**Elders RESOURCES**

The call is to honour the Treaty of Waitangi

## Chapman Tripp Sheffield Young

Barristers and Solicitors

LEGAL SERVICES TO THE FINANCIAL SECTOR  
PRACTITIONERS SINCE 1875.

WELLINGTON OFFICE

1 Grey Street, Wellington 1, PO Box 993, Wellington,  
Telephone: (04) 739-109, Telex NZ 31177 CHAPVN,  
Fax: (04) 727-111

AUCKLAND OFFICE

17th Floor, Quay Tower, 29 Customs Street West, Auckland 1,  
PO Box 2206, Auckland, Telephone: (09) 394-470, Telex:  
NZ 60267 CHAPAK, Fax: (09) 770-851



The tourism boom shows signs of faltering

## Worrying trends

A VISITOR arriving for the first time in New Zealand could be forgiven for feeling a *time warp*. Located in the heart of the South Pacific, the country more resembles the best of rural Britain and Scandinavia. It is as different from Australia, its neighbour across the Tasman Sea, as Scotland is from California.

New Zealand's unique character for a South Pacific country, its spectacular scenery and its reputation for hospitality have helped to fuel a tourism boom over the last five years.

Citizens from the crowded cities of Europe, America and, more recently, Japan, have discovered in New Zealand an attractive and exotic foil to some of the more onerous aspects of their daily lives: a country that offers open spaces, few people and almost spotless, pollution-free countryside where everyone is free to do their own thing. For some young travellers from the northern hemisphere, New Zealand's anti-nuclear policy has enhanced the sense of haven and safety.

New Zealand has been quick to exploit this boom. With its economy in critical shape, it badly needs as many well-heeled foreign spenders as it can manage. A carefully developed overseas marketing campaign by the New Zealand Tourist and Publicity Department (NZTP), the government promotion body, coupled with the decline of the kiwi dollar, had begun to pay dividends: tourism is now the country's second largest foreign exchange earner after agriculture.

In the year to March, more than 850,000 foreigners visited New Zealand, an increase of 12 per cent on the previous year. The target is one million visitors a year by 1990. But the optimistic trend masks a looming problem, which has sent the travel industry into a renewed bout of navel-gazing.

For several months, the number of visitors from Australia and the United States, New Zealand's top two markets, has been declining ominously. The number of Americans who arrived in March was the lowest for nearly three years. The inexorable growth in arrivals from Japan, the country's third major tourist source, is also falling.

To some extent, the gap has been filled by a rise in visitors

from Britain and Europe, particularly West Germany, Switzerland and Scandinavia. But the travel business being fickle and competitive, there is no guarantee that this will continue, particularly with tourists from the other side of the world who have a vast array of destinations to choose from.

The latest problems with New Zealand's tourist industry partly mirror the malaise in the economy itself. Put simply, high inflation has made New Zealand an expensive country in which to travel, and there are worrying signs that tourists are being deterred by this.

Certainly, foreigners can save on the high costs of such essentials as accommodation, car hire and internal air fares through discounts offered by the NZTP and other travel agents on bookings made outside the country. But for many New Zealanders, even with their isolation from most major world centres, it is now far cheaper to holiday abroad. In June, the New Zealand travel industry launched a NZ\$1m campaign to win them back.

The question of value-for-money has become more pertinent since the emergence of a sharp trend away from the regimented coach and package tours – even among the structure-conscious Japanese – in favour of own itineraries and walking tracks.

The South Island also remains firmly British in character, from food, customs and road signs to urban landscapes. Christchurch, the island's main city, was intended by its 1850s settlers to represent English society as closely as possible, and it still shows. Further down the east coast, the town of Oamaru has all its streets named after rivers in England and Scotland.

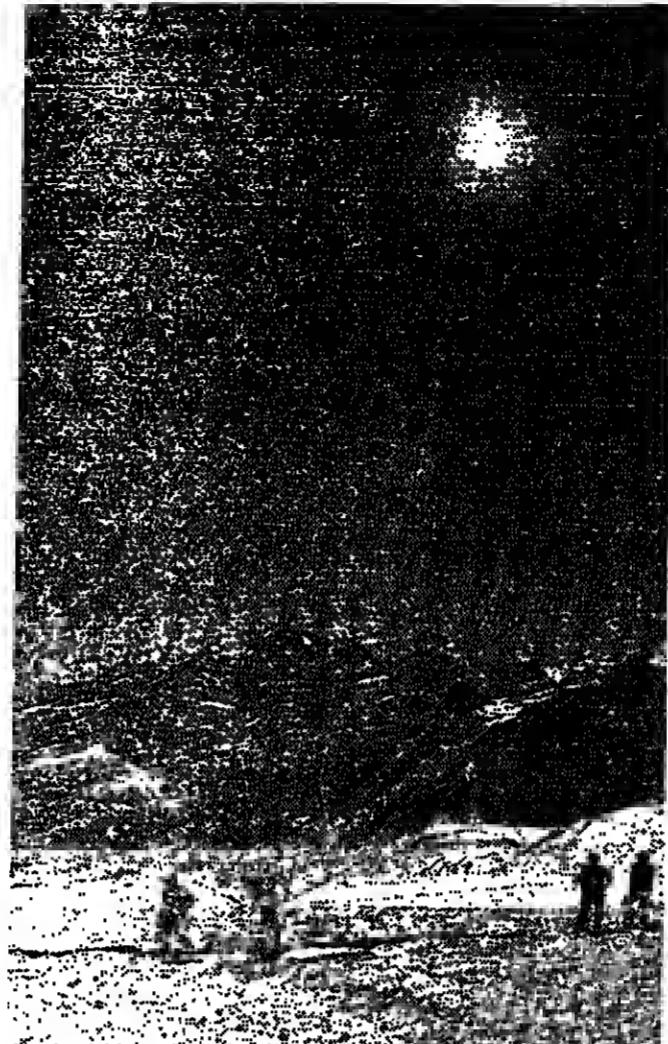
A major highlight of the South Island is a boat trip down the Milford Sound, a fjord of Nordic character and incredible beauty. It is best reached by bus or car from Queenstown through Lake Te Anau, a route that stretches through some of the world's most spectacular scenery. More hardy types walk to the Sound along the Milford Track, reputed as New Zealand's leading trek. The track takes four days to walk and is closed in the southern winter.

Apart from the favourite places like Milford Sound and Queenstown, more remote parts of New Zealand have begun to compete for tourist dollars. The Marlborough Sounds region of the South Island, the country's biggest wine growing

area, is shaping up as a significant tourist draw, as is the Coromandel Peninsula, with its forests, beaches and fishing grounds in the North.

It remains to be seen whether New Zealand's high prices manage to strangle its tourist boom, or whether the latest downturn – or "customer resistance" as the industry puts it – proves to be a hiccup. The country has a first rate and adaptable tourist organisation. The plethora of Japanese translations among the Devonshire tea shops and roast lamb menus speaks to that.

And, since it is not easy to penetrate the mainstream hotels to bring down their astronomical prices while New Zealand is going through an economic transformation, NZTP has begun to promote as alternative and cheaper accommodation an almost forgotten



One of New Zealand's breath-taking, but expensive, tourist attractions: glacier-skiing in Mount Cook National Park

area, shaping up as a significant tourist draw, as is the Coromandel Peninsula, with its forests, beaches and fishing grounds in the North.

One of this writer's highlights was to stay in one such place, the Tuoroa Lodge, at the foot of Mount Ruapehu, with bed and a hearty, cooked breakfast for just NZ\$35.

With Australians and Americans looking elsewhere, New Zealand is keen to build on the growing market among Europeans, particularly Britons.

Mr Graeme Ching, NZTP's executive marketing officer for the UK and Europe, says New Zealand's profile has been raised considerably through a northern hemisphere marketing campaign, and that there are now plans to follow this up with promotion featuring a well-known New Zealand personality. "And it won't be a Paul Hogan type."

institution, the country pub. One of this writer's highlights was to stay in one such place, the Tuoroa Lodge, at the foot of Mount Ruapehu, with bed and a hearty, cooked breakfast for just NZ\$35.

With Australians and Americans looking elsewhere, New Zealand is keen to build on the growing market among Europeans, particularly Britons.

Mr Graeme Ching, NZTP's executive marketing officer for the UK and Europe, says New Zealand's profile has been raised considerably through a northern hemisphere marketing campaign, and that there are now plans to follow this up with promotion featuring a well-known New Zealand personality. "And it won't be a Paul Hogan type."

David Henry

WHILE THE Labour Government's deregulation and efficiency drives have pushed tens of thousands of people out of the public services, manufacturing, and farming, those in television and radio have survived largely unscathed and some newspaper groups have even prospered.

But their evasion of the worst effects of change looks likely to end soon. New competition is about to shake up the electronic media, and new technology is sharpening cost-cutting pressures in the news-paper industry.

Among those set to feel the chill is the New Zealand Broadcasting Corporation's two-network television arm, TVNZ.

Since 1980, when the two channels were re-organised from separate competing networks, TV1 and TV2 have operated what the Broadcasting Corporation calls complementary programming, sharing production and transmission resources and aiming for a 50-50 audience and advertising revenue split.

One of the rationales for the change was a need to cut costs and put more revenue into keeping up production of New Zealand programmes. Operating costs are particularly high in a narrow, mountainous country more than 1,000 miles long, with only about 2.3 million people sprinkled sparsely through the regions outside the large Auckland metropolitan area.

TV licence fees at \$65 a user, raises a paltry \$43m compared with the networks' combined advertising revenue of almost NZ\$285m in the latest financial year. But with the Broadcasting Corporation's two non-commercial radio networks and the NZ Symphony Orchestra's tour schedule to support, as well as some loss-makers among the corporation's more than 30 commercial radio stations, TV revenue has drained away to leave a mere NZ\$7m surplus last year to fund development and expansion.

And, since it is not easy to penetrate the mainstream hotels to bring down their astronomical prices while New Zealand is going through an economic transformation, NZTP has begun to promote as alternative and cheaper accommodation an almost forgotten

## THE MEDIA

# Rough waters ahead

TV3's chief, Mr Tom Parkinson, promises an aggressive approach. He has predicted the new channel will help to lift television's share of total advertising spending by businesses from 30.4 per cent to 33 per cent. But he has also said TV3 will take almost a third of that, cutting TVNZ's share to about 23 per cent.

After a three-year, NZ\$2.6m judicial battle to win the new broadcasting warrants, TV3 has probably the four most expensive TV stations in the world. It has won them not long after the share market crash, in the middle of a policy of high interest and tight money, and just two years before Australia's Austrac group launches two high-powered communications satellites that will greatly reduce the cost of direct satellite broadcasts to New Zealand homes.

But Mr Parkinson's aggressive Cockney cheerleading has not proved for a moment. He has suggested TV3 will operate with a quarter of TVNZ's staff and make charge 80 per cent of TVNZ's advertising rates, currently about \$7.200 for a top-rated 30-second spot. Broadcasting Corporation sales and finance chiefs must have shuddered to hear it.

But both corporate and private radio executives must have shuddered to hear of TV3's advertising sales pitch and possibly quaked at the statement of the new channel's sales chief, Mr Maurice Ulrich, who said the new network aims to draw 40 per cent of its advertising revenue from small companies served by each of its four regional stations.

TVNZ relies on national advertising and is not geared to regional broadcasting, other than a half-hour regional news programme. Radio's 13 per cent share of last year's \$771m business spending on advertising is largely composed of local and regional spots.

The country's 22 state-owned and 21 private radio stations are already in tough competition for ratings and dollars. The recent announcement that the issue of radio warrants to be deregulated will increase the competition. With both TV3 and newcomers moving in on their revenue patch, radio stations could be the biggest losers in any income squeeze.

Some of the state-owned Radio New Zealand stations

could put more pressure on the Broadcasting Corporation's revenue by demanding a subsidy, or in a few cases a bigger subsidy, to stay on the air.

Some private stations might simply give up the struggle or turn into the hands of newspaper companies taking advantage of licensing deregulation and comparatively relaxed anti-monopoly laws. Newspapers in provincial towns could benefit from owning a local radio station and offering advertisers discounted deals to use both media.

New Zealand's newspapers meanwhile are undergoing a major shake-up which promises to intensify the grip of the Murdoch-controlled independent newspaper group on the industry.

In a deal worth NZ\$49.7m, Independent Newspapers, which publishes The Dominion, The Press, The Evening Post and a host of provincial and suburban newspapers, as well as magazines, has bought the ailing Auckland Star from NZ News, controlled by Sir Ron Brierley, the New Zealand entrepreneur.

Independent Newspapers is 40 per cent owned by Mr Rupert Murdoch's News Limited.

To try to boost the fortunes of the Star, Auckland's only afternoon daily paper, the deal has also included shutdown of The Sun, a breezy tabloid, set up just before last year's August general election by NZ News.

The Sun had tried to cream off some of the massive advertising revenue enjoyed by Auckland's only other newspaper, the high circulation New Zealand Herald, owned by the Wilson and Horton group. But just prior to closure, The Sun was reported to be losing NZ\$1m a month.

The purchase of the Auckland Star by Independent Newspapers is subject to the approval of the Overseas Investment Commission and the Commerce Commission. Assuming this is forthcoming, it will give INL close to half the circulation in New Zealand. It bought the Chisholm Press last year for NZ\$11.5m.

Previously, the circulation was a fairly even three-way split between INL, NZ News, and Wilson and Horton.

Kevin O'Connor

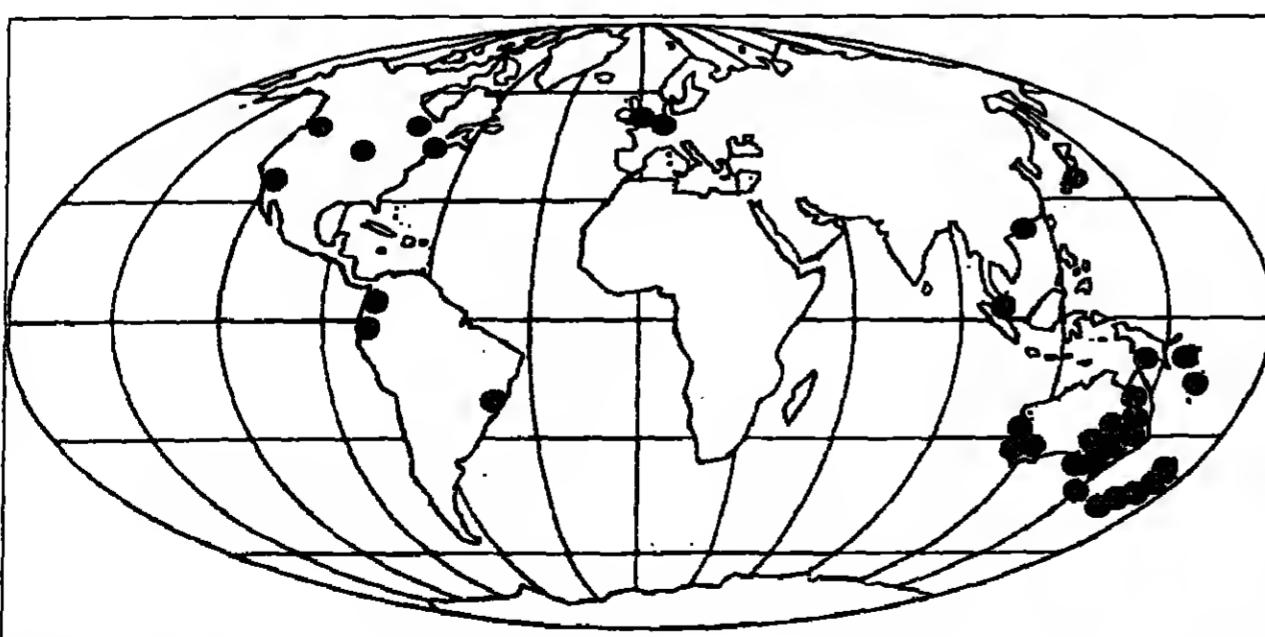
## Goodman Fielder Wattie – World of Food

Goodman Fielder Wattie is the largest food production company in Australasia. It ranks twelfth in Australia and second in New Zealand.

The Group has significant interests in the Netherlands, the United Kingdom and Singapore, as well as exports and operations worldwide.

Many of the Group's products are market leaders, and most brands are household names. Its core businesses are vertically integrated from cereal milling to baking, stockfeed and the manufacture of flour-based grocery products.

PRODUCT	RANK	REGION
Cereal Milling	1	Australia, New Zealand, Netherlands
Baking	1	Australia, New Zealand, Netherlands
Stockfeed	1	Australia, New Zealand, Netherlands
Flour-Based Products	1	Australia, New Zealand, Netherlands
Margarines & Oils	1	Australia, New Zealand, Netherlands
Gelatine	2	Worldwide



Goodman Fielder Wattie Limited

# The Kiwi Spreads its Wings

In the space of three short years, a New Zealand-based company with interests in finance, property and retailing, has evolved into a major international manufacturing and marketing company.

Feltrax International. Its profitable growth continues. Feltrax International recently purchased a leading building products manufacturer, Monier, and 80% of New Zealand Steel for an investment totalling NZ\$676 million.

This investment created New Zealand's second-largest company extending Feltrax International's range of activities to include manufacture and processing of high-grade steel, building products and materials, commercial and systems furniture manufacturing, wool processing, carpets and plastics.

Already widely recognised as aggressive marketers, Feltrax International will continue to explore export markets, in addition to its present areas of activity, in the United Kingdom, Europe, the United States, Canada, South East Asia, Australia and the Pacific Basin.

Feltrax International. A new name, but one destined to increase its international presence in the near and distant future.



**FELTRAX**

Feltrax International Limited,  
Feltrax Centre,  
145 Symonds Street,  
P.O. Box 4278, Auckland 1,  
New Zealand.  
Facsimile: (9) 394-148.  
Telephone: (9) 778-900.

FELTRAX INTERNATIONAL NOW TRULY 'TRANSNATIONAL'

JP Vicis 150

**FINANCIAL TIMES**  
**COMPANIES & MARKETS**

Wednesday July 20 1988

**INSIDE**

**CGE 'pact' raises political hackles**

Allegations that CGE, the French telecommunications group, had arranged a secret pact with a group of large, friendly shareholders have been dismissed by chairman Pierre Suard as a "storm in a tea cup". But the controversy has assumed a political dimension as the new Socialist government tries to break up hard core shareholdings of companies privatised by the Chirac administration. Paul Bettis in Paris looks at the latest developments. Page 23.

**Swedish banking system faces fresh upheaval**

Crises of anguish and joy have greeted a new report on the venerable Swedish banking system, which is deemed ripe for another wave of change. Top of the list will be the right of foreigners to own bank shares but restrictions on the size of an individual shareholding have met a more muted reaction. Sara Webb in Stockholm examines the Credit Market Committee's report. Page 23.

**Asian rush to save Filipino forests from the chop**

Slash and burn farming in the Philippines has ravaged the country's once bountiful virgin forests while illegal logging threatens any attempt at reforestation. Enter the Asian Development Bank with a \$122m loan and suddenly the prospects of halting or even reversing the destruction have improved. Richard Gourlay in Manila examines the progress. Page 32.

**Gandalf goes in search of a Case for treatment**

Mr James Bailey, chief executive of Canadian computer group Gandalf Technologies, is leading his company in a bid for Case, a fellow practitioner of the black art of data communications in the UK. The deal is shrouded in such complex technical language that shareholders are finding it hard to evaluate the £70m offer. Alan Cane in London helps to unravel the basic issues and looks at the background to the bid. Page 30.

**UK builds largest bridge**

Management buyouts are spreading across Europe and Britain is acting as a bridgehead for the invasion of this all-American concept. Martin Dickson in London profiles Schroder Ventures, a leading British name in continental buyouts. Page 26.

**US drug companies improve**

As the US results season gathers pace, American drug companies have been reporting generally strong figures. New Jersey-based Merck, one of the world's fastest-growing drug companies, yesterday reported a 34.5 per cent rise in second quarter net income, while profits were also well up at Eli Lilly, Bristol-Myers and Upjohn. Page 22.

**Market Statistics**

	1987	1986	
Stock lending rates	33	London share service	37-38
European options cash	33	London traded options	48
FT-A indices	48	Money markets	33
FT-1 world indices	44	World commodity prices	32
FT 1st bond service	25	World stock mix indices	41
Financial futures	33	US dollar index	30
Foreign exchanges	33	UK dividends announced	22
London recent issues	48	Unit trusts	34-37

**Companies in this section**

	1987	1986	
ABM Mining	22	Kingrange	28
ACE	22	London Water Group	25
Alin Group	23	MM Holdings	24
Anglova	24	Monument	22
Sebastion Clark	24	Monument OH & Gas	30
Berlaford (SAW)	25	NCR	22
Bramley	25	Newman Tanks	31
Case	30	Nimex Reserves	30
CGE	23	Northamber	28
Citicorp	22	Northgate Exploration	22
Cognex Re	22	Philip Morris	29
European Int'l	22	Plastics	28
Falconbridge	22	Plastics	23
Folder	22	Renault	23
Gandalf	22	Southern Water	22
Granada	31	TT Group	29
Greece Fund	23	UniChem	28
JCI	24	United Technologies	24
Jack Israel Group	30	West Industries	24
Young & Co's Brewery	25	Widney	25

**Chief price changes yesterday**

	Paris (pence)	Tokyo (yen)
Hotel	472 + 7	1000 + 100
Commodities	2225 + 24	1000 + 100
Plastics	1525 + 12	1000 + 100
Market	422 - 17	1000 + 100
Gold	225 - 11	1000 + 100
Cash	225 - 13	1000 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100
London (Pence)		
Plastics	225 + 10	900 + 100
Food	225 + 10	900 + 100
Commodities	225 + 10	900 + 100
Plastics	225 + 10	900 + 100
Market	225 + 10	900 + 100
Cash	225 + 10	900 + 100
NYC (100 m 19.20)		
Gold	372 + 3	900 + 100
Gold	225 + 2	900 + 100
Tell. Share	325 + 2	900 + 100
Plastics	225 + 2	900 + 100
Market	225 + 2	900 + 100
Cash	225 + 2	900 + 100

## INTERNATIONAL COMPANIES AND FINANCE

Have your F.T.  
hand delivered in Germany

If you work in the business centres of Hamburg, Berlin, Düsseldorf, Neuss, Köln, Bonn, Frankfurt, Offenbach, Höchst, Eschborn, Rüsselsheim, Mainz, Wiesbaden, Mannheim, Ludwigshafen, Stuttgart, München, or in the Taunus area — gain the edge on your competitors.

Have your Financial Times personally hand delivered to your office at no extra charge and you will be fully briefed and alert to all the issues that influence or affect your market and your business.

When you take out your first subscription to the F.T., we'll send you 12 issues free. Then see for yourself why William Ungeheuer, *Time* magazine's senior financial correspondent, describes us as "the paper with the best coverage of international finance."

Frankfurt 0130-5351  
for the cost of a local call  
and ask Karl Capp for details.

12 ISSUES FREE

FINANCIAL TIMES  
Europe's Business Newspaper

Have your F.T.  
hand delivered in Norway

If you work in the business centres of BERGEN, OSLO or STAVANGER — gain the edge over your competitors.

Have your Financial Times personally delivered to your office at no extra charge and you will be fully briefed and alert to all the issues that influence or affect your market and your business.

When you take out your first subscription to the F.T., we'll send you 12 issues free. Then see for yourself why William Ungeheuer, *Time* magazine's senior financial correspondent, describes us as "the paper with the best coverage of international finance."

Oslo (02) 684020  
And ask Heidi Åastorp at Narvesen Info Centre-NIC for details.

12 ISSUES FREE

FINANCIAL TIMES  
Europe's Business Newspaper

Have your F.T.  
hand delivered...

... every working day, if you work in the business centre of ATHENS

Athens (01) 7237167

And ask Bill Vogiatzis for details or call Hellenic Distribution Agency on

Athens (01) 9919328/9922483

FINANCIAL TIMES  
Europe's Business Newspaper

## VIEWPOINT

The Commerzbank report on German business and finance No. 6/88

## West German chemical industry: strong international presence

The chemical industry has long been one of the main engines of economic growth in West Germany. Although recent years have seen only a modest expansion of economic activity, the sector has managed to hold its own; indeed, it turned in a better performance than manufacturing industry as a whole in 1987, and will probably outstrip it again this year—which is a clear indication of the sector's efficiency.

With an export ratio of over 50%, the West German chemical industry is one of the country's most export-intensive sectors; in fact, virtually one job in two depends on foreign orders. In 1987, deliveries abroad were worth DM 70 billion, thanks not least to the industry's broad array of products and its highly developed knowhow in the fields of production and process engineering. Two-thirds of West German chemical exports go to Western Europe, a further 10% to the U.S. dollar zone, and just over 3% to Japan.

Despite its strong export orientation, the chemical industry has been able to cope more effectively than other sectors with the adverse effects of the U.S. dollar's slide, primarily because of reduced production costs. Naturally, the weaker dollar has made exporting more difficult; German firms are now up against tougher competition in world markets—above all, from their U.S. rivals. Yet the lower dollar and

cheaper oil have brought down the prices of the sector's petroleum-based production inputs. At the same time, the prices for other raw materials and feedstocks bought on world markets and paid for in dollars have also declined. In 1986 alone, for example, West Germany's three leading

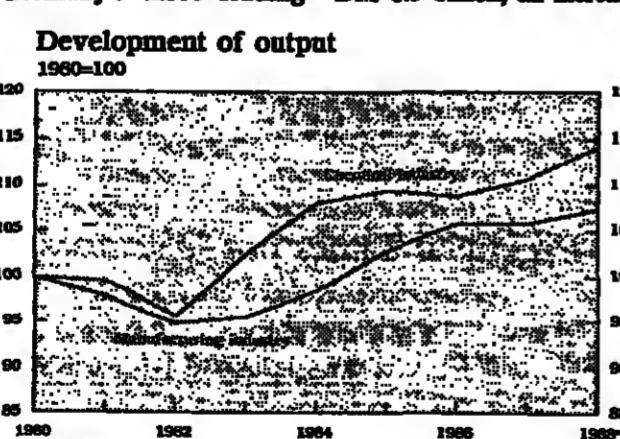
funds committed to research and development. Indeed, with a 10% share of gross value added, the sector accounts for a full 12% of all industrial investment in West Germany. In 1987, its gross investments in fixed assets in West Germany totalled DM 8.5 billion, an increase

4.5% in the U.S. chemical sector, and 3.5% in Japan. Thanks to the high standards it has achieved in product innovation and process engineering, the West German chemical industry can confidently expect its growth to continue.

## Focus on environmental protection

With pollution a matter of growing concern worldwide, investment in environmentally safe production processes and equipment is a must, and firms which utilize such technologies to supply their customers with environmentally sound products can look forward to future business expansion. Today, 10% of the capital spending of the West German chemical industry is channelled into efforts to protect the environment.

The German chemical sector was also quicker than other branches of industry to realize that direct foreign investments were a necessary complement to its exports. As a result, it now has production facilities in all the expanding markets abroad, particularly in the U.S.—easily the largest single market for chemical products—and, more recently, in the Far East, concentrating on Japan. Through this stronger focus on foreign production, the major German chemical companies have developed into true multinationals, with exports and sales of products manufactured abroad currently accounting for about two-thirds of the group turnover of the three largest firms.



chemical concerns saved an estimated DM 5 billion in this way. These cost reductions enabled the sector to hold its export prices at competitive levels despite the appreciation of the D-mark. As producer prices fell by 8% between 1985—and the start of 1988, lower costs have helped the sector to maintain its good earnings performance—and here it has fared better than other export-intensive sectors.

The resilience of the chemical industry is bound up with its high level of capital spending and the extensive

## COMMERZBANK

German knowhow in global finance

VIEWPOINT is presented as a regular service to the international business and financial community by the Economics Department of Commerzbank, P.O. Box 100305, D-6000 Frankfurt/Main 1.

Headquarters: Frankfurt. International presence: Amsterdam, Antwerp, Atlanta, Barcelona, Beijing, Brussels, Buenos Aires, Cairo, Caracas, Chicago, Copenhagen, Geneva, Hong Kong, Istanbul, Jakarta, Johannesburg, London, Los Angeles, Luxembourg, Madrid, Manila (Philippines), Mexico City, Moscow, New York, Osaka, Paris, Rio de Janeiro, Rotterdam, São Paulo, Singapore, Sydney, Tehran, Tokyo, Toronto, Zurich.

## Credit card resignation may spark shake-up

By David Barchard

A SHAKE-UP in the MasterCard/Eurocard payments system could be on the way following the retirement last week of Mr Russell Hogg, the president and chief executive officer of MasterCard International in New York.

Mr Hogg's retirement, at the age of 58, was said by the company to have been prompted by his desire to pursue other entrepreneurial interests. He is expected to remain in his post until a successor is appointed in a few months time.

Mr Hogg had been at the head of MasterCard for nearly eight years, during which time the organization has been aggressively trying to regain market share in the US and international markets from its rival, Visa International.

Both organizations are owned by associations of banks. MasterCard had about 75m cardholders in the US compared with 100m for Visa at the end of 1986. Worldwide, Visa had about 150m cardholders of its own and affiliated cards, compared with 135m for MasterCard. Visa is generally regarded as dominating the credit card market.

In the UK, for instance, building societies and similar institutions entering the credit card market have all opted for Visa branded cards rather than those of Access, MasterCard's British affiliate. This spring Lloyds Bank, a founder member of Access, announced it had joined the Visa network.

In April this year, Mr Hogg negotiated the purchase by MasterCard of a 15 per cent stake in Eurocard International and the European Payment Services System, for an undisclosed amount.

By doing so MasterCard delegated its marketing and licensing operations in Europe to Eurocard in perpetuity, to a time when Visa is doing well in European markets.

The purchase was justified as giving MasterCard a permanent niche in European markets when European and West German banks are making moves to protect emerging electronic payment systems in Europe against outside competition.

However, there was surprise that MasterCard, a global payment system with a strong infrastructure and high market profile, was willing to hand over the chance of a direct access to European markets to Eurocard.

The latter is a relatively small body enjoying the backing of the large German banks but without the strong direct market presence and branded products of MasterCard and Visa.

A statement by Mr Tony Lee, chief executive of the Joint Credit Card Company, which issues Access cards as part of the Mastercard system in the UK, said Mr Hogg would be missed. Mr Lee would not comment on reports that Mr Hogg's resignation was linked to dissatisfaction over the Eurocard purchase.

## Higher capacity helps turnaround at Falconbridge

By Robert Gibbons  
in Montreal

BOOMING NICKEL prices and capacity operation brought a dramatic turnaround on a year-to-year basis for Falconbridge, the large nickel producer, in the second quarter and first half.

Falconbridge was able to reduce long-term debt by C\$230m (US\$195m) to CS\$50m in the six months. Including its short-term cash resources of C\$287m, the debt equity ratio at June 30 was 11.85.

Long-term debt at the end of 1987 had reached C\$744m, and even after an equity issue early this year analysts worried about the company's capacity to handle the C\$600m required for the acquisition of Placer Dome's 25 per cent interest in the company and a special C\$4.75 a share dividend. The Placer Dome deal has yet to be finalized.

Second-quarter earnings

were C\$52m or \$1.19 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

against a loss of C\$17m a year earlier on revenues of C\$614m against C\$612m.

Analysts expect

second-quarter earnings

to be C\$100m or \$2.30 a share

## INTERNATIONAL COMPANIES AND FINANCE

**CGE chief moves over 'secret pact' allegations**

By Paul Bettis in Paris

MR PIERRE Suard, chairman of Compagnie Générale d'Électricité (CGE), yesterday sought to pour cold water on allegations that the French privatised telecommunications and engineering group had arranged a "secret pact" with a group of large friendly shareholders.

The CGE chairman confirmed that six large shareholders had signed an agreement to consolidate and reinforce the telecommunications and engineering conglomerate's shareholding structure after its privatisation.

There was nothing illegal about the pact, he said, which gives the six shareholders preemptive purchase rights on each other's CGE shares.

He said many other French companies had similar arrangements with their friendly shareholders and that

there were at least 100 similar agreements between major shareholders in France.

Mr Suard disclosed that the six CGE shareholders which had signed the pact - including Société Générale, the French privatised commercial bank, Dumez, the French construction group, Société Générale de Belgique, UAP, the largest French state insurance group, Compagnie Générale des Eaux, the French private water group, and Swiss Bank Corporation - had paid an average price of FF7310 (\$50) a share for their CGE stakes.

Between them the six shareholders acquired about 15 per cent of CGE's equity after the French Government floated the company at FF7290 a share last year.

Although Mr Suard dismissed the controversy over the CGE shareholders pact as "a storm in a teacup," the

**AECI reports rise in first half**

By Anthony Robinson

In Johannesburg

AECI, South Africa's biggest chemicals and explosives company in which ICI has a 38 per cent stake, yesterday reported a rise in first-half pre-tax earnings to R142m (\$58.5m) from R121m on turnover 22 per cent higher at R1.8bn.

CGE's decision to respond swiftly to the disclosures of its shareholders' agreement was also widely seen yesterday as an effort by the privatised group to pre-empt possible political manoeuvres to change its current shareholding structure and oust Mr Suard, who is regarded as close to Mr Chirac's RPR Gaullist party.

Mr Suard yesterday said he hoped there would be no political moves to interfere or hamper the group's industrial operations.

First-half results were adversely affected by lengthy shutdowns of major plants producing ammonia and chlor-alkali.

The Coalplex chlor-alkali complex at Sasolburg, initially closed for routine maintenance, lost output for a further six weeks after an explosion.

Meanwhile, the company is looking for better results in the second half as demand in most major sectors, including mining, construction and paints, remains strong.

The end of the drought and higher maize prices should lead to higher fertiliser sales.

**France plans to recapitalise Renault**

MR ROGER FAUROUX, the new French Industry Minister, said the Government intended to recapitalise Renault, the state-owned car group, writes our Paris staff.

Renault, which has returned to profit after extensive

restructuring, has been seeking FF12bn (\$1.9bn) from its state shareholder to restructure its balance sheet burdened by past losses and debts.

However, Mr Fauroux again said he did not consider changing Renault's special legal status as an urgent issue.

The previous government had made changing Renault's status the key to transforming it into a normal state-controlled company. But the new Government regards any change as a symbolic issue.

**Sweden 'needs new bank owner laws'**

Sweden needs new legislation determining bank ownership which would allow foreigners to invest in Swedish bank shares while guarding against the concentration of powerful interests within the banking sector, according to a report by the country's Credit Market Committee.

The report, which will be presented to the Banking Minister today, also calls for more liberal conditions for banks which would allow them to engage in leasing and factoring while permitting their subsidiaries to lease real estate and take part in venture capital activities.

Demands for increased capital requirements for banks which take into account the activities of their subsidiaries mean that the commercial banks would have to increase their share capital, the committee said.

It recommends the need for tighter quality control over the numerous finance and credit companies with the introduction of a minimum capital requirement. According to the committee, 70 per cent of the existing finance companies do not presently meet the minimum capital requirement.

Sweden's credit market has undergone dramatic changes in the 1980s, including the lifting of lending ceilings. The development of a well-functioning money market has opened a welcome alternative to bank loans for many corporate players, municipalities and finance companies and has led to tougher competition between lenders.

The committee, which was set up at the end of 1983 to study developments in the credit market, has representatives from the Finance Ministry, central bank, finance companies, banks and insurance companies.

It recommends allowing for, eiders to invest in Swedish bank shares, which is currently forbidden, in view of the internationalisation of the banking system. If the proposal

is passed, foreign investors would collectively be allowed to control up to 20 per cent of the share capital and 10 per cent of the voting power.

The proposal has been welcomed in Swedish banking circles as it would allow Swedish and foreign banks to forge closer links with degrees of cross-ownership. There have already been moves towards closer co-operation between the Gota Group of Sweden and Kansallis-Osake-Pankki of Finland which the banks see as essential in view of developments in the European Community in the run-up to 1992.

Less popular, however, is the committee's proposal to introduce strict upper limits on ownership. For major banks with a share capital exceeding

SKr1bn (\$155.5m), no single shareholder could own more than 10 per cent of the share capital and 5 per cent of the votes. For smaller banks, shareholders would be allowed to own 20 per cent of the share capital and 10 per cent of the votes.

The committee believes the limits are necessary in view of the "ever-increasing concentration of ownership in Swedish industry."

The proposal has naturally received the strongest criticism from those it would hurt. The banks which currently do not comply with the ownership limits are Gota Group, Skanska Banken and Östgöta Banken.

The committee proposes that bank shareholders should be given a five-year period after the law is passed to sell their surplus shares.

**State Bank of India**

State Bank of India announces that its base rate is increased from 10% to 10.5% per annum with effect from July 19, 1988.

**We take a long view of the medium term**

In international finance, new debt instruments are devised almost daily. Only a few are adopted, however, and fewer still achieve widespread acceptance. Those with a long-term future share a common characteristic: they bring genuine benefits to issuer and investor alike.

That is why we are committed to Euro-Medium Term Notes.

It is a market which has developed rapidly over the last 18 months, because Euro-Medium Term Notes bring a high degree of flexibility to debt normally issued in the Eurobond markets.

For investors, therefore, specific tranches of notes can be tailored with precision - in amount, maturity, coupon structure and currency.

For issuers, that can lead to better terms.

But making sure that both sides reap the full potential benefit is no easy task. It requires from us an unusual combination of skills and resources: world-wide distribution, an understanding of clients' needs, rapid response and, above all, the confidence of both issuer and investor.

What type of investor? Currently, institutional funds, and corporate and public sector bodies - particularly those in Europe, the Caribbean and the Middle and Far East. The international spread of our operations allows us to keep in daily touch with investors round the world, and our ability



to distribute is further enhanced by our position as established leader in both the Eurobond and Euro-commercial paper markets.

How do we target transactions? Only through the quality of our relationships with issuers and investors - continuous, active dialogue aimed at achieving a complete understanding of their needs.

In fast-moving markets, how do we make the most of potential opportunities for our clients?

A team of economic and financial analysts alert us to likely developments; rapid access to our swaps and foreign exchange teams allows us to match requirements at great speed.

What are the benefits of our long-term commitment? Our issuers know their paper is placed directly with investors. Our investors recognise the value of our assessment of the paper on offer. Both can be confident of our determination to support the after-market.

When your business relies on specialist financial advice and execution, consider these fundamental questions. Who, in a world-wide market, can face the pressures with you day by day? Who can help you tailor your transactions to suit both your needs and the markets' changing moods? Who, in short, will work beside you rather than merely for you?

Warburg. A world of finance.

**S.G. WARBURG SECURITIES**

A member of the S.G. Warburg Group

London □ New York □ Tokyo  
Auckland □ Boston □ Geneva □ Hong Kong □ Melbourne □ Milan □ Paris □ San Francisco □ Singapore □ Sydney □ Toronto

## INTERNATIONAL COMPANIES

## United Technologies profits surge

By Anatole Kalitsky in New York

## Boston Safe Deposit and Trust Company (U.K.) Ltd.

are pleased to announce  
we have been authorised to commence  
a banking business  
in the United Kingdom.

29 June 1988

A subsidiary of Shearson Lehman Hutton Inc. An American Express Company

UNITED TECHNOLOGIES, the Connecticut-based defence and engineering conglomerate, reported another strong advance in earnings despite sluggish sales growth.

UT, whose businesses include Pratt & Whitney aero engines, Sikorsky helicopters, Norden flight systems, Carrier air conditioning and Otis elevators, as well as a range of automotive and control products, made net profits of \$196.2m or \$1.50 a share in the second

quarter. This was 26 per cent higher than the \$156m or \$1.19 reported a year ago.

Profits growth was ahead of the 24 per cent shown in the first quarter this year and exceeded most analysts' expectations. But UT's latest figures included a one-time benefit from the sale of its share of Telefunken Electronic in West Germany, which resulted in a pre-tax gain of \$41.4m.

Revenues advanced by only 4.6 per cent to \$4.5bn, marginally

slower than the rate of first-quarter growth. First-half revenues grew by 6 per cent to \$8.8bn.

UT said its order backlog increased to \$17.3bn in the second quarter, 19 per cent higher than the \$14.4bn a year earlier.

• TRW, another big US defence and engineering group, reported net income of \$71m or \$1.17 a share, 18 per cent up on the previous year's \$58m or \$1.03. Sales increased by 7 per cent to \$1.82bn.

TRW's best performance was in the automotive components segment, where pre-tax operating profit rose by 28 per cent to \$30m and sales increased by 15 per cent to \$575m.

Space and defence earnings were flat at \$36m despite an 11 per cent increase in sales to \$167m. Profits from information systems were 12 per cent down at \$10m, although sales rose 3 per cent to \$157m.

"Overall, we expect 1988 to be a good year for TRW."

## MIM rights to raise A\$403m

MIM HOLDINGS, the Australian mining group, is to make a one-for-four rights issue at A\$1.50 per share to raise A\$403.5m (US\$319.7m). Reuter reports from Brisbane.

The issue price compares with the closing market price of A\$2.05, down 15 cents. Proceeds would be used for general corporate purposes which may include repayment or retirement of borrowings.

Current capital requirements included the development of the Hilton silver-lead-zinc mine near Mount Isa in Queensland, of two copper orebodies at Mount Isa and of gold mining projects.

A�roo of the US planned to take up its full 19 per cent entitlement, MIM said.

## JCI gold mines lift earnings

By Jim Jones in Johannesburg

## HIGHER GOLD

prices and lower unit working costs combined to increase profits at Randfontein and Western Areas, the two producing gold mines managed by South Africa's JCI mining house.

Both mines are starting to benefit from mechanisation programmes and cuts in the workforce. Randfontein is phasing out the milling of low-grade ore drawn from surface dumps. By the end of this year the mine's new Doornkop section is expected to be providing enough ore to satisfy milling requirements.

But while gold production is rising, uranium output is faltering.

The mine is having difficulty maintaining recovery grades and has initiated talks with its principal customer, the French nuclear agency, to seek alternative delivery arrangements. The French provided Randfontein with low-interest loans to build its uranium recovery plant and loan

repayments are tied to deliveries of uranium.

In addition, Randfontein is laying off its original, defunct section into a new company. Management believes parts of the section, which was

exploited before 1990, can be reopened on a small scale so long as the mine does not have to bear the same head office overheads as larger mines.

Details of the arrangements are due to be completed in September and will involve a distribution of shares in the new venture to Randfontein's present shareholders.

Western Areas has emerged

from several quarters of gold operating losses, largely because of greater attention to working costs. Mr Ken Maxwell, the mine's chairman, says costs will almost certainly rise in the September quarter because of wage increases awarded to black miners this month. He believes, however, that the rate of cost increases will be restrained through improved operating efficiencies in the mechanised sections.

H.J. Joel, the new mine

being developed in the Orange Free State, milled a small amount of ore in the quarter to test its processing plant.

## Uranium loss restrains Anglovaal unit

By Our Johannesburg Correspondent

HIGHER ORE milling rates overcome lower gold recovery grades at Hartbeesfontein and Lorraine, the two largest gold mines operated by the Anglovaal group. However, a loss on uranium sales cut Hartbeesfontein's profit and undid the benefits of the greater gold production and rand gold prices in the June quarter.

Hartbeesfontein has fully commissioned the plant which processes low-grade surface ore dumps, but a lower recovery grade meant the plant's gold production fell despite its higher processing rate.

Lorraine overcame some of the skilled labour shortages

which affected March quarter production. The mine's milling throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

## JAPANESE COMPANY RESULTS

ANGLOVAAL GOLD QUARTERLIES						
	Gold produced (kg)	After-tax profit (Rm)	Earnings per share (cents)			
Jun 88	Mar 88	Jun 88	Mar 88	Jun 88	Mar 88	
ETM Cons	835	919	11.88	11.38	95.4	88.1
Hartbees	8,053	8,040	52.98	62.12	56.4	44.7
Lorraine	2,177	1,900	14.08	6.50	32.3	16.7

which affected March quarter production. The mine's milling throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

Eastern Transvaal Consolidated Mines, which operates a number of small mines in the Barberton mountains of the eastern Transvaal, was affected by temporary technical problems at its Agnes mine.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The June quarter's mill throughput of 80,220 tonnes was sharply lower than the 91,000 tonnes of the March period and gold production was correspondingly lower. Nevertheless, a lower tax burden and higher average rand gold price gave rise to a slightly higher after-tax profit.

The

## INTL CAPITAL MARKETS AND COMPANIES

## Trading remains nervous and thin as dollar softens

By Dominique Jackson

EUROBOND TRADING stayed thin and nervous yesterday and most bonds traded within a narrow range, with sentiment depressed by the dollar's softer tone following concerted central bank intervention.

However, several new issues in various currencies were launched, including two new dollar straight for Japanese borrowers.

The improved strength of the pound following Monday's half-point rise in UK lending rates buoyed sterling bond markets but business was limited ahead of today's June money supply data.

The Bundesbank's move to raise the securities repurchase rate to 4 per cent, as anticipated, had little effect. West German bond prices opened a little better on short covering and the easier dollar and market agreed to finish with small net gains where changed.

Bank of Tokyo Capital Markets brought the long awaited dollar straight for Osaka Prefecture, which carries the guarantee of Japan, expected to ensure good uptake. The \$140m five-year issue at 9% per cent and 101% was pitched to yield 54 basis points over comparable Treasuries at launch. The lead manager said interest from Europe and the Middle East for the paper had been so great that it was unable to meet demand for the deal from Japan. The deal was bid at a discount of 1% compared to total 1% fees.

Daiwa Europe brought Nis-

san Motor Acceptance Corporation to the market with a three-year \$150m issue at 9% and 101.10 to give a 70 basis point spread at launch. Dealers felt the issue could have been more generously priced but pointed out that the name appeared to retain accounts and would be placed eventually.

The lead manager said it was trading at a level equal to its 1% fees.

Two houses took advantage of continued retail demand for

## INTERNATIONAL BONDS

Canadian dollars. Scotia-McLeod brought Banque Nationale de Paris to the market with a three-year Cdn\$100m deal at 10% and 101.15. Demand was seen mainly from the Continent and the issue was trading around its 1% fee level.

Late in the day, Goldman Sachs International led a Cdn\$60m five-year issue at 10% per cent and 101% for US snack food, paint and chemical group Borden. The deal was also bid at a level equal to its 1% fees.

Continental retail demand was also seen behind the day's two Australian dollar issues.

Westpac led a A\$50m five-year issue at 13% per cent and 101% for the Australian National Railways Commission. The deal is guaranteed by the Commonwealth of Australia and was trading within its 2 per cent fees.

In Switzerland, Tokyo Electric Power issued a SF200m five-year public bond at 4% per cent and 99% and at the same time did a SF200m five-year private placement at 4% per cent via Credit Suisse.

## Swap portfolios top \$1,000bn

By Our Euromarkets Staff

INSTITUTIONAL portfolios of interest rate and currency swaps have now exceeded \$1,000bn and the burgeoning market, which only started around five years ago, continues to experience an extremely low level of losses, according to

two new reports conducted by Arthur Andersen for the International Swap Dealers Association, which groups 94 financial institutions worldwide dealing in swaps.

The survey on losses, which covered 71 firms, showed that

## Teletech issue may end era of HK 'stags'

By David Dodwell

in Hong Kong

EVIDENCE OF the now era into which Hong Kong's securities industry is being swept - an era that will be critically tested today as stock exchange members vote on a major reform of their management committee - was amply provided this week in the group of tiny colour television manufacturer called Teletech, whose public offering of HK\$80.7m (US\$10.3m) of shares has been oversubscribed 7.7 times.

As expected, the European Investment Bank tapped the Eurobonds sector with a two-tranche deal via Deutsche Bank. The first tranche is a five-year D\$500m deal at 5% per cent and 100% and the second is for DM250m over eight years at 6% and 99%. These terms were considered generous but reasonable given uncertain market conditions.

Both tranches were going well and dealers detected some switching out of seasoned supranational eurobonds into the new paper.

Deutsche Bank Luxembourg

tapped the Euromarket in Danish krona with a Dkr300m eight-year issue priced at 100% and carrying a coupon of 9% per cent, which is the first coupon below 10 per cent since September 1986, according to lead manager Privatbanken.

In Switzerland, Tokyo Electric Power issued a SF200m five-year public bond at 4% per cent and 99% and at the same time did a SF200m five-year private placement at 4% per cent via Credit Suisse.

cause for celebration, one would have thought - but not so in Hong Kong, where public listings have by tradition been priced and put in a queue by a stock exchange committee that aimed at massive oversubscriptions as a way of trumpeting the virility of the market.

The practice had also given

marvellous "staging" opportunities to speculators who came to expect public offerings to be substantially underpriced.

More problematically, it had put huge strains on the banking system, with some of the more glamorous flotations of the past two years attracting applications amounting to more than the territory's

total supply.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers, and at least one English language newspaper, were dimly aware at the modest level of oversubscription in the Teletech offer. They recalled a recent 17.6 times oversubscription by Kin Son Electric, and of 308 times by Tomei Industrial.

Local brokers

## INTERNATIONAL COMPANIES

COVENTRY'S BIG CATS  
BRING HOME THE CREAM.

Success is a familiar sight in Coventry.

World Sports Car Champions  
Jaguar roared to outright  
victory at Le Mans, and  
Peugeot's 405 won the lion's  
share of the votes to become 1988  
'Car of the Year.'

However, pride in Coventry isn't  
just reserved for its renowned  
car manufacturers.

In the city centre and at the new business and  
science parks, a track record is being established  
in the commercial sector and among high-tech  
companies, attracting big names and creating  
new jobs.

Investing in Coventry means investing in success.  
For more information complete the coupon or call  
Myles Mackie or Margaret Docherty on 0203 831332.



I'm interested in opportunities for my business in  
Coventry. Please send details of:

Commercial  Industrial  Hi-Tech  locations

Name \_\_\_\_\_

Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel \_\_\_\_\_

Inward Investment Team,  
City of Coventry, Tower Block,  
Much Park Street, Coventry  
CV1 2PY.



## UK acts as buyout bridgehead

Martin Dickson looks at a European specialist in management buyouts

IN BRITAIN, virtually every manager must have asked himself at some time whether he could do a management buyout. In Italy, virtually no-one thinks that way - but executives are now just starting to do so.

So says Mr Nicholas Ferguson, chairman of Schroder Ventures, the venture capital arm of the UK merchant bank Schroder Wag, which recently announced the establishment of the first Italian management buyout fund by a foreign group.

Furthermore, the bank's involvement in venture capital goes back a long way. In 1965 it joined with the Rockefeller family interests to set up a venture capital fund to invest in American business.

That became a wholly-owned subsidiary of Schroders in the 1960s and since then it has launched a second US venture capital fund. "The funds deployed there are tiny by American standards - \$20m - but it was the long experience of America which gave Schroder the confidence to expand its venture capital operations internationally."

The idea gained popularity in the US in the 1970s and early 1980s, then crossed the Atlantic to the UK. Of the continents, France is the most developed market.

Schroder Ventures has become one of the most broadly spread buyout advisory groups in Europe. It is a major player in the UK, set up the first buyout fund in West Germany, and this autumn it advises are now deployed.

Here Schroders began with a

major move into the UK buyout market in the mid 1980s.

To lead its operation it poached Mr Jon Moulton, who was then running the British venture capital side of Citicorp, the US bank which was one of the pioneers of the UK buyout movement.

Schroder's UK deals since then have included the £25m buyout of the Baden engineering group (the first time a buyout had been executed in the UK as a counter to a hostile takeover bid); the £50m buyout of Braxton Fins (which recently abandoned plans for a stock market flotation); and this year the buyout of the quoted Glass Glove food distribution group.

In the UK, Schroder Ventures has £180m available for investment in management buyouts and venture capital opportunities. Its first buyout fund, totalling some £75m, is now almost fully invested and it is in the process of setting up a second, which is likely to be even bigger.

Its first move into continental Europe took it in 1985 to West Germany, where management buyouts were virtually unheard of. "Everyone said we couldn't do it," says Mr Ferguson. "But the harder it looked the more stubborn we got." His first task was to find a head for the local group, and after a long search he alighted on Mr Thomas Matzen, then running

the German petfood operations of the US company Mars. Schroder Ventures now runs a DM160m (£74.8m) buyout fund in West Germany. Its deals there include the DM100m sale of Ese-Cell-O, the manufacturer of aerospace and automobile parts, which was formerly owned by Textron in the US.

Like Germany, Italy has long been widely regarded by many as a fertile ground for management buyouts, but Mr Ferguson disagrees. He estimates there have been about 12 such deals in Italy over the past five years but now reckons there will be many more, since a large number of privately-owned companies will face succession problems.

He acknowledges that being a pioneer in a country can cause problems. For example, local accountants and lawyers with an aversion to buyouts are thin on the ground. But, he adds, "the benefit is that pioneers end up with the largest stockpiles." Just how profitable all this activity is for Schroder itself and for investors in its various funds has not been made public.

But the company claims to have done very well out of its investments so far. "The long run survivor in this business," says Mr Ferguson, "will be those who produce high returns commensurate with acceptable risks."

## Higher storm claims hit German insurer

By Helga Simonian

K O E L N I S C H E R  
Einschärfversicherung (Cologne Re), West Germany's second largest reinsurer, faces gross claims of DM40m-DM45m (£19.5m-£21.5m) as a result of last October's storms which affected the UK and much of western Europe, a rise of DM20m on previous estimates.

About DM35m of the claims stem from the UK, according to Mr Jürgen Zech, Cologne Re's chief executive. But despite a number of large claims, of which the storm was the biggest, group profits for last year, which will not be revealed until later this year, should be above those for 1986, when it made almost DM63m before tax and transfers to reserves. "1987 will be a good year and shows our international risk transfer strategy has worked," he said. The improvement in earn-

ings comes despite "considerable write-downs" in investments as a result of the stockmarket crash and the lower value of the dollar against the D-Mark at the end of 1987.

Cologne Re works to a calendar year, in contrast to most German reinsurers, meaning that its dollar-based investments will have to be converted to D-Marks at the rate of DM1.58 recorded in December, in accordance with the principle of lowest valuation. "We will be very affected by that," said Mr Zech.

The outlook for 1988 is good so far, according to Mr Zech, despite some "enormous losses" recorded in the industry. However, Cologne Re has come out relatively unscathed and is for example "practically not in" the Piper Alpha oil rig claim, he said.

## Sandoz profits advance

By Our Financial Staff

SANDOZ, the Swiss drugs and chemicals group, saw profits grow during the first half of 1988 in line with expectations and expects good results for the entire year.

Group sales rose 9.1 per cent in the first six months to SFr5.66bn (\$3.2bn). All divisions boosted sales measured in local currencies due to higher turnover volume.

"Based on this favourable situation, good results for the business year may be expected," Sandoz said.

The group posted 1987 group net profit of SFr327m on consolidated sales of SFr8.88bn.

The seeds division was the only Sandoz unit to post lower

half-year sales when converted to Swiss francs, slipping 5 per cent to SFr390m. It blamed seasonal fluctuations in the US market for the decline.

Sandoz pharmaceutical division sales grew 11 per cent in Swiss franc terms to 2.21bn, attributed to a good reception of its specialized new products.

Agricultural sales rose 15 per cent to SFr300m on higher demand in both the US and Europe. Chemical sales were solid in all markets.

Mr Marc Moret, chairman, said in April that 1988 sales volume was expected to rise 10 per cent and net profit would improve by a similar amount.

## Fokker boosts production

By Our Financial Staff

POKKER, the Dutch aerospace group, plans to upgrade production lines for the Fokker 100 passenger aircraft to build three planes a month, from about one at the moment.

"The size of our current order book and the prospect of some big new orders has led us to decide to upgrade the production line," the company said. "This will, however, lead to temporary delays in our current delivery programme."

The Fokker 100 programme got a big boost earlier this month when a year without

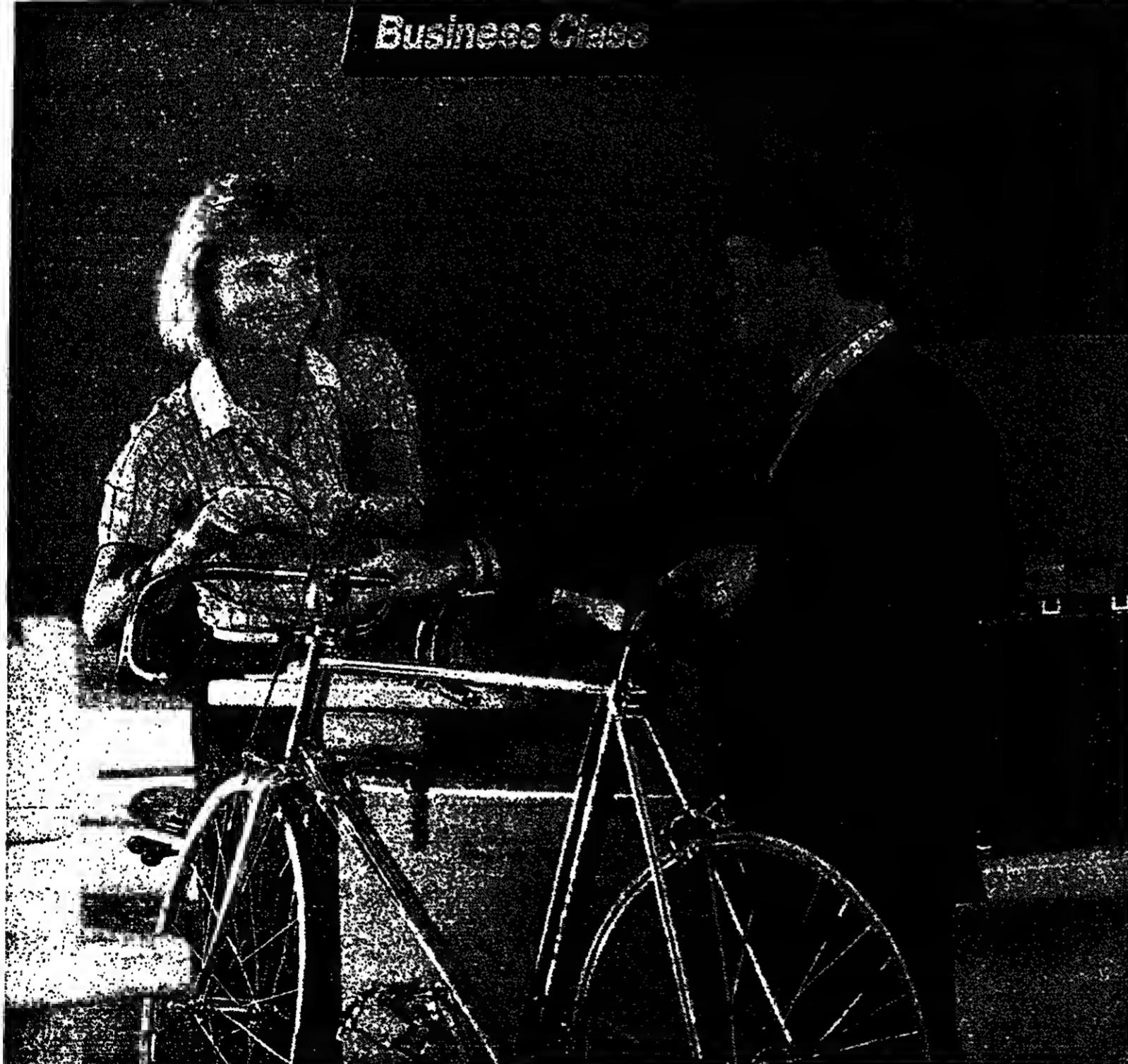
any new orders ended with an order for 12 planes from Braniff, the US airline, through Irish leasing company GPA/Fokker 100.

Meanwhile KLM Royal Dutch Airlines said it will now acquire all its 10 Fokker 100 aircraft five weeks later than originally scheduled.

KLM said the Dutch airline will receive its first Fokker 100 in January. The delivery delays will cause a few problems at the company, notably in its pilot training program, for which it will seek compensation from Fokker.

## "What turns my head is your can-do mentality."

This is an authentic passenger statement.



Lufthansa

Travelling by air  
on business?

Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from . . .

Paris with  
Air France, Pan-Am, Scandinavian Airlines, Heli-Air Monaco, British Airways.

Nice with  
Air France, Pan-Am, Scandinavian Airlines, Heli-Air Monaco, British Airways.

Strasbourg with  
Air France, Air Inter

FINANCIAL TIMES  
Europe's Business Newspaper

JOYCIOL'S

## TECHNOLOGY

The evening's television programmes are continually punctuated these days by complaints from Amstrad founder Alan Sugar that he has to build his computers to numerous different standards in order to comply with regulations in different European countries. It is a problem which affects everything from complicated high technology equipment to the humble plug and socket.

It is also one of the reasons why the European Commission has decided to implement a standards harmonisation project so that manufacturers can build to a single standard for equipment to be sold after the introduction of the Single European Market in 1992.

Leading the way in common standards development is the pan-European cellular radio project. Because the project is developing a brand new service working to a completely new specification, the success of the venture is crucial if the European powers want to persuade manufacturers to follow a similar course for existing equipment.

The manufacturers are looking at a market worth at least £800m a year

for existing equipment.

The aim of the pan-European cellular radio project is to develop a mobile phone network from scratch, based on the same digital technology as the more modern telephone networks. The carphones or hand portable phones bought in one country could be used throughout Europe, whether in London, Naples or Oslo.

For the service to come into full commercial operation by the proposed launch date of 30 July 1991, the aspirations of the telecommunications operators in 15 different countries, and as many different manufacturers, have to be harmonised.

From the manufacturers' point of view, the idea is to produce a network infrastructure and a range of phones that can be manufactured in Europe for the European consumer rather than relying on imported equipment. They are looking at a market worth at least £800m a year.

However it is the operators' "club" the Conference Européenne des Postes et Télécommunications (CEPT), which has the final say in the definition of the numerous standards to which the networks will

# Europe places call for mobile telephone network by 1991

Della Bradshaw on a pioneering EC communications project

operates across Europe.

A major problem has been that the differing interests of the manufacturers and operators, and differing plans among the operators themselves.

For example, some of the European operators wanted to incorporate a special brightly-coloured emergency button in all the telephone handsets, so that users travelling round Europe would not have to worry about learning the different emergency phone numbers.

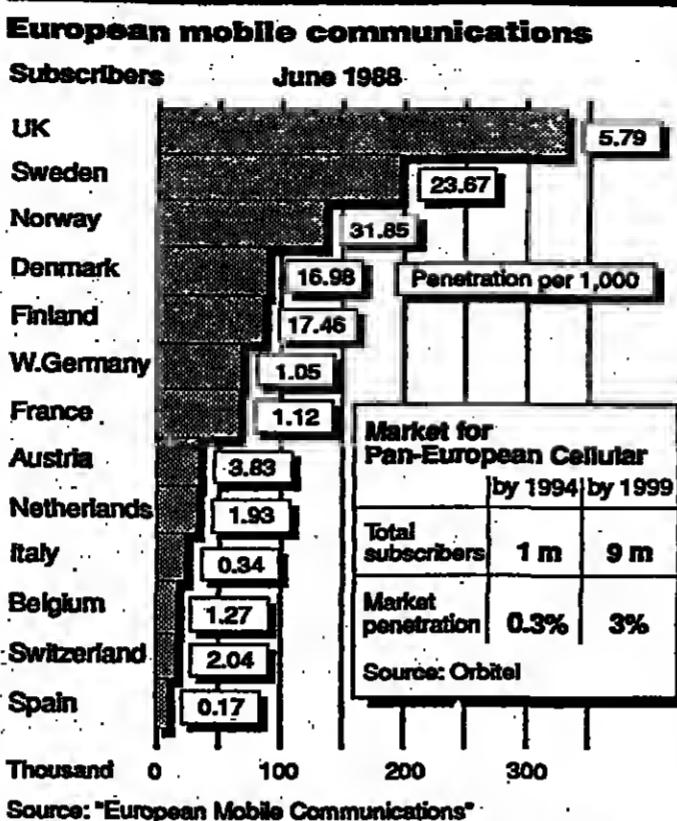
The introduction of such a button would have increased the complexity of the phone, and as a result its price. In addition, the opponents argued, it would have resulted in a lot of harassed emergency services operators, who would be phoned up whenever someone pushed the button by mistake.

In the end the committee agreed to a common number for emergency services across Europe, the star button followed by 99. "That's a very good example of how problems can arise when defining standards like this; and how sensible solutions can be achieved," says Mike Pinches, managing director of Orbital, the Racal and Plessey joint venture company set up a year ago to develop equipment for the pan-European cellular system.

Pinches is confident that the manufacturers and operators will eventually sort out the remaining problems with the specification, even though only about 80 per cent of it is currently defined. But not all manufacturers are as happy about the situation.

Some are now publicly airing their grievances. Ulf Johansson, vice president of the Swedish manufacturer Ericsson Radio Systems, says certain aspects of the standard are far too complicated. One example he quotes is the signalling technique needed for setting up a phone call on the proposed system.

The signalling system being considered in the Groupe Spéciale Mobile (GSM), the group set up within the CEPT to deal specifically with the pan-European service, is the internationally-defined Number 7 signalling system, now being introduced by British Telecom



and other telecoms companies in the ordinary telephone network. That signalling system will support the integrated services digital network (ISDN) concept, which gives combined voice and data transmission over a single telephone line or radio channel.

Johansson believes that the signalling system is not necessary for ordinary phone calls. "The complexity of the call set up using the protocol based on ISDN is ten times what it is on current systems," he says, "and you don't need that level of complexity just to make ordinary phone calls."

He believes that the ISDN signalling pushes up the complexity of the equipment and the price. "I think the ISDN-based system should be adopted, but the protocol should be partitioned so that you can have a simple signalling standard and the more complex ISDN-based one in the same framework."

the cheapest networks.

For that reason most of the complexities are put into the switching and base station units, not the phone itself. Operators are hoping to be able to sell phones onto the new networks for about £400 in 1991, compared to the £500-£1,000 for the cheapest cellular phone today. They are also hoping to bring the cost of the infrastructure down to £250 for every subscriber on the network.

Even though the standard is a new one, problems of intellectual property rights infringements have already raised their heads. The "codec" the crucial component in the cellular phone which translates the speech into digital radio signals, may infringe patents held by some American firms. The lawyers have still to decide.

As well as walking the tightrope between complexity and cost, the GSM committee is also trying to strike the right balance between what goes into the mandatory standard and what can be left to each country or manufacturer's interpretation. Again, disagreement is rife.

Johansson is worried that the specification has been too minutely defined at the outset, and that this will inhibit the development of technologically advanced enhancements later on. Other interested parties do not agree.

Peter Carpenter, Business Planning Director at British Telecom Mobile Communications and in charge of co-ordinating BT's input to the European forum, says he believes that the system specification as it stands is flexible enough to allow operators leeway in implementing their systems, but sufficiently defined to allow competitive tendering to be placed.

For commercial reasons some manufacturers prefer the "intelligence" in the cellular radio network to be sited in the mobile telephone exchange, which is the heart of the network. Others prefer less dependence on that switching centre with more processing done in the regional base stations. Either way, some manufacturers would benefit, others would not.

With that in mind, a special unit within the GSM committee has been set up to determine the best way of developing the pan-European system so that operators end up with

another company for the next part of the system, and all the different elements will work together.

In Britain operator-specific developments are likely to be implemented if they give one of the two operators a competitive edge by differentiating the services.

On the current generation of systems both Racal Vodafone and Cellnet have introduced services on their networks to do just that.

But in Europe, where in most cases there will be only one cellular radio operator for each country, the individual quirks of the operators are more likely to be based on tradition than on competition.

"We know in some countries it will be necessary to have minor adaptations," says Michel Camirat, radio marketing manager at the French electronics giant Matra. "Each administration has defined bits they want done differently, such as the temperatures the equipment can be subjected to or the materials that can be used."

## With all deadlines achieved so far, the target date looks more than feasible

In order to ensure the the commercial pan-European service begins on time in July 1991, the GSM committee imposed a strict timetable at the onset of the programme to make sure that progress could be monitored.

One of the most crucial deadlines is the end of this month. By that time all the telecoms operators in Europe should have decided which manufacturers they will go to for the first phase of equipment ordering.

The only announcement to come so far is from Britain's Racal Vodafone, which has chosen two suppliers, Ericsson Radio Systems and Orbital (in which it has a stake).

Bernard Mallinder, the man with the difficult task of co-ordinating all the permanent staff in the GSM group in Paris, believes that goodwill will carry the day. "There's a European spirit in making this work. Everybody wants it to happen and that's why it's maintaining the schedule. Everybody wants to get there."

Whether Amstrad's Alan Sugar will be as fortunate in his attempts to harmonise computer standards is another matter.

stop copying. Elsewhere this may not be possible.

Mr Richard Heywood of Microsoft takes the view that it is useless to put "thousands and thousands of dollars into research, only to lose it all to software piracy."

California's product provides software access protection via a hardware unit which is plugged into a socket on the personal computer. Protected software will only operate on a machine where Sentinel is installed.

During operation, the operating program repeatedly sends out a data stream (an algorithmic mathematical code) embedded within the Sentinel to software developers such as Microsoft. Without a response from Sentinel, the program will not run.

According to Sussex Computer Security, the same scheme is unlikely to be taken when such information held on a personal computer. For a sufficiently skilled fraudster, it is simple matter to copy most of a company's software on a couple of pocket-size disks.

Computer Security believes that although mainframes may be well protected, the same cannot be said of the PC. If it has applied some of its mainframe security expertise to new products.

PC-Guard, for example, which is software for IBM PCs, combines access control with file security for each user, and uses passwords and encryption. This can be enhanced with hardware called S2000, which uses two microprocessors for further encryption of sensitive data. A third product, Mail-Guard, will ensure the secure transmission of electronic mail.

Hospital project for US army

THE US Army is to spend \$1bn over the next eight years to provide an integrated hospital information system in 754 military hospitals throughout the world. The contracting team is headed by Science Applications International Corporation and the system will be based on DEC computers.

Patient administration, patient scheduling, laboratory information, radiology, pharmacy, nursing demand and diet requirements will all be automated.

Stringent Department of Defense security requirements had to be met, particularly for the local area network (LAN) segment of the scheme, and there will be various levels of access based on passwords. The LAN work has been awarded to Able Computer, which expects to receive contracts totalling \$50m. Appropriate personnel throughout any facility, from the smallest clinic to the largest hospital, will have instant access to patient records.

CONTACTS: Computer Security, 1000 2nd Street, Suite 1000, Aliso Computer UK Office, 0705 27222, California Software Product UK Office, 0705 27222.

## Company Notices

**THE SUNGAI BERMINAS MALAYSIA BERHAD**  
(Formerly known as Sungai Berminas Sdn Bhd)

**NOTICE OF MEETING**

NOTICE IS HEREBY GIVEN that the Twelfth Annual General Meeting of members of The Sungai Berminas Malaysia Berhad will be held at the PNB Theatres, 2nd Floor, Menteri PNB, PNB Plaza, 80400 Kuala Lumpur, Malaysia on Monday 22nd August 1988 at 10.00 a.m. for the purpose of:

To consider and, if thought fit, pass the following as ordinary resolutions:

1. That the profit and loss account for the year ended 31st March, 1988 and the balance sheet of the Company as at that date and the sources and application of funds of the Company for the year ended 31st March, 1988 be and are hereby received and adopted and the final dividend of 40 sen per share, less tax of 40%, recommended herein be and is hereby approved and declared to be paid on 28th August, 1988 to members.

2. That Eddie Zukert Talla, who ceases by rotation a Director of the Company.

3. That members who are eligible and have given their consent for re-appointment, be and are hereby re-appointed as the Company's auditors for the period until the conclusion of the next Annual General Meeting and that the remuneration to be paid to them be fixed by the Board.

By Order of the Board  
Anil Aspinwall  
Secretary

**NOTES:**

A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.

A notice or proxy to be valid must reach the Registrars' office at 22nd Floor, Menteri PNB, 80400 Kuala Lumpur, Malaysia or the United Kingdom Registrars' Office at Hill Samuel Registrars Limited, 1 Greenway Place, London SW1P 4RL. Notice or proxy must not have 48 hours before being received.

These are the only notices of meetings of shareholders received by The Stock Exchange, London to be made available for inspection at the meeting.

**GLOBAL GOVERNMENT PLUS FUND LIMITED**

International Depository Receipts representing 100 Common Shares

Notice is hereby given in the shareholders that the board of Directors of GLOBAL GOVERNMENT PLUS FUND LIMITED ("the Company") has decided to issue 100,000 new shares of US\$ 0.0005 per share payable on 30th June, 1988, to shareholders on the record date of 28th June, 1988.

An 18th July, 1988, coupon rate 1 of the International Depository Receipts will be payable in US\$ at the rate of US\$ 0.8250 per share net of the depositary's fee, at the following offices of Morgan Guaranty Trust Company of New York:

- Brussels, 35, Avenue des Arts
- London, 1, London Court
- Montreal, 440, rue Peel, Landstrasse
- Zurich, 36, Stockstrasse

In declaring this dividend the directors took into consideration not investment income available for distribution but the amount of dividends paid by the Company since inception on 28th February, 1988 through 31st May, 1988.

Morgan Guaranty Trust Company of New York, Brussels Office, as Depository

**BRITIA**

Auto - Estradas de Portugal S.A.  
Japanese YEN 10,000,000,000  
Guaranteed Floating Rate Notes 1988

In accordance with the description of the notes, notice is hereby given that for the interest period July 20, 1988 to January 20, 1989, the interest rate will carry an interest rate of 4.3% p.a.

The interest payable on January 20, 1989 against coupon rate 3 will be YEN 240,000 per Note of YEN 10,000,000.

THE AGENT BANK

**M.J. JONES SECRETARY**

**CHARTER CONSOLIDATED P.L.C.**

**NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER**

Subject to approval by shareholders at the annual general meeting on 2 August 1988, a final dividend of 10.25p per share will be payable on or after 4 August 1988 to persons holding shares on the register of shareholders on 28 July 1988. Shareholders will receive through the mail late in August the Notice of Meeting containing details of the business to be conducted at the Meeting.

**STEPHEN HYMAN, CO.**  
Cavendish House  
16/18 Albert Square  
MANCHESTER M2 5PL  
061 2420620

**Art Galleries**

JOHNSON GALLERY - 30 Bruton Street, W1  
01-580 2107. Paintings works on paper, Watercolours, Pastels and Prints. Open 10.30am-5.30pm. Closed Monday. Tel: 01-580 2107

**Personal**

TELEX OR FAX  
Free enquiries about the claret market in Bordeaux and for easy delivery in G.B. Tel: 0533 884 0000. Fax: 0533 884 0000. 10 cours de la Madeleine, 33000 Bordeaux, France

**Exhibitions**

Special free 3-day courses on Starting A Business, Tues 26th & 2nd (E2), or Fri 2nd & Sat 3rd (E2). Tel: 01-580 2020. Management Centre 01-580 2020.

**Tired of waiting for information?**

**Computers for people who can't afford to wait.**

**Concurrent Computer Corporation**

For high performance solutions to your time-critical applications...  
**call 0753 777777 today**

Or send your business card for a free video to Marketing Dept.,  
227 Bath Road, Slough, Berkshire SL1 4AX

## Dillon, Read Limited

is pleased to announce that

Jason Mande and Anna MacDonald

have joined its

European Equity Team

## Sales and Research

**Belgium** Sebastian Scotney  
Jeffrey Taylor  
**France** Rebecca Wimington-Ingram  
Jill Swanborough

**Spain** Jason Maude  
Anna MacDonald

## Dealers

Alan Stichbury

Kevin Bence

Telephone: 01-493 7499. Telex: 8811055 DRL UK G. Facsimile: 01-493 5973  
Devonshire House, Mayfair Place, London W1X 5FH



## WORTH WATCHING

Edited by

Geoffrey Charlish

## Security guards for office PCs

DIRECTORS AND executives who generate or read paper work covering say, their company's corporate financial position, or their market strategy, routinely make sure, by lock and key, that unauthorised access is denied.

According to Sussex Computer Security, the same scheme is unlikely to be taken when such information held on a personal computer. For a sufficiently skilled fraudster, it is simple matter to copy most of a company's software on a couple of pocket-size disks.

Computer Security believes that although mainframes may be well protected, the same cannot be said of the PC. If it has applied some of its mainframe security expertise to new products.

An advantage is that copies can be made, making life easier for the accredited user, but they will only run on the associated machine. David Svendsen, Microsoft's UK managing director, believes

the use of devices like Sentinel could open up Eastern



## UK COMPANY NEWS

**Beatson Clark rejects 'opportunistic' TT bid**

By Ray Bashford

**BEATSON CLARK**, Rotherham-based glass bottle and jar manufacturer, yesterday rejected an "opportunistic" £25.5m takeover bid from TT Group.

TT, formerly Tyneck Turner, which in February came under the control of Mr John Newman and Mr Nicholas Shipp, is offering four new ordinary shares for every three Beatson Clark shares.

The announcement pushed Beatson Clark shares 6p higher to 350p, while TT shares added 2p to 288p.

Beatson Clark, which achieved pre-tax profits of £1.65m on turnover of £42.5m in 1987, has been the subject of considerable takeover speculation, heightened with the appearance last October on the share register of interests associated with Sir Ron Briarley, the New Zealand entrepreneur.

It is understood that AAF has decided not to accept the

offer on the present terms. Mr Clark said that as a result of the visit, AAF directors "have a much better understanding of the offer".

According to Mr Shipp, TT has held no discussions with AAF.

Mr Clark said that the board was "totally unconvinced that TT Group would be able to contribute anything to the development of our business".

He added that following a recent shake-up in the company which led to 180 redundancies, it was in shareholders' best interests to remain independent.

Mr Newman, who was acquisition manager with Hanson Trust for seven years from 1970, and Mr Shipp, formerly employed by a London stockbroker, hold 40 per cent of TT, an interest acquired after they reversed in several companies under their control.

The Greek stock market is currently dominated by the financial sector which makes up around 50 per cent of the total capitalisation. The textile sector makes up 24 per cent of the market but is dominated by one company, P Patriaki, in which there is very little trading.

The entire Greek market is capitalised at around £4bn. Although the market suffered substantially in the crash, its index has now recovered to around pre-crash levels.

**West Industries down at £0.17m and raising £3m**

WITH THE announcement of its results for the year ended March 31 1988, West Industries gives details of a capital injection which means changes to the composition of the board.

Turnover in the year moved ahead to £13.75m (£9.22m) but pre-tax profit fell to £173,800, from £277,900, after exceptional debits of £52,300. The dividend is held at 1p, with a final of 0.75p.

A further £3m put into the company through subscription of 12.5m shares at 25p each, by way of a placing to Firstmeasure, will come on to the board, with Mr Morris as chairman. They will be joined by Mr D. Jones as managing director.

On the year's results Mr Sheppard said the construction and engineering divisions recorded excellent performances, with the exception of one construction contract. No settlement had yet been reached.

The company also incurred heavy development expenditure in the pest control division.

**Kingsgrange loss warning**

By Ray Bashford

**KINGSGRANGE**, toilettries manufacturer which was floated on the main market in July last year, has issued a second warning about a "serious" loss in the second half of the year which could lead to a reorganisation of the group.

Mr Ian Aldred, chairman, said that current year pre-tax profits would not exceed £165,000, compared with the flotation forecast of £1.5m.

In February, when the difficulties became evident, directors said that pre-tax profits for the year to April 30 would be less than the £1.12m achieved in the first half.

**Trevian up 63%**

Trevian Holdings, USM-quoted property developer, trader and consultant, reported pre-tax profits up 63 per cent from £886,000 to £1.04m for the year to April 5.

Rental income fell to £365,000 (£358,000) but net profits from sale of property developments were sharply up at £1.13m (£211,000).

**Meldrum assets up**

Meldrum Investment Trust reported net asset value of 155.5p at June 30, against 156.7p a year earlier and 143.1p at the end of 1987. Net revenue for the six months to June was £902,000, against £739,000, with earnings per share of 2.24p (1.89p). The interim dividend is raised from 1.2p to 1.4p.

Tax took £34,000 (£339,000).

**Leslie Wise 54% ahead**

By Alice Rawsthorn

**LESLIE WISE** Group, the textiles concern which reverted into the ailing Ladies Pride clothing company last year, yesterday announced a 54 per cent increase in first half pre-tax profits to £1.6m.

All the profits came from the original Leslie Wise business, which specialises in fabric converting and merchandising. Ladies Pride, still in the throes of restructuring, broke even. Leslie Wise also provided the bulk - about £10m - of the group's turnover, which rose to £13.5m (£9.2m).

Earnings moved ahead to 3.75p (2.41p) in the six months to May 31. The interim dividend is 1.25p (0.5p).

Since reversing into Ladies Pride, the LW management team has engaged in stringent cost cutting. Two factories and a warehouse have been closed.

and the Ladies Pride workforce reduced from 600 to under 450 people. Cost of redundancies is expressed as an extraordinary £125,000 (£29,000). Mr Neil Wise, group chief executive, said profits from sales of the factories and warehouse would offset that.

The garment manufacturing and retailing businesses made a "modest contribution" but the knitted fabric and transfer paper printing companies produced "poor performances". Their future was under review.

The LW converting companies fared well and future expansion would be concentrated there and on Jeamland, the fashion wholesaler acquired last month. LW has decided not to proceed with the proposed expansion of the Ladies Pride finishing plant in Leicester.

**0898 12 12 20**

For the U.K.  
Money Supply figures  
today

Market report updated  
every 30 minutes 8.30am-5.00pm

**CITYCALL BULLETIN**

Calls are charged at 5p per 12 seconds off-peak, 8p weekend peak. Inc. VAT. 01 204 0322

**AMENDED NOTICE**

Notice to Holders of Warrants

**Australia and New Zealand Banking Group Limited**  
(Incorporated with Limited Liability in the State of Victoria)

13% Notes Due 1992  
with separate Warrants to subscribe Ordinary Shares of  
Australia and New Zealand Banking Group Limited

The issuer has announced a rights issue on its Ordinary Shares.  
In accordance with the Terms and Conditions of the Warrants, notice is hereby given that an adjustment has been made to the Subscription Price pursuant to Condition 1(e).

Each Warrant entitles the holder thereof to subscribe for 45 Ordinary Shares at a price of A\$4.59 per Ordinary Share (the "Subscription Price").

**Bankers Trust**  
Company, London  
20th July 1988

**Agent Bank**

**G Finance. S.A.**

AFFILIATED TO E. GUTZWILLER & CIE SÀNCIERS, BASEL

We have the pleasure of  
announcing that as of July 1988  
our new name will be

**GUTZWILLER S.A.**

GENEVE

Portfolio - Management  
4, Saint-Léger - 1211 GENEVA 11  
Tel. (022) 29.83.08.

This announcement appears as a matter of record only.

July 1988

**Independent Newspapers, PLC****£40,000,000****Revolving Credit/Term Loan Facility**

for

**Independent Newspapers Holdings Limited**

Arranged by

**Bankers Trust International Limited**

Managers

**Bankers Trust Company****Bank of Ireland****The Bank of Nova Scotia****Irish Intercontinental Bank Limited****Société Générale****Ulster Bank Limited**

Co-Manager

**Allied Irish Banks plc**

Funds provided by

**Bankers Trust Company****Bank of Ireland****The Bank of Nova Scotia****Société Générale****Ulster Bank Limited****London Branch****Irish Intercontinental Bank Limited****KB Financial Services (Ireland) Limited**

All of these securities having been sold, this announcement appears as a matter of record only.

July 1988

**\$ 300,000,000****KfW International Finance Inc.****9 3/8% Guaranteed Notes Due 1998**

Guaranteed Unconditionally as to Principal and Interest by

**KfW Kreditanstalt für Wiederaufbau**

a corporation under public law of the

Federal Republic of Germany

Application has been made to list the Notes on the New York Stock Exchange.

**The First Boston Corporation****Salomon Brothers Inc****ABD Securities Corporation****Commerzbank Capital Markets****Deutsche Bank Capital Corporation****Merrill Lynch Capital Markets****Morgan Stanley & Co. Incorporated****Shearson Lehman Hutton Inc.****Bear, Stearns & Co. Inc.****BV Capital Markets, Inc.****Daiwa Securities America Inc.****Donaldson, Lufkin & Jenrette Securities Corporation****Drexel Burnham Lambert Incorporated****Lazard Frères & Co.****Nomura Securities International, Inc.****Paine Webber Incorporated****Prudential-Bache Capital Funding****L.F. Rothschild & Co. Incorporated****Smith Barney, Harris Upham & Co. Incorporated****SBCI Swiss Bank Corporation****UBS Securities Inc.****Wertheim Schroder & Co. Incorporated****Dean Witter Capital Markets**



## Johannesburg Consolidated Investment Company, Limited

(All companies mentioned are incorporated in the Republic of South Africa)

### Group Gold Mining Companies

Summary of reports for the quarter ended 30 June 1988

### Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited

Registration number 0100221008

	Quarter ended	Year ended
Ore milled: tons (000)	30,688	31,388
Yield: grams per ton	2,084	2,046
Working cost - per ton milled	3.4	3.4
R85,21	R85,30	R83,84
R2000	R2000	R2000
Profit from gold	93,152	74,536
Profit from uranium	386	1,076
Net sundry revenue	3,638	2,919
Net profit after tax	90,946	65,927
Capital expenditure	71,367	38,510
Dividends declared	51,965	—
		70,306

### Western Areas

Western Areas Gold Mining Company Limited

Registration number 0100220505

	Quarter ended	Year ended
Ore milled: tons (000)	889	898
Yield: grams per ton	3.40	3.33
Working cost - per ton milled	R105.76	R108.92
R2000	R2000	R2000
Profit/(loss) from gold	5,941	(6,048)
Profit from uranium	3,488	3,001
Net sundry revenue	1,755	193
Net profit/(loss)	11,184	(2,854)
Capital expenditure	10,215	9,704
		36,058

### H. J. Joel

H. J. Joel Gold Mining Company Limited

Registration number 0100220505

	Quarter ended	Year ended
Capital expenditure (R2000)	34,220	32,689
Reef metres sampled	417	420
Average reef width	23	40
Grade - grams per ton	23.2	14.9
Centimetres - grams per ton	534	596
		628

Randfontein's working costs remained constant in spite of salary increases granted to skilled workers. Mill throughput increased by 28,000 tons; tonnage from underground increased by 189,000 tons. The uranium plant operated at reduced throughput to reduce costs and improve recovery grade.

Western Areas has achieved a reduction in cost per ton for the second quarter in succession. This, together with a 12 per cent increase in revenue, has produced a profit from gold of R5.9 million (R6 million loss) for the quarter.

Joel's treatment plant has achieved highly satisfactory efficiencies in trial milling. Stoping

operations commenced in June 1988. The rate of development has improved and the degree of faulting encountered thus far is less severe than had been anticipated at the time of the last quarterly report.

Elburg Gold Mining Company Limited. Shareholders are advised to study the operating results of Western Areas Gold Mining Company Limited.

Quarterly reports have been mailed to the shareholders of each company. Copies of the reports may be obtained from: Barnes Bros Limited, 99 Bishopsgate, London EC2M 3XE.

Johannesburg  
18 July 1988

Randfontein's working costs remained constant in spite of salary increases granted to skilled workers. Mill throughput increased by 28,000 tons; tonnage from underground increased by 189,000 tons. The uranium plant operated at reduced throughput to reduce costs and improve recovery grade.

Western Areas has achieved a reduction in cost per ton for the second quarter in succession. This, together with a 12 per cent increase in revenue, has produced a profit from gold of R5.9 million (R6 million loss) for the quarter.

Joel's treatment plant has achieved highly satisfactory efficiencies in trial milling. Stoping

### THE DISCERNING PERSON'S GUIDE TO LONDON

★ ★ ★ ★ ★

#### THE OUTFITTERS

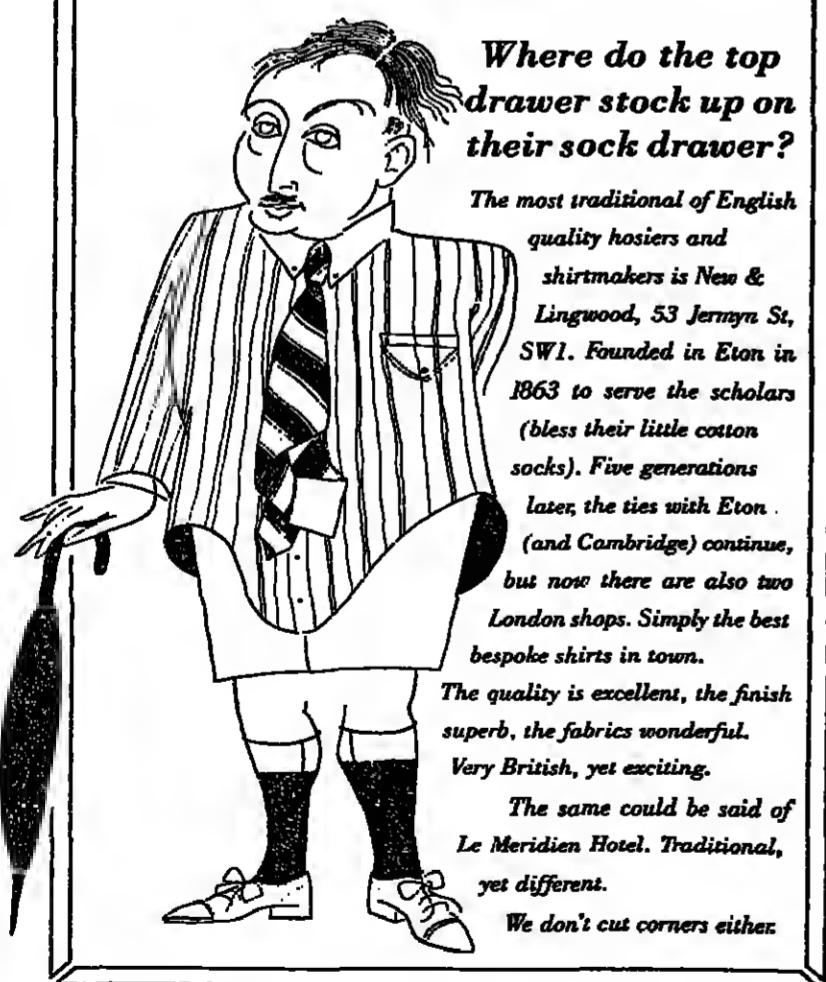
Where do the top drawer stock up on their sock drawer?

The most traditional of English quality hosiery and shirtmakers are New & Lingwood, 53 Jermyn St, SW1. Founded in 1863 to serve the scholars (bless their little cotton socks). Five generations later, the ties with Eton (and Cambridge) continue, but now there are also two London shops. Simply the best bespoke shirts in town.

The quality is excellent, the finish superb, the fabrics wonderful. Very British, yet exciting.

The same could be said of Le Meridien Hotel. Traditional, yet different.

We don't cut corners either.



Le  
MERIDIEN  
HOTEL

PICCADILLY

PICCADILLY, LONDON W1V 0BB TEL: 01-734 8000. TRAVEL COMPANION OF AIR FRANCE.

## CASE shuns final Gandalf offer

By Philip Coggan

Gandalf Technologies, Canadian data communications group, yesterday made an increased and final £70m offer for CASE but was once again rejected by the UK computer systems company.

The offer, in cash and shares, valued each CASE share at 105p but although CASE's share price jumped 8p yesterday, it stayed resolutely below the offer level at 95p.

"There is very little enthusiasm for the bid because of the substantial paper element"

said Mr David Gibbons, an electronics analyst at James Capel.

The terms of the new offer comprise 5469 cash and one Gandalf share for every nine CASE shares. Although the offer allows shareholders to "mix and match", by choosing to take all of their consideration in cash (to the value of 100p) or shares (to the value of 121p), such options will only be allowed to the extent that there are compensating elections.

Gandalf first made an approach to CASE in January and then launched a bid in May, after building up a 2.5 per cent stake. CASE has consistently rebuffed the bid, claiming it makes neither financial nor technological sense.

After an ill-starred acquisition in the US, CASE suffered substantial losses in 1985-86 and 1986-87. Although the company returned to the black last year - pre-tax profits amounted to £2.2m - it has

not made a profits forecast and Mr Gibbons said yesterday that "we have little confidence in expectations of rapid profits recovery at CASE."

Gandalf said yesterday that the increase in the offer would mean that the combined company would have gearing of over 100 per cent. According to Mr Gibbons: "The bid appears to be a stand-off between a weak company on the one hand and a predator with insufficient firepower on the other."

**Unwelcome message for data group**  
Alan Cane assesses the technological factors of the Canadian offer

CASE GROUP and Gandalf Technologies, are to some extent victims of their own success. They are practitioners of a Black Art - data communications - which they understand but which the uninitiated find as simple as advanced calculus.

As a result of this complexity, technology may not figure highly in the thinking of CASE shareholders considering the increased takeover bid from the Canadian group. They are more likely to decide whether to accept Gandalf's £70m offer on their estimates of the quality of each company's management and the financial terms.

CASE tried to grasp this particular nettle more than a decade ago when it published and distributed free a pocket guide to data communications: so far, it has shifted almost £m an innovation copied by virtually every data communications supplier of note.

Over that ten years, there has been a revolution in computing system technology resulting in a move from stand-alone mainframe computers housed in data centres to networks of smaller computers dispersed through organisations and communicating with each other via telephone lines.

Computers are poor conversationalists where ordinary telephone networks are concerned: it is the devices designed and manufactured by companies like CASE and Gandalf and their competitors like Micom, Racal and Paradyne which make it possible for them to talk at all. Data communications is now central to development in corporate data processing.

The list of essential devices includes:

- Modems (modulator-demodulator), which translate the binary digits of computer speech into a sound signal which can be transmitted effectively over voice-grade telephone circuit.

- Multiplexers, which gather together a number of simultaneous computer transmissions and interweave them so they can be sent down a single, high speed telephone line, therefore making the best use of an expensive utility.

- Data switches, which operate in an analogous manner to telephone switching systems, arranging for calls to be set up between pairs of computers.

- Packet switches, which make possible the most advanced form of data communications where information is transmitted as discrete units each with an electronic envelope and address.

Experts argue, however, that companies like Gandalf and CASE have only three realistic options for growth and survival.

First, they can become a commercial manufacturer *par excellence* turning out products in high volume and at low cost and distributing them widely through efficient distribution

channels. Neither company is well suited to this option.

Second, they can survive through continued innovation - but that, they warn, is getting harder each year. CASE has a creditable record here. Its DCX range of data concentrating exchanges, launched in 1979, combined for the first time data switching with statistical multiplexing.

But the data communications world is changing dramatically both in terms of technology and competition, raising questions about both companies' strategies.

The question now is who is best prepared for open systems, where any piece of computer equipment can be easily connected to another, the growth of high-speed voice and data networking equipment (TI multiplexers), telephone circuits which use digital communications (computer language) from end to end, and packet switching.

A key point in CASE's defence has been that it is already active in these growing markets while Gandalf needs CASE's technology to gain access to them.

Experts argue, however, that companies like Gandalf and CASE have only three realistic options for growth and survival.

First, they can become a commercial manufacturer *par excellence* turning out products in high volume and at low cost and distributing them widely through efficient distribution

channels. Neither company is well suited to this option.

Second, they can survive through continued innovation - but that, they warn, is getting harder each year. CASE has a creditable record here. Its DCX range of data concentrating exchanges, launched in 1979, combined for the first time data switching with statistical multiplexing.

But the data communications world is changing dramatically both in terms of technology and competition, raising questions about both companies' strategies.

The question now is who is best prepared for open systems, where any piece of computer equipment can be easily connected to another, the growth of high-speed voice and data networking equipment (TI multiplexers), telephone circuits which use digital communications (computer language) from end to end, and packet switching.

A key point in CASE's defence has been that it is already active in these growing markets while Gandalf needs CASE's technology to gain access to them.

Experts argue, however, that companies like Gandalf and CASE have only three realistic options for growth and survival.

First, they can become a commercial manufacturer *par excellence* turning out products in high volume and at low cost and distributing them widely through efficient distribution

channels. Neither company is well suited to this option.

Second, they can survive through continued innovation - but that, they warn, is getting harder each year. CASE has a creditable record here. Its DCX range of data concentrating exchanges, launched in 1979, combined for the first time data switching with statistical multiplexing.

But the data communications world is changing dramatically both in terms of technology and competition, raising questions about both companies' strategies.

The question now is who is best prepared for open systems, where any piece of computer equipment can be easily connected to another, the growth of high-speed voice and data networking equipment (TI multiplexers), telephone circuits which use digital communications (computer language) from end to end, and packet switching.

A key point in CASE's defence has been that it is already active in these growing markets while Gandalf needs CASE's technology to gain access to them.

Experts argue, however, that companies like Gandalf and CASE have only three realistic options for growth and survival.

First, they can become a commercial manufacturer *par excellence* turning out products in high volume and at low cost and distributing them widely through efficient distribution

channels. Neither company is well suited to this option.

Second, they can survive through continued innovation - but that, they warn, is getting harder each year. CASE has a creditable record here. Its DCX range of data concentrating exchanges, launched in 1979, combined for the first time data switching with statistical multiplexing.

But the data communications world is changing dramatically both in terms of technology and competition, raising questions about both companies' strategies.

The question now is who is best prepared for open systems, where any piece of computer equipment can be easily connected to another, the growth of high-speed voice and data networking equipment (TI multiplexers), telephone circuits which use digital communications (computer language) from end to end, and packet switching.

A key point in CASE's defence has been that it is already active in these growing markets while Gandalf needs CASE's technology to gain access to them.

Experts argue, however, that companies like Gandalf and CASE have only three realistic options for growth and survival.

First, they can become a commercial manufacturer *par excellence* turning out products in high volume and at low cost and distributing them widely through efficient distribution

channels. Neither company is well suited to this option.

Second, they can survive through continued innovation - but that, they warn, is getting harder each year. CASE has a creditable record here. Its DCX range of data concentrating exchanges, launched in 1979, combined for the first time data switching with statistical multiplexing.

But the data communications world is changing dramatically both in terms of technology and competition, raising questions about both companies' strategies.

The question now is who is best prepared for open systems, where any piece of computer equipment can be easily connected to another, the growth of high-speed voice and data networking equipment (TI multiplexers), telephone circuits which use digital communications (computer language) from end to end, and packet switching.

A key point in CASE's defence has been that it is already active in these growing markets while Gandalf needs CASE's technology to gain access to them.

Experts argue, however, that companies like Gandalf and CASE have only three realistic options for growth and survival.

First, they can become a commercial manufacturer <i



## COMMODITIES AND AGRICULTURE

# Strike poses fresh threat to Peruvian mine output

By Barbara Durr in Lima

PERU'S NATIONAL Federation of Mine, Metallurgical and Steel Workers claims that 80 per cent of its 60,000 members are now on strike.

The miners' strike began on Monday, one day before a 48-hour national work stoppage to protest at the Government's economic policies.

The general strike, the third since President Alan Garcia came to office in July, 1985, was called by the country's two leading labour federations, the Communist-led General Confederation of Peruvian Workers and the Confederation of Patriotic Workers, led by the ruling party, the American Popular Revolutionary Alliance.

Labour unrest has been steadily rising as inflation, now officially predicted to top 400 per cent in 1988, has bitten hard into real wages.

The miners' strike is a further blow to Peru's mining output. According to industry sources, production has already sunk more than 6 per cent overall during the first five months of this year, because of individual mine strikes and a lack of spare parts cause by the country's severe dollar shortage.

In the first five months of this year, according to statistics from the Ministry of Energy and the Central Bank, copper production, including blister, refined copper and concentrates, dropped to 145.3

tonnes, compared with 170.9 tonnes last year. Zinc production, including refined zinc and concentrates, fell to 207 tonnes, down from 223.3 tonnes in the corresponding period of 1987.

At the same time lead production declined to 72 tonnes from 79 tonnes.

Mr Reynaldo Gubbins, president of the private sector's National Association of Mining, says the dollar shortage has hit state-owned companies harder than private ones. In the private sector, "you do whatever you have to do to get a spare part. The Government companies cannot go to the black market," Mr Gubbins said.

Some desperate private companies are said to be sending officials abroad to buy spare parts and carry them indirectly, bypassing all normal import procedures.

The largest public sector mining company, Centromin, along with other large state-owned mining operations, such as the Tintaya mine and the refinery of Mineraoper, have been partially paralysed because of lack of spare parts, particularly for their trucking fleets, inputs and equipment replacement.

Nevertheless, with higher mineral prices, Peru's mining earnings for six principal products were up \$18.8m for the first four months of this year, compared with the same period last year. According to figures from the Central Bank and the Ministry of Energy on exports of copper, iron, lead, zinc, gold and silver, Peru earned \$451.8m from January to May this year, compared with \$313.1m last year. Its silver production, from January to May this year, fell to 177,115 fine kg from 211,682 in 1987; its zinc declined to 92,830 tonnes from 109,373 tonnes last year; and its lead output shrank to 33,060 tonnes from 36,619 tonnes.

## Japanese savers rush to buy gold

By Stefan Wagstyl in Tokyo

JAPANESE INVESTORS are rushing to buy gold following the abolition of tax-breaks on small savings accounts.

In the first half of the year, investors bought 96.9 tonnes per 37 per cent more than in the same period last year. In the six months to June, investors accounted for some 70 per cent of Japan's total gold imports of 145 tonnes.

Mr Itsuo Toshima, regional manager of the investment division of the World Gold Council, a gold marketing

group, said the main reason was the abolition in April of Maruyu, a system of tax-breaks on small savings accounts.

The council forecasts that Japanese investment demand will in 1988 will climb to 200 tonnes, 50 per cent more than last year and more than the record 173.5 tonnes bought in 1986. However, the 1988 figure excludes 222 tonnes bought by the Japanese Government for the issue of coins marking the 60th anniversary of the reign of Emperor Hirohito.

## WEEKLY METALS PRICES

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 2,035-2,080 (same).

BISMUTH: European free market, min. 99.9 per cent, \$ per lb, tonne lots in warehouse, 5.35-5.50 (same).

CADIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, ingots 5.40-5.50 (same).

COBALT: European free market 99.5 per cent, \$ per lb, in warehouse, 6.55-6.85 (6.50-6.75).

MERCURY: European free market, min. 99.9 per cent, \$ per lb, 7lb flask, in warehouse, 320-333 (same).

VANADIUM: European free market, min. 98 per cent, V.O. cif. 4.50-5.00 (same).

URANIUM: Nuxeco exchange value, \$ per lb, UO, 15.10 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 9.65-9.80 (same).

TUNGSTEN ORE: European free market, standard min. 65 per cent \$ per tonne until 10 kg WO, cif. 45-55 (42-56).

VANADIUM: European free market, min. 98 per cent, V.O. cif. 4.50-5.00 (same).

URANIUM: Nuxeco exchange value, \$ per lb, UO, 15.10 (same).

**LONDON MARKETS**  
THE STRIKE by miners in Peru (see this page) helped to underpin the prices of copper, zinc and silver yesterday. Cash copper on the LME rose by £40.50 to £1,269, with the premium for cash metal returning after only a day, albeit at £3.50 a tonne. Traders said most operators still appeared to be short and the upturn was given impetus by fresh strength on Comex. Zinc prices also advanced sharply, with metal for three-month delivery again testing resistance at around £1,220 a tonne, dealers said. Silver prices rose by 15 cents on ounce in late trading after the London bullion market closed. The metal had some support from the weaker dollar, dealers said, and was boosted by good buying interest, especially from Switzerland.

**SPOT MARKETS**  
Crude oil (per barrel FOB September) + or -  
Dubai \$13.25-3.20 -0.125  
Brent Blend \$14.85-4.90 -0.175  
W.T.I. (1 pt est) \$15.25-5.33 -0.42

Oil products (NME prompt delivery per tonne) CIF + or -

Premium Gasoline \$161-163 +1  
Gas Oil \$120-132 -1  
Fuel Oil \$50-52 +1  
Naphtha \$140-142 +1

Petroleum Argus Estimates  
Other + or -

Gold (per troy oz) +1.50  
Silver (per troy oz) 7.95  
Platinum (per troy oz) \$542.50 +2.50  
Palladium (per troy oz) \$123.75

Aluminium (free market) -85  
Copper (US Producer) 105.5-107.5 -1

Lead (US Producer) 105.5-107.5 -1

Lead (Other) 105.5-107.5 -1

Tin (London free market) \$208.57 -47.5

Tin (Kuala Lumpur Market) 16.77 -0.5

Tin (New York) 33.55 +0.5

Zinc (Euro. Prod. Price) \$126.25

Zinc (US Prime Westmin) 65.5

Cattle (lb weight) 115.57 +2.57

Sheep (dead weight) 20.85p +2.57

Pigs (live weight) 88.85p +2.57

London daily sugar (raw) \$37.65 -12.4

London daily sugar (white) \$34.95 -12.4

Cotton and Lycra export price £330.75 -11.5

Barley Close . Previous High/Low

Rubber (Japan) 75.00p +1.00

Rubber (Sri Lanka) 81.25p +1.00

Rubber (KL) \$85 No 1 Aug) 341.5m +4.5

Coconut oil (Philippines) \$200c -20

Palm Oil (Malaysia) \$202c -20

Copra (Philippines) \$450 -20

Soyabean (US) \$23.1w

Cotton "A" Index 62.6c

Wooltops (64s Super) 650p

A 2-tonne unless otherwise stated. \$-per-tonne.  
c-cents/lb. r-/Ringgit/kg. s-Aug/Sep. s-Sept/Oct.  
z-Aug. q-Aug/Oct. v-Sept/Aug. y-Sept/Oct.  
x-Sept/Oct. w-Sept/Oct. m-Malaysian ringgit.  
a week ago. £London physical market. \$CIF  
Rotterdam. B-Bulletin market close. m-Malaysian cents/kg.

## Ivory Coast sales send cocoa prices lower

By David Blackwell

RECENT SALES of cocoa by the Ivory Coast, the world's biggest producer, have put prices into reverse again.

In addition, Centromin, along with other large state-owned mining operations, such as the Tintaya mine and the refinery of Mineraoper, have been partially paralysed because of lack of spare parts, particularly for their trucking fleets, inputs and equipment replacement.

Nevertheless, with higher mineral prices, Peru's mining earnings for six principal products were up \$18.8m for the first four months of this year, compared with the same period last year. According to figures from the Central Bank and the Ministry of Energy on exports of copper, iron, lead, zinc, gold and silver, Peru earned \$451.8m from January to May this year, compared with \$313.1m last year. Its silver production, from January to May this year, fell to 177,115 fine kg from 211,682 in 1987; its zinc declined to 92,830 tonnes from 109,373 tonnes last year; and its lead output shrank to 33,060 tonnes from 36,619 tonnes.

Some economic analysts remain optimistic, however. Macroconsult, a top private sector consulting firm, predicted that the Central Bank could end up with a much better cash position at the end of the year if copper and zinc prices continue high.

Some economic analysts remain optimistic, however. Macroconsult, a top private sector consulting firm, predicted that the Central Bank could end up with a much better cash position at the end of the year if copper and zinc prices continue high.

They believe operators' requirements for Ivory Coast cocoa have been satisfied for the moment, but do not rule out the possibility of further supply tightness developing.

However, the very fact that the Ivory Coast has been selling again has been enough to depress the futures market.

The world surplus of cacao is already enormous, and the Ivory Coast is believed to have another 150,000 tonnes in store in Abidjan.

Analysts believe the Ivory Coast is putting a cap on the market in the same way that the ICCO buffer stock was supposed to. "Their basic position has not changed," said one yesterday. "If the price is right, they will sell."

Consequently, given extremely bearish fundamental factors and a very sensitive market, world prices are likely to see-saw according to how much the Ivory Coast sells.

Meanwhile the ICCO is still trying to sort out the row between producers and consumers over the level of prices to be defended. An advisory panel which met last week has refused to say if it came to any conclusions. It is scheduled to put any recommendations it might have to the full ICCO Council at the next meeting in September.

If the ICCO buffer stock is closed the level of its stocks. But market operators believe it has less than 80,000 tonnes, most of it in Europe and the US. The buffer stock has sold nearly 300,000 tonnes since last September.

"If we sell at the rate we did in April or May, we will run out of rubber within a short time. I can foresee that we will sell at a slow rate in the coming months, but still I can anticipate the stocks being depleted by the end of the

## Rescuing the Philippines' forests

Richard Gourlay on the problem of slash-and-burn farming

PICTURES delivered by "Spot", the Swedish-French satellite, the Philippines Government this year confirmed what conservationists have feared for years but policy makers have chosen to ignore.

South East Asia's steamy tropical forests, replete with hanging vines and majestic mahogany trees, are fast becoming cinema fiction. And nowhere is the destruction more noticeable than in the Philippines, where burgeoning population growth is forcing lowland families into slash-and-burn farming on the forest fringe.

Now, with the help of a \$122m loan from the Asian Development Bank and the promise of \$50m more from Japan, the Government is trying to reverse a trend which, if continued, could lead to the destruction of all virgin forests within two decades, according to the ADB.

Valuable lessons should also emerge for Thailand, where forests are shrinking almost as fast, and Indonesia, the region's dominant forest product exporter, where slash-and-burn farming is starting to take hold.

Along the aid can make only a small dent in the problem, says Mr Patrick Dugan, a USID consultant, but the Government hopes it can trigger a return of privately-financed contract reforestation.

The \$50m-a-year Philippine wood products export industry is dwarfed by Indonesia's \$2bn in exports, but forestry experts see in Indonesian forestry

faults similar to those that have contributed to the devastation in the Philippines.

Before the 1960s, when the Philippines mushroomed into one of the largest forest product exporters behind the US, the country, was covered by

Nations Economic and Social Commission for the Pacific and Asia, these itinerant cultivators nearly doubled to 25m in East Asia in the two decades after 1960. Elsewhere in Asia, particularly in India, overgrazing and replanting by the local communities using carabao (local oxen) rather than by large highly mechanised operators from outside.

But the Government is making out one important area: the removal of the incentives to over-log. A World Bank project on the Philippine island of Negros, started in 1986, showed conclusively that forest would be better protected if government concessions were not on a small scale by the local communities using carabao (local oxen) rather than by large highly mechanised operators from outside.

Losses of 1,000 hectares of forest a year fell to 50 hectares once the programme was implemented.

Another problem in the Philippines is illegal logging which, in spite of a 1986 ban on log exports, leads to the sale of trees worth about \$100m a year, in addition to the \$300m worth of legal forest product exports, forestry experts estimate.

As a result, each year erosion sweeps away soil equal in volume to one metre sliced off an area the size of London, the Government estimates.

In nearby Thailand and, to a lesser extent, Indonesia, the main culprits are itinerant slash-and-burn farmers looking for food and firewood. With less land per head than anywhere else in Asia because of the population growth, lowland Filipinos increasingly join the traditional mountain people where their subsistence farming completes the destruction of the ecosystem necessary for forests to regenerate.

According to the United

virgin forest, Spot's satellite pictures show that today only 1.2m of virgin forest remain.

About 4.5m hectares has been logged but inadequately protected or replanted and more than 7m hectares are totally denuded.

As a result, each year erosion sweeps away soil equal in volume to one metre sliced off an area the size of London, the Government estimates.

Another problem in the Philippines is illegal logging which, in spite of a 1986 ban on log exports, leads to the sale of trees worth about \$100m a year, in addition to the \$300m worth of legal forest product exports, forestry experts estimate.

As a result, each year erosion

erosion sweeps away soil equal in volume to one metre sliced off an area the size of London, the Government estimates.

Another problem in the Philippines is illegal logging which, in spite of a 1986 ban on log exports, leads to the sale of trees worth about \$100m a year, in addition to the \$300m worth of legal forest product exports, forestry experts estimate.

As a result, each year erosion

## Rubber buffer stock 'to run out by year-end'

By Wong Sutong in Kuala Lumpur

THE ONCE-massive stocks held by the International Rubber Organisation are expected to be depleted by the end of the year, according to Mr Aldo Hofmeister, the buffer stock manager.

He is likely to slow down his disposal programme, he said, both because of stocks are now low, and because rubber prices have consolidated at more realistic levels than they were a few weeks ago.

Mr Hofmeister would not disclose the level of his stocks. But market operators believe it has less than 80,000 tonnes, most of it in Europe and the US. The buffer

## FOREIGN EXCHANGES

## Central banks hold dollar

THE DOLLAR finished below Monday's levels but above the day's low in currency markets. Yesterday, Central banks continued to sell the dollar in modest amounts and this encouraged the dollar bulls to pause for breath.

Most investors have adjusted their portfolios in recent weeks to compensate for a shortage of dollars and dollar-denominated stock, but the recent rise in the US unit came to a halt as the speculative element - responsible for much of the rise - took profits, and also because central banks continued to intervene.

Many traders took the view that the US authorities were keeping the dollar firm in the run up to November's Presidential election. A stronger dollar would help to bear down on the rate of inflation.

Once again, however, central bank intervention was effective, mainly because it caught the market in two minds. Previous experience has shown that intervention against the trend has a limited effect, but yesterday's dollar sales came at a time when many institutions were already long on dollars, thus succeeding in pushing the dollar lower.

The US unit finished at DM1.8640 down from DM1.8650 and Y138.35 compared with Y138.70. Elsewhere it slipped to SF1.5480 from SF1.5426 and FF16.2875 against FF16.2425. On Bank of England figures, the

dollar's exchange rate index fell from 99.4 to 98.7.

Starting benefited from the dollar's weaker tone, investors were drawn by the attraction of a little yield on long-term based investments, but there was a nagging doubt in the market that the pound's improvement was largely linked to a slow down in dollar demand, rather than a fundamental desire to hold sterling. Nevertheless the pound rose to \$1.6940 from \$1.6855 and DM3.1575 compared with DM3.1425. Sterling's break through a significant resistance point at DM3.15 helped to push domestic interest rates lower. While expectations of another rise in base rates helped to underpin sterling, traders were aware that the authorities would wish to avoid pushing sterling much higher.

Sterling closed at Y227.00 from Y224.75 and SF2.6225 from SF2.6075. Against the French franc it finished at

FF10.6500 from FF10.5875.

On Bank of England figures, the pounds exchange rate index rose to 75.6 from 75.5 at the start and 75.0 on Monday.

A rise in the Bundesbank's sale and repurchase rate to 4 p.c. provided some short term support for the D-Mark, but dealers reported little change in trend, suggesting the demand for the D-Mark remained at a low ebb. While the longer term remained bleak, the D-Mark showed a small recovery in the short term, rising to Y71.86 against the yen after Monday's record low of Y71.50.

The Bundesbank was joined by the Swiss central bank in selling dollars.

In Paris the D-Mark slipped to FF13.3700 at the close, down from FF13.3781 on Monday despite a narrowing of interest rate differentials in the French franc's favour. An unchanged French money market intervention rate gave the French unit underlying support.

STERLING'S STRONGER performance boosted long gilt and three-month sterling deposits in yesterday's Liffe market.

Gilt prices took heart from the pound's solid performance, and attracted a brisk demand for sterling denominated stock increased. The September gilt prices opened at 94-16 up from 94-04 on Friday and rose to a level of 94-24, before finishing at 94-20.

In a similar way three-month sterling deposits moved up to a high of 89.16 for September delivery, before finishing at 89.14, up from 89.10 on Monday.

Institutional investors moved back into sterling deposits as lower cash rates pushed values higher in the futures market. However the firm trend may be short lived. Much depends on today's release of the Bank of England's figures for June. Provisional estimates suggest that a sharp rise

## FINANCIAL FUTURES

## Sterling prices firmer

in borrowing will force another rise in bank base rates.

US Treasury bond futures opened lower but managed to recover during the day to finish at 86-00 for September delivery, up from 85-24 at the opening and 85-27 on Monday.

The dollar's softer trend was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened by an absence of intervention in the money market by the US Federal Reserve.

The dollar's performance was less than encouraging but sentiment was heartened

## AUTHORISED UNIT TRUSTS

CHARTERS, PRICES & YIELDS

Abbey Unit Trust Morts £100000

100 Holborns Rd, Broomhouse

High Income

Gifts & P. Fund Inc

High Inc Equity

World Growth

Global Growth

Asian Pacific

Assets & Earnings

Conserv & Energy

General

Manufactured

UK Growth Acc

UK Growth Cons

US Emerging Cons

US Growth Acc

US Growth Cons

Abbott Management Ltd £100000

20 Queen's Rd, London EC1Y 4TY

American

Europe

Extra Income

Div & P. Fund Inc

Global Fund Inc

Income & Growth

Int'l Growth Acc

Int'l Growth Cons

Int'l Income

Int'l Income & Growth

Int'l Income Cons

Int'l Growth Fund

Int'l Income Fund

Int'l Income Cons

## **FT UNIT TRUST INFORMATION SERVICE**

## INSURANCES

#### OTHER UK UNIT TRUSTS

LONDON LIFE TRUSTS									
Barlife Gifford & Co Ltd									
2-8 Albany Road, Croydon CR9 2LG									
01-680 7156									
Cent. Bd. of Fin. of Church of England									
2 Five Stars, London EC2Y 5AD									
01-588 1115									
Cen. Fin. Inst. 30									
200-202 St. James St.									
01-810 0000									
Charities Official Invest. Fund									
2 Five Stars, London EC2Y 5AD									
01-588 1115									
Cen. Inst. Inst. 30									
200-202 St. James St.									
01-810 0000									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									
Cen. Inst. Inst. 30									

## **UNIT TRUST INFORMATION SERVICE**

## **FT UNIT TRUST INFORMATION SERVICE**

## **LONDON SHARE SERVICE**

BRITISH FUNDS				BRITISH FUNDS - Contd				FOREIGN BONDS & RAILS					
1988 High	Low	Stock	Price £	1988 High	Low	Stock	Price £	1988 High	Low	Stock	Price £		
Low			+ or Div.	Yield %	Low			+ or Div.	Yield %	Low		+ or Div.	Gross Yield
<b>"Shorts" (Lives up to Five Years)</b>				<b>Undated</b>				<b>1988</b>					
99.9	83.4	Redemption 30c 1986-96	99.9	3.03	7.65	Consol 4pc	421.00	421.00	9.36	Greek 7pc Acc.	45.00	3.50	17.75
100.1	99.1	Treas. 9.1pc 1988	99.1	9.53	10.55	Mar. Ldn 31pc	39.00	39.00	3.29	Do. 6pc Sub. Acc.	45.00	3.50	16.67
102.8	100.7	Treas. 11.1pc 1989	100.5	11.43	10.47	Conv. 31pc 51.00	35.00	35.00	3.29	Do. 4pc Mixed Acc.	45.00	3.50	14.44
101.1	99.9	Treas. 9.1pc Conv 1990	99.9	9.57	10.44	Treas. 30c 66 A.R.	31.00	31.00	9.42	Do. 3pc 24 Acc.	75.00	2.75	15.00
97.4	95.8	Treas. 3pc 1989	94.6	3.10	7.11	Consol 26c 2pc	26.00	26.00	9.22	Hydro Quebec 15pc 2011	124.00	15.00	10.87
100.1	99.1	Treas. 10.1pc 1989	100.0	10.49	10.33	Conv. 31pc 24.00	24.00	24.00	9.22	Iceland 14.2pc 2016	116.00	14.50	10.87
102.2	99.1	Exch 10pc 1989	99.5	10.02	10.33	Consol 26c 2pc	26.00	26.00	9.22	Ireland 9.1pc 91-96	97.00	9.75	10.20
103.1	100.0	Exch 1pc 1989	100.0	10.95	10.36	Conv. 31pc 24.00	24.00	24.00	9.22	Switzerland 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 9.1pc 1989	95.1	5.21	8.43	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
104.0	100.0	Exch 10.1pc 1989	100.0	10.23	10.04	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
107.7	103.3	Treas. 13pc 1990	103.3	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
104.5	100.0	Exch 11pc 1990	101.1	10.57	10.16	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
107.4	102.2	Treas. 12.1pc 1990	102.2	12.10	10.27	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 10.1pc 1990	97.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 10pc 1990	100.0	10.49	10.49	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 9.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 1990	95.1	10.22	10.22	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
102.2	99.1	Treas. 11pc 1990	102.2	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
103.1	100.0	Exch 12pc 1990	103.1	12.54	10.25	Conv. 31pc 51.00	35.00	35.00	9.22	W. Germany 14.2pc 2016	124.00	14.50	10.87
97.7	95.1	Treas. 10.1pc 199											

## Money Market Trust Funds

## **Money Market Bank Accounts**



## **LONDON SHARE SERVICE**

Jeff is ill

A selection of Options traded is given on the  
London Stock Exchange Report Page

service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £1940 per annum for each security.





## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*3pm prices July 19*

---

Wellington



## AMERICA

# Healthy corporate results fail to inspire equities

## Wall Street

AN eventful session in currency and oil markets received a mixed response from equities and bonds yesterday, writes Janet Bush in New York.

The first main event of the day was continuing, aggressive intervention against the dollar by Group of Seven central banks, including the Bank of Japan, which forced a sharp drop in the US currency.

The second key development was the announcement by Iran that it had shot down three Iraqi airplanes during what it claimed to be an Iraqi attack on a nuclear power station and its petrochemical plant at Bandar-Ehmeini.

News of these hostilities came just a day after Iran said it would accept a United Nations-sponsored ceasefire, an announcement which pushed oil prices up sharply and depressed US Treasury bonds by a full point in longer-dated maturities.

The Dow Jones Industrial Average started the session drifting modestly lower but then selling accelerated. By 2pm, the Dow stood 29.87 points lower at 2,083.02 although volume was modest at only about 80m shares by midsession.

Yesterday, Treasury bond prices started the session modestly higher with gains of as

much as 1/4 points, which appeared to be in reaction to Monday's sharp losses and was encouraged partly by a fall in crude oil prices.

In morning trading, crude for August delivery was quoted 40 cents down at \$15.30 a barrel.

Prices had lost some of their gains, particularly in the long end, by midsession when the Treasury's benchmark long bond was quoted only 1/4 point higher to yield 9.23 per cent.

After its initial resilience, the bond market appeared to sag as the dollar continued to fall.

At midsession in New York, the US currency was quoted at Y133.80 and DMI.8620 compared with earlier session highs of Y134.35 and DMI.8732.

New York currency traders reported that the US Federal Reserve continued to sell dollars for D-Marks during the morning session when the dollar was quoted at DMI.875.

One of the factors keeping a floor underneath bond prices was a slightly easier Fed Funds rate yesterday. It had traded at 7/4 per cent on Monday but yesterday slipped to 7/4 per cent. The bond market is extremely sensitive to any signs that the Fed is tightening monetary policy.

There was little reaction yesterday to news that the Bundesbank had again raised the rate on its system repurchase agreements by 1/4 point, this

time to 4 per cent.

The weakness in stock prices yesterday was attributed partly to the relative resilience of bonds. However, given the current corporate results season in which healthy increases in earnings have been announced, the drift downwards was somewhat disappointing.

Equity dealers suggested yesterday that the market was failing to react to healthy corporate results because they had already built up very high expectations. The results so far have shown advances similar to, but not much better than, those in the first quarter.

Philip Morris, the tobacco company, reported a 1/4% to 89% after it reported a rise in its second quarter net income to \$2.68 a share from \$2.

## Canada

DECLINES by key share groups dragged the Toronto market lower at midsession, with the composite index down 23.10 at 3,408.60.

Canadian Pacific, which said on Monday that it would sell its 54 per cent stake in Algoma to Dofasco, dropped 6.4% to C\$22.4.

• Price changes for the New York and Canadian stock markets, listed on the opposite page, are calculated from the close on Friday July 15, rather than Monday July 18, because of technical problems.

## WORLD STOCK MARKETS

## ASIA PACIFIC

# Nikkei tumbles 513 in worst fall this year

## Tokyo

THE upsurge in crude oil prices triggered a wave of selling in Tokyo yesterday which sent the Nikkei average into its steepest single-day fall this year, writes Shigeo Nishizaki of *FTI* Press.

The market indicator tumbled 513.09 points to close at 27,149.03 in moderate volume of 1.24m shares, a slight improvement on Monday's 1.15bn shares. The plunge followed a hefty setback on Monday and left the Nikkei 76.47 points, or 2.7 per cent, below last Friday's close.

It reached a day's high yesterday of 27,455.89 and a low of 27,109.31. Declining issues overwhelmed rising ones by 767 to 151, with 127 issues unchanged. In later trading in London, Japanese shares fell further, but ended the day off their opening lows. The ISE/Nikkei 50 index, which closed in Tokyo at 17,712.76, finished down 6.57 at 17,701.11.

Tokyo investors generally welcomed the Iranian acceptance of an ceasefire fire with Iraq, believing an end to the Gulf war would help stabilize currency rates and lead crude oil prices lower.

But the immediate reaction, in the form of a sharp upswing

## EUROPE

# Investors unsettled by rising interest rates

ANXIETY over rising interest rates and declines in world markets hit most of Europe yesterday, writes *Our Markets Staff*.

FRANKFURT again ended lower as worries over the sharp fall in Tokyo and the overnight losses on Wall Street compounded uncertainty about interest rates. As anticipated, the Bundesbank raised the securities repurchase rate to 4 per cent from 3% per cent, but it was widely believed interest rates were set to rise further.

The FAZ index fell 8.07 to 482.80, while the closing DAX index showed a smaller fall of 9.6 to 1,170.10 after bargain-hunting took prices off their lows. Volume was thin at DM2.19bn.

Although most analysts expect further strength in the market if interest rate uncertainties are resolved, they differ on how far it has to run. BZW said yesterday it expected the stronger dollar and revisions to GNP growth to help the FAZ to 500 before the end of the month but that it was unlikely to be sustained much above this, with no evidence of a long-term commitment from foreign investors.

Stockholm also has an over-the-counter market, where average daily turnover in the first quarter of this year was SKr1.1m, and a bond market.

There is a 30 per cent withholding tax on dividends, but the amount is reduced for many foreign investors under double taxation treaties. The scale ranges from zero for France and 3 per cent for the UK to 15 per cent for most of the rest of western Europe. The US rate is 15 per cent.

A profile of Brussels appeared yesterday. Norway will be featured tomorrow.

Robert Taylor

## STOCK MARKET FACT CHART STOCKHOLM

Market capitalisation: SKr300bn (\$1=SKr6.45, £1=SKr10.77)  
Number of shares listed: 158  
Top 10 stocks, percentage of market: 40%  
Trading hours: official - 10 am to 2.30pm; after hours - open-ended  
Averages daily turnover, first five months of 1988: SKr481m  
Main indices: Veckans Affärer and Affärsvärlden (both cover all shares but have different base dates); also J&P (covers about 30 shares)  
Current level of index (Affärsvärlden): 871.1; 1988 high: 872.8 (877); 1988 low: 857.7 (41)  
Settlement: five working days after transaction  
On the Stockholm bourse, A

Address: Bernhuset Källargatan 2, Box 2226, 111 82 Stockholm. Tel: 0-143100

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Ward Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JULY 18 1988			FRIDAY JULY 15 1988			DOLLAR INDEX				
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)
Australia (89)	147.74	+1.7	131.19	124.01	3.59	145.51	129.51	122.31	150.35	91.16	147.19
Austria (16)	84.95	+0.0	75.44	72.92	2.51	84.98	75.74	82.78	96.18	83.72	97.02
Belgium (12)	101.1	-0.3	97.21	91.45	2.45	101.03	96.83	97.54	102.55	97.04	102.55
Canada (129)	126.80	-0.4	112.60	111.05	3.02	127.31	113.47	111.69	128.91	107.04	138.23
Denmark (39)	123.61	-0.7	109.77	120.62	2.41	124.42	110.89	120.79	132.72	111.42	112.96
Finland (26)	128.69	+0.3	114.28	120.06	1.43	128.33	114.38	119.10	139.53	106.78	-
France (129)	90.54	-1.9	80.41	90.08	3.60	92.29	82.25	91.57	99.62	72.77	106.64
West Germany (100)	75.21	-0.4	66.79	73.59	2.51	75.54	67.32	73.67	76.79	67.78	99.17
Hong Kong (46)	109.84	-1.1	97.54	110.22	4.15	111.08	99.00	111.40	112.82	84.90	135.36
Iceland (2)	102.4	+0.2	122.20	118.50	3.47	102.33	118.20	120.50	118.20	102.20	120.50
Italy (102)	70.27	+1.8	62.40	73.11	2.75	69.04	61.53	71.57	81.74	42.99	97.58
Japan (456)	159.70	-0.6	141.82	155.98	0.52	160.59	143.13	137.29	177.27	133.61	177.05
Malaysia (36)	153.27	+1.1	136.11	155.66	2.36	151.58	135.10	153.16	153.27	107.83	185.61
Mexico (13)	159.83	-0.4	141.93	159.56	1.36	160.47	143.02	141.16	180.17	90.07	201.54
Netherlands (39)	102.49	-0.4	91.02	99.29	4.66	102.94	91.74	99.30	110.66	95.23	127.41
New Zealand (21)	79.69	+2.2	70.77	65.16	5.48	77.96	69.48	64.09	84.05	64.42	109.30
Norway (25)	118.83	+0.3	105.52	110.48	2.73	118.42	105.54	109.65	122.23	98.55	151.58
Singapore (26)	130.15	+1.2	115.20	125.16	2.11	128.35	114.39	121.10	130.15	97.99	163.35
South Africa (60)	115.31	-0.5	111.28	116.94	4.55	125.90	111.20	125.25	124.47	118.10	141.25
Spain (42)	144.54	-0.5	130.14	128.22	3.92	131.20	121.50	124.50	131.20	102.90	144.54
Sweden (35)	116.10	+0.1	103.10	110.90	2.57	115.94	108.33	110.49	126.75	96.92	119.31
Switzerland (65)	78.59	+0.0	69.79	76.13	2.25	78.59	70.05	75.74	86.75	75.60	102.81
United Kingdom (325)	128.75	-0.3	114.33	114.33	4.37	129.13	115.08	115.08	141.18	123.09	157.35
USA (582)	110.37	-0.5	98.01	110.37	3.55	110.94	98.87	110.94	112.47	99.19	127.09
Europe (104)	103.41	-0.3	91.83	97.05	3.71	102.48	97.37	110.82	97.01	126.31	-
Pacific Basin (674)	157.21	-0.5	139.61	134.34	0.72	157.95	140.77	135.50	172.26	130.81	128.09
Euro-Pacific (1689)	135.71	-0.4	120.51	119.45	1.64	136.29	121.47	120.29	147.33	120.34	127.43
North America (711)	111.24	-0.5	98.79	110.43	3.52	111.81	99.65	111.01	113.29	99.78	127.69
Europe Ex. UK (689)	87.65	-0.4	77.84	86.30	3.14	87.98	78.41				